



REPUBLIC OF GHANA

DORMAA CENTRAL MUNICIPAL ASSEMBLY

FIRST QUARTER PROGRESS REPORT

2026

APRIL, 2026

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CHAPTER ONE

1.0 INTRODUCTION

This report covers the period from 1st January to 31st March, 2026. It is a review of the status of the implementation of programmes and projects of the First Quarter outlined in the 2026 Composite Annual Action Plan (CAAP) of the Municipal Medium-Term Development Plan prepared under the 2026-2029 MTDP of the Dormaa Central Municipal Assembly and marks the first report of the first year of implementation of the Plan.

The purpose of this report is to provide stakeholders with information on progress being made towards achieving stated objectives, probable challenges that are likely to hinder the achievement of goals and objectives and to provide feedback to improve the planning process and serve as input to other reports. It is also aimed at enhancing effectiveness, increasing project and programme accountability with donors and other stakeholders and providing managers with the opportunity to make timely adjustments and corrective actions to improve the programme or project design, work plan and implementation strategies.

In preparing this report, inputs were obtained from Sectors, Departments, and other key stakeholders at the First Quarter composite review meeting. Also, secondary data were compiled from Quarterly reports of the departments of the Assembly, its Substructures and other development partners. Primary data were obtained through interviews and monitoring visits to update existing secondary data. The report covers the following:

- Update on project/programme implementation status as at 31st March, 2026
- Receipts and disbursements of the Assembly over the period.
- Update on critical development and poverty issues.
- Key issues identified over the period.
- Recommendations to address key challenges identified.

1.1 Purposes of M & E for the Quarter

The M & E in the First Quarter sought to track progress and achievement made as against the set targets and objectives.

It assesses the funds received and their corresponding disbursement within the Quarter. It also provides information for effective co-ordination of local development at the regional and national levels. Finally, it improves service delivery and influence allocation of resources in the Municipality and demonstrates results as part of accountability and transparency to the local residents and other stakeholders.

1.2 The Processes Involved

Data for the preparation of this report was obtained mainly from the Municipal Assembly Decentralized Departments/Agencies and Units and also data generated from the field. The data collected were related to the National Core Indicators and the Municipal Core Indicators outlined in the Municipal Medium-Term Development Plan (2026-2029).

The data collected were collated and validated at the First Quarter, 2026 MPCU/ Departmental review meeting with other stakeholders. The meeting provided the platform for the Departmental Heads to provide explanation to achievements and failures from which lessons were drawn to improve future performance.

The validated data were then analyzed to inform decision making and implementation. The outcome of the data analysis is this report which is disseminated to the MPCU members, Municipal Assembly actors, NDPC, Ministry of Local Government, Decentralization and Rural Development, Regional Coordinating Council, and other relevant stakeholders.

1.3 Summary of Achievements

Tables 1 and 2 below respectively show the Proportion of Planned Activities Implemented and Detailed Information on Planned and Executed Activities. The tables indicate that 97 activities were planned to be executed in the First Quarter of 2026, out of which 86 were implemented. This translates into 87% of planned activities for the Quarter implemented. In relation to the 2026 Annual Action Plan, a total of 192 activities is contained in the Approved Plan, of which 45% was implemented as at the end of the First Quarter. 24% of the implemented activities were completed while 21% were ongoing. 55% of activities in the Plan were yet to start.

Table 1: Proportion of Planned Activities Implemented

Item	Target 2026	Quarterly Performance
		1 st Quarter
1. Proportion of planned activities implemented	100%	45%
a. Percentage completed	90%	24%
b. Percentage of on-going interventions	10%	21%
c. Percentage of interventions abandoned	0	55%

d. Percentage of interventions yet to start	0	0
2. Percentage of activities rolled over	0	0

Table 2: Detailed Information on Planned and Executed Activities

S/N	Development Dimension	First Quarter	
		Planned	Executed
1.	Economic Development	18	15
2.	Social Development	33	30
3.	Environment and Human Settlements Development	32	29
4.	Governance and Institutional Development	14	12
5.	International Relations	-	-
	Total	97	86

1.4 Difficulties or Challenges Encountered

The preparation of this Progress Report encountered some challenges which were not entirely different from those identified during the preparation of the Municipal Medium-Term Development Plan (MMTDP) and previous Progress Reports. Among the difficulties were:

- Inadequate data from the Decentralized Departments and agencies.
- Inconsistencies in some data provided by Departments.
- Inadequate financial resources and other logistics to conduct monitoring and evaluation activities in the Municipality.
- Non-submission of reports on time to the Municipal Assembly by some decentralized Departments and Agencies.

CHAPTER TWO

2.0 MONITORING AND EVALUATION ACTIVITIES REPORT

2.1 Programme /Project Status for the Quarter

In all, twenty-six (26) physical projects were executed within the Quarter under review. Annex 1A and 1B provide the detail levels and status of all the projects both on-going and completed within the Quarter. The Appendices provide the contract register for the entire physical projects such as the name of the project, location, contractor, contract sum, date of award, source of funding, expected completion date, expenditure to date, outstanding balance, and implementation status.

2.1.1 COMPLETED PROJECTS

As at the time of preparing this report, twelve (12) Projects were completed. Most of them have been handed over to the beneficiaries and are in use. Some of these completed projects have their retention monies retained and will be released after the defect liability periods have elapsed.

2.1.2 ON-GOING PROJECTS

Fourteen (14) projects, out of the total of twenty-six (26) projects, were ongoing and at various stages of completion. Some of the ongoing projects were behind schedule of completion and this was mainly attributed to delays in payments to the Contractors working on those projects due to delays in the release of the funds for those projects.

2.2 LOCATION OF PROJECTS

Eleven (11) projects, representing forty-two percent (42%), were located in Dormaa Ahenkro, the Municipal Capital, while the remaining fifteen (15) projects, representing fifty-eight percent (58%) are distributed to the other areas of the Municipality. Most of the projects were located in the nearby towns of the Municipal Capital.

2.3 SECTORIAL DISTRIBUTION OF PROJECTS

Education Sector had the major share of the projects implemented within the Quarter with 7 projects, representing 26.9%, followed by Health Sector with 5 projects, representing 19.2%. Economic Sector came third with 4 projects, representing 15.4%. Administration Sector had the fourth highest share of projects with 3 projects, representing 11.5%. Road, Security and Water Sectors followed with 2 projects each, representing 7.7% each. The Social Sector had the lowest share of projects with 1 project, representing 3.8%.

Table 3: Sectorial Analysis of Projects Implemented

NO.	SECTOR	NO. OF PROJECTS	PERCENTAGE (%)
1.	Education	7	26.9%
2.	Economic	4	15.4%
3.	Health	5	19.2%
4.	Road	2	7.7%
5.	Security	2	7.7%
6.	Social	1	3.8%
7.	Administration	3	11.5%
8.	Water	2	7.7%
	TOTAL:	26	100%

Source: MPCU, DCMA, 2026

2.4 RANGE OF CONTRACT SUMS

The total contract sum of the twenty-six (26) physical projects being implemented amounted to **Thirty-four Million, Four Hundred and Eighty-seven Thousand, Four Hundred and Ninety-seven Ghana Cedis, Forty-three Pesewas (GH¢34,487,497.43)**. The projects being executed are all large-scale projects because their contract sums exceed GH¢50,000.00. The table below shows the classification of the range of contract sums.

Table 4: The Range and Scale of the Contract Sums of the Projects

NO.	RANGE OF CONTRACT SUMS	PROJECTS SCALE	NO. OF PROJECTS	PERCENTAGE
1.	Above GH¢50,000.00	Large	26	100%
2.	Between GH¢10,000.00 and GH¢50,000.00	Medium	—	—
3.	Below GH¢10,000.00	Small	—	—
	Total		26	100%

Source: MPCU, DCMA, 2026

2.5 PAYMENT TO DATE

The total cost of the twenty-six (26) physical projects being implemented amounted to **Thirty-four Million, Four Hundred and Eighty-seven Thousand, Four Hundred and Ninety-seven Ghana Cedis,**

Forty-three Pesewas (GH¢34,487,497.43). Out of this total contract sum, an amount of **Twenty-two Million, Six Hundred and Twenty-six Thousand, Three Hundred and Sixteen Ghana Cedis, Forty-eight Pesewas (GH¢22,626,316.48)** representing sixty-six percent (66%) of the total contract sum has been paid. An amount of **Eleven Million, Eight Hundred and Sixty-one Thousand, One Hundred and Eighty Ghana Cedis, Ninety-five Pesewas (GH¢11,861,180.95)** representing thirty-four percent (34%) of the contract sum remained unpaid. Table 5 below illustrates a picture of payment versus outstanding bills of projects in the Dormaa Central Municipality.

Table 5: Payment Levels of Investment

No.	DESCRIPTION	AMOUNT	PERCENTAGE
1.	Payment Made	GH¢22,626,316.48	66%
2.	Outstanding Bills	GH¢11,861,180.95	34%
Total		GH¢34,487,497.43	100%

Source: Finance Department, DCMA, 2026

2.6 SOURCES OF PROJECT FUNDING

The projects implemented were funded by District Assemblies Common Fund (DACF), District Assemblies Common Fund Responsive Factor Grant (DACF-RFG), Urban Development Grant (UDG) under the Ghana Secondary Cities Support Programme (GSCSP), Internally Generated Fund (IGF), and Member of Parliament Common Fund (MP-CF). District Assemblies Common Fund (DACF)) funded a greater number of the development projects in the Municipality. Twelve (12) projects, representing 46.2% were funded from DACF. DACF-RFG funded two (2) projects, representing 7.7%, Also UDG/GSCSP funded five (5) projects, representing 19.2%. Three projects, representing 11.5% were funded by IGF. Lastly, MP-CF funded four (4) projects, representing 15.4%. Table 6 below presents the funding sources of the development projects.

Table 6: Source of Project Funding

No.	SOURCE OF FUNDING	NO. OF PROJECTS	PERCENTAGE
1.	DACF	12	46.2%
2.	DACF-RFG	2	7.7%
3.	UDG/GSCSP	5	19.2%
4.	IGF	3	11.5%
5	MP-CF	4	15.4%
Total		26	100%

Source: MPCU, DCMA, 2026

2.7 UPDATE ON FUNDING SOURCES AND DISBURSEMENT

Tables 7 and 8 below indicate updates on receipts and expenditures respectively of the Assembly by sources over the period. Further information on funding sources and disbursements has been attached as Annex 2 and 3, respectively.

2.7.1 Revenue Mobilized/ Received

The analysis of the revenue items revealed that the Municipal Assembly approved a Budget of **Twenty-two Million, Three Hundred and Fifteen Thousand, Seven Hundred and One Ghana Cedis, Fourteen Pesewas (GH¢22,315,701.14)** for the Quarter. The Assembly however, mobilized **Four Million, Two Hundred and Eight Thousand, Six Hundred and Eighty-one Ghana Cedis, Twenty Pesewas (GH¢4,208,681.20)** as revenue for the Quarter with a shortfall of **Eighteen Million, One Hundred and Seven Thousand, Nineteen Ghana Cedis, Ninety-four Pesewas (GH¢18,107,019.94)**. This amount represents 18.9% of the budget for the Quarter. The revenue for the Quarter was very low, and this was due to the fact that “Grants” constitute a significant portion (97%) of the Budget but only 15.9% of the budgeted amount for Grants was received. As a matter of fact, no funds were received from GSCSP, DACF and DACF-RFG which are all components of Grants. Further analysis of individual revenue source items established that, “Lands and Royalties”, and Licenses were able to exceed their targets, by GH¢239,823.00 and GH¢17,355.00 respectively. The rest of the revenue items could not meet their targets. The detail analysis of the revenue updates for the Quarter is shown in table 7 below.

Table 7: Update on Revenue Sources

NO.	REVENUE HEAD	APPROVED BUDGET ESTIMATE FOR THE YEAR (GH¢)	APPROVED BUDGET ESTIMATE FOR THE QUARTER (GH¢)	ACTUAL FOR THE QUARTER (GH¢)	VARIANCE FOR THE QUARTER (GH¢)	CUMULATIVE ACTUAL TO DATE (GH¢)
1	Grants	86,782,084.56	21,695,521.14	3,448,069.70	18,247,451.44	3,448,069.70
2	Lands and Royalties	842,726.00	210,681.50	450,504.50	-239,823.00	450,504.50
3	Rent of Land, Buildings, & Investment Incomes	249,631.00	62,407.75	53,292.00	9,115.75	53,292.00
4	Rates	243,600.00	60,900.00	48,510.00	12,390.00	48,510.00
5	Licenses	364,904.00	91,226.00	108,581.00	-17,355.00	108,581.00
6	Fees	716,459.00	186,614.75	98,924.00	87,690.75	98,924.00
7	Fines/Penalties/forfeit	33,400.00	8,350.00	800.00	7,550.00	800.00

Total	89,262,804.56	22,315,701.14	4,208,681.20	18,107,019.94	4,208,681.20
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Source: Finance Dept, DCMA, 2026

2.7.2 Update on Expenditure

Table 8 below shows expenditure for the Quarter. The total actual expenditure for the Quarter was **Six Million, Four Hundred and Thirty Ghana Cedis, Ninety-six (GH¢6,000,430.96)**. This amount represents 26.9% of the budget for the Quarter. The total expenditure was very low, and this was because much payment for physical projects was not made during the quarter. Total Internally Generated Fund (IGF) expenditure stood at **Five Hundred and Forty Thousand, One Hundred and Fifty-six Ghana Cedis, Thirty-five Pesewas (GH¢540,156.35)** within the Quarter under review. The least expenditure item was PWD CF which amounted to **Seven Thousand Ghana Cedis (GH¢7,000.00)**. There was no expenditure on “GSCSP” and “DACF-RFG” during the Quarter.

Table 8: Update on Expenditure

No.	EXPENDITURE HEAD	APPROVED BUDGET ESTIMATE FOR THE YEAR (GH¢)	APPROVED BUDGET ESTIMATE FOR THE QUARTER (GH¢)	ACTUAL FOR THE QUARTER (GH¢)	VARIANCE FOR THE QUARTER (GH¢)	CUMULATIVE ACTUAL TO DATE (GH¢)
1.	GoG Subventions	11,169,675.56	2,792,418.89	3,169,894.78	-377,475.89	3,169,894.78
2.	IGF	2,480,720.00	620,180.00	540,156.35	80,023.65	540,156.35
3.	DACF MP	3,672,434.21	918,108.55	78,352.63	839,755.92	78,352.63
4.	DACF Assembly	46,718,025.69	11,679,506.42	2,186,367.20	9,493,139.22	2,186,367.20
5.	M-SHAP	20,000.00	5,000.00	18,660.00	-13,660.00	18,660.00
6.	PWD CF	836,268.39	209,067.10	7,000.00	202,067.10	7,000.00
7.	GSCSP	14,603,020.43	3,650,755.11	0.00	3,650,755.11	0.00
8.	DACF-RFG	9,762,660.50	2,440,665.13	0.00	2,440,665.13	0.00
	Total	89,262,804.78	22,315,701.20	6,000,430.96	16,315,270.24	6,000,430.96

Source: Finance Dept., DCMA, March, 2026.

NB: Variance was calculated by subtracting the actual for the Quarter from the approved for the Quarter.

2.7.3 District Assembly Common Fund (DACF)

Projected receipt from this source for the Quarter was **Eleven Million, Six Hundred and Eighty-nine Thousand, Five Hundred and Six Ghana Cedis, Forty Pesewas (GH¢11,689,506.40)**, but the

Assembly did not receive any funds under this funding source during the Quarter. However, the Assembly disbursed an amount of **Two Million, One Hundred and Eighty-six Thousand, Three Hundred and Sixty-seven Ghana Cedis, Twenty Pesewas (GH¢2,186,367.20)** from this source during the Quarter under review.

2.7.4 Ghana Secondary Cities Support Programme (GSCSP)

Under this funding source, projected receipt for the Quarter was **Three Million, Six Hundred and Fifty Thousand, Seven Hundred and Fifty-five Ghana Cedis (GH¢3,650,755.00)**, but the Assembly did not receive any funds from this source within the Quarter. The Assembly did not also disburse any funds under this funding source within the Quarter.

2.7.5 District Performance Assessment Tool (DPAT)

The projected receipt from this funding source for the Quarter was **Two million, Four Hundred and Forty Thousand, Six Hundred and Sixty-five Ghana Cedis, Fifty Pesewas (GH¢2,440,665)**, but the Assembly did not receive any funds from this source within the Quarter. The Assembly did not also disburse any funds under this funding source within the Quarter.

Challenges

The following were some challenges of the period under review:

- Delay in the release of the Ghana Secondary Cities Support Programme funds.
- Too many commitments on the DACF.
- Low Internally Generated Fund.
- The absence of data on some revenue items to help revenue collection.

2.8 UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES

2.8.1 EDUCATION

2.8.1.1 Access to Education, Enrolment and Performance

In terms of access, the total number of Public Basic Schools in the Municipality within the Quarter stood at 205. This number was made up of 71 Kindergartens, 73 Primary Schools and 61 Junior High Schools. There were also four Senior High Schools, with two being public and two being private. Also, there was one Technical/Vocational Training school within the Quarter, which is the Dormaa Vocational Training Institute (NVTI). Finally, there were 69 private basic schools, made up of 25 Kindergartens, 28 Primary Schools, and 16 Junior High Schools.

In terms of enrolment, total enrolment for Public Basic Schools within the Quarter stood at 24,227. This comprised 4,835 for KGs, 13,848 for Primary Schools and 5,544 for Junior High Schools.

The table below shows the number of public basic schools and their enrolment as the First Quarter of 2026

Table 9: Number of Basic Schools and their Enrolment

Levels	No. of school	Enrolment for 2026
KG	71	4,835
Primary	73	13,848
JHS	61	5,544
Totals	205	24,227

Source: Municipal Education Directorate

On improving performance, 56 primary schools in the Municipality are on the Ghana Accountability for Learning Outcomes Project (GALOP). The objective of GALOP is to improve the quality of education in low-performing basic education schools and strengthen education sector equity and accountability in Ghana. The Education Directorate is also embarking on “Operation go to School and go Early” and “Early Morning Reading”. These programmes are aimed at improving the reading skills of the pupils.

2.8.1.2 Programmes Implemented

✓ Monitoring and Supervision

During the Quarter, the Directorate undertook the following monitoring and supervision activities:

1. Monitoring of Early Morning Reading at all basic schools.

2. Monitoring of Operation ‘Go to School and Go Early’ at selected school.
3. Monitoring of BECE at all centres.
4. Monitoring of attendance of teachers and pupils.

✓ **Training Workshops**

During the period under review, a number of workshops were organized. They include:

- Sensitization workshop for head teachers, IT teachers, parents and students on the CSSPS programme at the Wesley Methodist Church in Dormaa Ahenkro.
- Sensitization workshop on the new curriculum for SHS One or Basic Ten students who are yet to be admitted.
- Orientation workshop for newly appointed head teachers at the Presbyterian JHS IT Lab.
- Workshop for heads and IT teachers on robotics and other newly introduced topics in computing at the Dormaa Senior High School.

✓ **Other Activities**

- Observation of My First Day at School in almost all schools in the Municipality and donation of learning materials and provisions to pupils, through the support of the Hon. Member of Parliament and the Hon. Municipal Chief Executive.

✓ **School Feeding Programme**

A total of forty (40) schools were benefiting from the Programme in the Municipality within the Quarter. Efforts are being made to get some of the non-beneficiary schools in the municipality enrolled in the Programme to prevent them from collapsing. The Programme is challenged with the untimely release of funds. This sometimes leads to the failure of some caterers to cook.

✓ **Capitation Grant**

All basic schools in the Municipality are benefiting but there has been delays in the release of the funds.

✓ **Challenges**

The following challenges continue to affect the Department in executing its mandate to the fullest:

- Inadequate teachers, especially in deprived areas.
- Inadequate furniture for both teachers and pupils.
- Lack of permanent accommodation for Municipal Education Director.
- Lack of computers in some schools.

- Uncompleted office complex.

2.8.2 DEPARTMENT OF AGRICULTURE

Agriculture is the dominant economic activity in the Municipality. It employs more than 70 percent of the total population within the workforce. During the Quarter, the department embarked on some poverty reduction and job creation interventions in line with the government's policy objectives in agriculture.

✓ Weather Situation

The weather condition for the period of reporting has not been Averagely good and agriculturally friendly in the Municipality. This is because few rains were recorded at the beginning of the reporting quarter and no rains in the middle month of the quarter making the environment very dry.

✓ Rainfall and its Effect on Agriculture

The average amount of rain in the reporting period wasn't good enough for crop production. A total of 6 rainy days was recorded in the reporting period.

Most maize farmers in some zones faced so many challenges with planting due to inconsistent and poor rains during the middle stage of the quarter. Majority of the maize farmers who planted in the early month of the quarter experienced poor germination which is going to affect crop yield

This has really affected the crop calendar for this year as so many farmers are still planting major season maize. This is going a long way to affect minor season cropping, because many fields might not be ready for harvest earlier.

✓ External Factors Impacting on Agriculture Production

Pests and diseases infestation continues to be a major external factor affecting crop production especially, vegetable production in the Dormaa Central Municipality. Other external factors are still affecting agriculture in the Municipality some of these factors include poor roads networks, sand winning, deforestation and among others.

However, sensitization and recommendations are ongoing on management practices on various pests and disease. Sensitization is also ongoing to help reduce the menace and effects of sand wining and deforestation.

✓ Pest and Disease Situation

Pests and diseases infestation is one of the major constraints faced by farmers in the Municipality and it varies depending on factors like crop type, agro ecological zone, and climatic condition of the specific area.

Fungal disease on tomatoes is a major concern for tomatoes production in the Municipality with farmers employing various control measures.

Cashew production in the area deals with insect pest and diseases, impacting economic output. Fall army worm infestation on maize production is also one of the major diseases affecting farmers.

The Plant Protection and Regulatory Service Directorate under the Ministry of Food and Agriculture is playing a major role in managing crop pest and disease, promoting integrated pest management and regulating pesticides and fertilizers.

The impact of rainfall pattern has affected diseases and pest dynamics in crops during the period of reporting of crop pest and disease. No outbreak of crops or livestock disease was reported in the quarter.

✓ **Planting for Food and Jobs (PFJ) (Feed Ghana Programme)**

Under the Planting for Food and Jobs Programme, farmers are provided with improved technologies, improved planting materials, fertilizer subsidies, market facilitation and ICT communication innovations. The Programme has now been transformed into the Feed Ghana Programme and officers are currently registering Farmer-Based Organizations (FBOs) on the web-based portal of the Programme. At the end of the First Quarter, a total of two hundred (200) FBOs were registered on the Portal.

Because the Programme is yet to start, farmers purchased inputs such as fertilizer from input dealers at very high prices. To help reduce the cost of purchasing fertilizer, farmers were encouraged to use poultry manure. A very effective campaign on radio on the use of poultry manure is ongoing.

✓ **One District One Warehouse (1D1W)**

Under the One District One Warehouse Programme, a 1000MT capacity warehouse has been completed at Atesikrom and handed over to the Municipal Director of Agriculture. The 1000MT facility will assist farmers store high-quality grain for the market as well as prevent post-harvest losses. The facility is still not in use due to lack of pallets and other equipment necessary for its effective usage

✓ **Agricultural Extension Service Performance**

There are 5 AEAs at post, representing 21% of the number of AEAs required to fill the 32 operational areas in the Municipality. The AEA to farmer ratio is 1:4,333.

✓ **Extension Home and Farm Visit**

Home and farm visits were conducted to undertake the following activities: training of farmers on good agronomic practice, education on timely planting, facilitation of FBO formation, sensitized farmers on use of climate resilient planting materials, educate farmers on the use of poultry manure, visit to FAW infested and control fields, visit to maize farms to assess the extent of damage caused to crops by the erratic rainfall, training on correct application dosage of agro chemicals. A total number of 305 home visits and 215 farm visits were made during the reporting period.

✓ **Reducing Post-Harvest Losses**

Since there has been an increased awareness and training of farmers by AEAs on appropriate innovation on reducing postharvest losses, there has been decline in postharvest losses especially for maize. The construction and commissioning of the 500 Mt of warehouse at Koradaso by Amplifiers Ghana, and the effective education of farmers by AEAs on Postharvest Management have helped minimized postharvest losses.

✓ **Climate Change Awareness and Sensitization**

Human and animal activities such as bush burning, over usage or wrong use of agro chemicals, anti-bush fire campaign etc. have led to changes in climate, which affect crop production and livestock production. There is therefore the need to educate or sensitize farmers on the effects of these factors and ways to overcome.

As such, sensitization about the climate has been one of the major priorities of the department. Farmers are always advised to grow grass and trees along the riverbanks and avoid farming along riverbanks. They were also advised to adopt the use of improved seeds for production as a measure to cope with effect of climate change. Farmers were also advised on excessive slash and burn methods, illegal felling of trees, maintenance of good sanitation in their farms, not clearing and farming along water bodies, reporting any illegal mining activities to the security agency, and many more.

✓ **Challenges and Recommendations**

A number of challenges affect the activities of the Department as well as farmers in the Municipality. The table below outlines some of the challenges and corresponding recommendations to deal with them.

Table 10: Challenges and Recommendations for Dept. of Agric

No.	Challenge	Recommendation
1	Inadequate field staff	Posting of additional staff to the Department
2	Lack of Logistical Support (Maintenance, Fuel)	Provision of adequate logistical support to the department by the Assembly and Central Government
3	Inadequate rainfall to enhance agricultural production	Dams should be constructed to support farmers especially vegetables farmers
4	Poor road network	Roads in the operational area should be rehabilitated

2.8.3 YOUTH EMPLOYMENT AGENCY (YEA)

The Youth Employment Agency (YEA) was established under the Youth Employment Agency Act 2015 (Act 887) to oversee the Development, Coordination, Supervision and Facilitation of employment for the youth and related matters in Ghana.

The core functions of the YEA are; to facilitate the employment of the youth through collaborative efforts with public and private sectors of the economy; provide Training and Entrepreneurial skills development for the youth in Ghana; serve as One-Stop-Shop for the employment of the youth and entrepreneurial development of the youth taking into consideration Gender and Persons with Disability; conduct research and data analysis of youth unemployment, under-employment and employment in Ghana and perform any other function that is necessary for the attainment of the object of the Agency. During the period under review, six (6) modules were active in the Municipality. The detail is shown in the table below.

Table 11: Modules Under YEA, 2026

S/N	MODULE	MALE	FEMALE	Total
1	Community Protection Assistants (CPA)	15	17	32
2	Fire Service Assistants (FSA)	4	5	9
3	Ambulance Assistants	3	3	6
4	Prison Assistants	7	1	8
	Skills Trainers	69	106	175
	Arabic Teachers	3	2	5
Total		101	134	235

YEA, March, 2026

Key Activities Undertaken

- 1. Monitoring and Supervision:** Regular field monitoring was conducted across all YEA Beneficiary Modules, including Community Protection Assistants (CPA), Fire Service Assistants (FSA) and other programmes. This ensured proper attendance, discipline and efficiency.
- 2. Recruitment and Registration:** A total of 130 new youth were registered under various YEA Programmes, particularly in the Skill Training and Agriculture Sectors.
- 3. Training and Capacity Building:** Beneficiaries participated in skill development sessions on entrepreneurship, financial literacy and works ethics.
- 4. Stakeholder Engagement:** The Office held meetings with key partners including the Municipal Assembly, Ghana Police Service, and private sector organizations to strengthen collaboration and identify new areas of youth employment.
- 5. Community Outreach:** Public sensitization programmes were organized in selected communities to create awareness about YEA 's ongoing and upcoming initiatives.

Challenges

- Delays in logistics and allowance disbursements
- Limited resources for effective monitoring and evaluation.
- Need for additional training tools and equipment for skill development modules.

2.8.4 NATIONAL DISASTER MANAGEMENT ORGANIZATION

Key Programmes and Activities Implemented

During the period under review, the Dormaa Central NADMO undertook a number of activities as part of the implementation of the Disaster Preparedness Action Plan and the Annual Action Plan of the Assembly. The following were the key activities implemented:

✓ Organization of Public Education on Bushfires and Domestic Fires

The Dormaa Central NADMO Secretariat continued its sensitization and public educational campaign within the Danyame, Agyemankrom, and Nsesreso zones. These activities were designed to enhance community resilience and reduce vulnerability to seasonal hazards.

As farming communities, fire safety is top priority to NADMO, so the communities were sensitized on the safe use of LPG cylinders, charcoal stoves and the dangers of illegal electrical connections. Also, farmers and palm wine tappers were engaged on the no-burn policy during the dry season and the proper creation of fire belts to protect crops, farmlands and forest reserves.

✓ Public Education on Proper Drainage and Desilting of Drains

Given the onset of the rainy season, residents of Dormaa Ahenkro, Danyame, Agyemankrom, and Nsesereso were educated on the importance of maintaining clear drainage system by desilting all choked drains and gutters to allow free flow of water. Also, they were advised against the construction of temporary or permanent structures in flood prone areas and on waterways.

✓ **Public Education on Rain/Windstorms**

Apart part of measures to minimize the risk and effects disasters such as rain/windstorms, residents of the Municipality were educated on the dangers of rain/storms and encouraged to trim overhanging branches of tree near residential buildings and power lines. Also, landlords and homeowners were advised to inspect and reinforce week roofing sheets and building foundations.

Disaster Cases Recorded

During the period under review, the Office recorded three (3) disaster events - Two (2) cases of domestic fire and one (1) instance of rain/windstorm. The domestic fire incidents happened at Dormaa Abenwoha and Gyidiem. A total of seventeen (17) persons were displaced, with property estimated at GH¢90,000.00 destroyed. The rain/windstorm occurred at Dormaa Ahenkro M/S, affected one house, and destroyed property estimated at GH¢2,000.

Relief Items

During the Quarter, the Office received and distributed the following relief items to disaster victims.

1. 4 packets of roofing sheets
2. 15 bags of dried maize
3. 10 bags of cooking oil
4. 1 carton of mosquito coil
5. 50 pieces of plastic cups
6. 10 pieces of mosquito nets
7. 1 bale of used clothing

Challenges

- No vehicle for operations
- Inadequate supply of relief items
- Inadequate office furniture
- Inadequate office space.

Recommendations

The secretariat therefore recommends the following

- ✓ Provision of vehicle for operations
- ✓ Provision of adequate relief items
- ✓ Provision of adequate office furniture
- ✓ Provision of vehicle for operations

2.8.5 HEALTH

The Dormaa Municipal Health Directorate, Ghana Health Service (GHS) is committed to improving the health status and maximizing the potential healthy years of all people living in the Municipality. This document is one of a series of quarterly reports of the progress made in the implementation of the Municipality's objectives which are in the national health sector objectives. The Municipality has twenty-four (24) health facilities that provide various services. The distribution of health facilities in the Municipality is shown in the table below.

Table 12: Distribution of Health Facilities by Sub-municipality, Dormaa Municipal

	Name of facility	Type	Ownership	Location	Services provided
Dormaa Sub-municipal					
1	Presbyterian Hospital	Hospital	CHAG	Dormaa Ahenkro	OPD, Surgical, dental, ophthalmology, maternity, ANC, pediatric, obstetrics and gynecology.
2	Savior Orthopedic Health Practice	Clinic	Private	Dormaa Ahenkro	OPD and clinical care for treatment of minor ailments
3	Ohenewaa Memorial Clinic	Clinic	Private	Dormaa Ahenkro	OPD and clinical care for treatment of minor ailments
4	Denmida Health Services	Clinic	Private	Dormaa Ahenkro	ANC and screening services
5	Pure Heart Maternity Home and Clinic	Maternity	Private	Badukrom	ANC; labor and maternity; OPD and clinical care for treatment of minor ailments
6	Antwirifo H/C	H/C	CHAG	Antwirifo	OPD services
7	Gonokrom CHPS	CHPS	GHS	Gonokrom	OPD, CWC, FP, home visits, community health services
8	Yawkrom /KKK	CHPS	GHS	Yawkrom/KKK	OPD, CWC, FP, home visits, community health services
9	Abonsrakrom CHPS	CHPS	GHS	Abonsrakrom	OPD, CWC, FP, home visits, community health services
10	Twumkrom CHPS	CHPS	GHS	Twumkrom	OPD, CWC, FP, home visits, community health services
11	St. Kyeadee Clinic	Clinic	Private	Badukrom	OPD and clinical care for treatment of minor ailments
12	Kofiasua Comm. Clinic	Clinic	GHS	Kofiasua	ANC; OPD services, CWC, FP, community health service, home visits
13	Sromani/Bonoyaw CHPS	CHPS	GHS	Sromani/Bonoyaw	OPD, CWC, FP, home visits, community health services
14	Nsenie CHPS	CHPS	GHS	Nsenie	OPD services, CWC, FP, community health service, home visits
Aboabo Sub-municipal					
15	Aboabo PHC	H/C	CHAG	AboaboNo.3	ANC; labor and maternity; OPD, CWC, home visits

16	Kwameasua PHC	H/C	CHAG	Kwameasua	ANC; labor and maternity; OPD services, CWC, FP, community health service, home visits
17	Tronang CHPS	CHPS Compound	GHS	Tronang	OPD services, CWC, FP, community health service, home visits
18	Manteware CHPS	CHPS Compound	GHS	Manteware	OPD services, CWC, FP, community health service, home visits
19	Mantewareso CHPS	CHPS Compound	GHS	Mantewareso	OPD services, CWC, FP, community health service, home visits
Danyame Sub-municipal					
20	Danyame H/C^	H/C	GHS	Danyame	ANC; labor and maternity; OPD services, CWC, FP, community health service, home visits
21	MSGR. Mensah Abrampah Clinic	Clinic	Private	Nsesereso	OPD services
22	Asunsu No.1 CHPS	CHPS	GHS	AsunsuNo.1	ANC; labor and maternity; OPD services, CWC, FP, community health service, home visits
Asikasu Sub-municipal					
23	Asikasu/Nsuhia H/C^	H/C	GHS	Asikasu	ANC; labor and maternity; OPD services, CWC, FP, community health service, home visits
Amasu Sub-municipal					
24	Amasu H/C^	H/C	GHS	Amasu	ANC; labor and maternity; OPD services, CWC, FP, community health service, home visits

Source: GHS

✓ **Key Activities Undertaken**

- Monitoring and supportive supervision
- Training on Public Health activities
- Technical support visits to the health facilities
- Health education at FM station, CIC and service delivery points
- Collection of vaccines and other logistics from region
- Sample collection and transportation to region
- Food demonstration at various schools
- Stakeholders' meetings organized
- Active and passive surveillance ongoing

✓ **Top Ten Diseases at OPD**

The table below shows the top ten (10) diseases/conditions reported at OPDs in the Municipality during the First Quarter of 2026. Malaria continues to top the list, followed by Upper Respiratory Tract Infections. At the bottom of the table is Skin Diseases.

Table 13: Trend of Top 10 Diseases/Conditions at OPD (1st Quarter, 2026)

Disease/Condition	Cases
Uncomplicated Malaria	4,653
Upper Respiratory Tract Infections	2,105
Diarrhoea Diseases	1,274
Rheumatism / Other Joint Pains / Arthritis	1,225
Anaemia	1,072
Ulcer	982
Pneumonia	813
Acute Urinary Tract Infection	773
Intestinal Worms	631
Typhoid Fever	583

Source: GHS, March, 2026

Table 14: Performance of Some Core Health Indicators as at First Quarter, 2026

S/N	Indicator	Baseline (4 th Quarter 2025)	Target 1 st Quarter-2026	Actual 1 st Quarter-2026
	HIV/AIDS Incidence Rate	2.030%	1.80%	2.03%
	Maternal Mortality Rate/100,000 livebirth	138/100,000	125/100,000LB	138/100,000
	Under-five Mortality Rate	12.7/1000LB	15/1000LB	15.52/1000LB
	Malaria Case fatality/10,000 population	0	0	0
	Doctor/Patient Ratio	1:8,700	1:15,000	1:8,700
	Nurse/Patient Ratio	1:257	1:450	1:247
	Reported Cases of epidemics (H1N1, CSM, Ebola, Covid 19)	0	0	0

Source: GHS -Dormaa Central Municipal, March, 2026

✓ Maternal Death/Maternal Mortality

During the period under review, Maternal Mortality rate in the Municipality stood at 138 per 100,000 live births

✓ HIVAIDS Situation in the Municipality

The table below show the HIV Situation in the Municipality as at the end of the First Quarter, 2026.

Table 15: HIV Performance at ART Sites in Dormaa Central Municipality

Year	Currently on ART - Female					Currently on ART - Male					TOTAL
	Amasu HC	Danyame HC	Kofiasua HC	Dormaa Presby Hospital	Total Female	Amasu HC	Danyame HC	Kofiasua HC	Dormaa Presby Hospital	Total Male	

2021	0	63	0	778	841	0	28	0	248	276	1,117
2022	12	82	15	1058	1167	3	35	9	323	370	1,537
2023	15	85	33	1165	1298	5	33	16	364	418	1,716
2024	9	33	32	703	777	5	14	11	223	253	1,030
2025	10	36	40	655	741	5	20	14	200	239	980

Source: GHS

✓ **HIV/AIDS Control**

The Assembly together with Ghana Health Service embarked on; counselling, training, behavior change communication to promote abstinence among the youth in the Municipality and promote the condom use and the use of HCT/PMTCT/ART services. The Department was able to counsel 1,366 people consisting of 561 males and 805 females and they were all tested for the disease. 57 persons tested positive and have all been put on treatment.

✓ **Challenges**

The following are some challenges of the sector;

- Lack of financial resources to organize meetings, workshops, orientations, refresher/in-service training for staff
- Inadequate ADH corners and clubs
- Lack of permanent office for Dormaa Municipal Mental Health Unit.
- Inadequate funds to support health service delivery
- Inadequate health promotion materials. E.g. public address system.
- Inadequate number of motorbikes.
- Difficulty finding accommodation for CHOs
- Inadequate basic office accommodation, furniture, and equipment like computers, printers, etc.
- Lack of staff accommodation

✓ **Way forward**

- The Municipal Assembly should support the Directorate with funds to build staff capacity.
- Provision of permanent accommodation for the Municipal Mental Health Unit.
- Advocate for the establishment of extra ADH corners in other three sub-districts
- All facilities in charges should make sure all the schools within their catchment area have adolescent clubs and community clubs.
- The Directorate should be supported with adequate funds for effective healthcare delivery.

- Provision of staff office and staff accommodation.

2.8.6 NATIONAL HEALTH INSURANCE SCHEME

The Dormaa Central Health Insurance Scheme continues to record increasing numbers for so many years now. In view of the high turnout for registration and renewals, the Municipal NHIS opened satellite offices at various areas in the Municipal to ease congestion at the main office at Dormaa Ahenkro. This was expected to reduce the much pressure on members and speed up the processes of registration and renewal.

It is therefore clear from the tables below that, total membership increased to 50,054 as at the end of March, 2026. It is important to state that 4,678 were new registrants while 45,376 were people who renewed their cards indicating high confidence in the scheme. Moreover, more women renewed their cards than males. For instance, as at the end of March, 2026, 26,729 females renewed their cards as against 18,994 males. This implies that women are more health conscious than men.

Also, under the period under review, there were new categories such as Ex-Military personnel, LEAP beneficiaries, Ghana Police and School Feeding Pupils. Below are tables showing new and renewals of subscribers for the period-ending March, 2026.

Table 16: Details of the NHIS Membership as at March, 2026

S/N	Status Category	New			Renewals			Total
		Female	Male	Total	Female	Male	Total	
1	Children under 5	1222	1228	2450	3286	3459	6745	9195
2	Dependent	363	314	677	8108	7865	15973	16650
3	Ex-Service Personnel	0	0	0	0	1	1	1
4	Ghana Police	0	0	0	0	1	1	1
5	Indigent	7	17	24	183	148	331	355
6	Informal	493	674	1167	10639	4926	15565	16732
7	LEAP	0	0	0	88	86	174	174
8	Military	0	0		0	2	2	2
9	Age 70+	25	32	57	1684	739	2423	2480
10	Pregnant women	265	0	265	1680	0	1680	1945
11	SSNIT Contributor	4	34	38	547	870	1417	1455
12	SSNIT Pensioner	0	0	0	0	7	7	7
13	School Feeding	0	0	0	514	543	1057	1057
	Grand Total	2379	2299	4678	26729	18647	45376	50,054

Source: NHIS, March, 2026

✓ **Challenges**

The Sector however is faced with the following challenges;

1. Network connectivity problem
2. Inadequate consumables and
3. Inadequate staff
4. Inadequate BMS Printers

2.8.7 THE DEPARTMENT OF SOCIAL WELFARE AND COMMUNITY DEVELOPMENT

The Department of Social Welfare and Community Development is one of the decentralized Departments under Local Government Service. It has two units (i.e. Social Welfare and Community Development).

SOCIAL WELFARE UNIT

The Social Welfare Unit by law is to collaborate with Government, Non-Governmental Organizations and Communities to provide services to the vulnerable, disadvantaged and persons with disability by integrating them into the mainstreams of socio-economic development. These services are provided through three core programmes, namely: Child Rights Protection and Promotion, Justice Administration, and Community Care.

The following activities were carried out under the three core programmes during the quarter under review:

CHILD RIGHTS PROTECTION AND PROMOTION

Child Rights Protection and Promotion is geared towards protecting and safeguarding the interest and rights of children in Ghana. During the quarter, the following activities were carried out.

✓ **Work with Families**

Work with Families aims at fostering peaceful co-existence, harmony and re-union into the families. The officer used various interventions to help resolve cases on Maintenance, Custody, Paternity, and General Welfare that came before the officer. Thirteen (13) new cases were recorded and there were nine (9) existing cases, making a total of twenty-two (22) cases. Out of the twenty-two (22) cases, nineteen (19) of them were successfully solved and three (3) cases remain to be resolved.

✓ **Child Welfare (Visitations)**

Five (5) visits were made to clients during the Quarter.

✓ **Collection of Maintenance Allowance**

An amount of Thirty Thousand, and One Hundred and Ninety Ghana Cedis (GH¢30,190.00) was collected by way of maintenance allowances/ arrears from persons responsible for the upkeep of their children. All the collected amount has been paid out to twenty-seven (27) persons who have custody of the beneficiary children

✓ **Social Investigation Report**

Two (2) Social Investigation Reports were written during the quarter under review. One of the reports was on the custody of a 6-year-old boy and custody was granted to the Respondent. The second was on the custody of two children and the complainant had custody of the children.

✓ **Municipal Child Protection Committee Activities**

Three monthly visitations by two members per month were made to two churches and the mosque in the Danyame Electoral Area. They visited Danyame Presby Church, Dabaabi Pentecost Church, and Danyame Mosque to educate members on the roles of the Committee and some issues on child protection especially child labour during the cashew seasons.

The Committee during the period, handled one case. A ten-year-old girl was often found roaming about in Dormaa Ahenkro. The case was brought before the Committee and the child's mother was invited alongside the father and maternal grandmother

The Committee recommended that, as a matter of urgency, the Assembly and Social Welfare should ensure the children are placed in school.

✓ **Formation of Childcare Intervention Under GALOP Additional Financing 2 Committee**

The Ghana Accountability for Learning Outcomes Project (GALOP) was launched in June 2020, by the Ministry of Education (MoE) with support from the World Bank.

In 2024, a second additional financing (AF2) was obtained from the Global Partnership for Education (GPE) and Early Learning Partnership Multi-Donor Trust Fund (ELP-MDTF) to support scale-up of interventions under the GALOP, and implementation of newly added interventions over a four-year period.

In September, 2025 the Dormaa Central Municipal Assembly was selected as one of the participatory Districts in the Bono Region. A minimum of 15 community childcare centers will be financed. The Dormaa Ahenkro Tuesday Market has been selected as one of the 12 Market Childcare Centers to be

financed by the Programme. A committee has been formed to spearhead the establishment and operation of the Early Childhood Centre at the Market.

JUSTICE ADMINISTRATION

Justice Administration focuses on improving the well-being of the vulnerable in society, especially children who come into contact and in conflict with the law. Some of the activities under this programme include: Court Work, Writing and Submission of Social Enquiry Reports and Probation Services among others.

✓ Court Work

No court work was carried out during the Quarter.

✓ Social Enquiry Report

No Social Enquiry Report to the Court was written during the Quarter under review.

✓ Probation Services

No juvenile was placed on probation during the period under review.

COMMUNITY CARE

Community Care Programme of the Unit involves activities which include services to Persons with Disabilities (PWDs), Work with NGOs, Hospital Welfare Services, etc. The programme mobilizes resources at the community level to provide services to the target groups and communities. Community Care seeks to address the needs of people with disabilities, vulnerable persons, and the marginalized in society. The following activities were carried out under this core programme during the quarter:

✓ Identification and Registration of Indigents and PWDs on the NHIS

A total of Eleven Thousand, Two Hundred and Seventy-nine (11,279) people from fifteen (15) communities in the Municipality applied for free renewal and registration of their Health Insurance Policy. They are natives and pupils on school feeding programme from Dormaa Ahenkro, Danyame, Nsesereso, Badukrom, Aboabo No. 1, Aboabo No. 4, Twumkrom, Asunsu No. 2, Tweapeasie, Kookyeremekrom, Suromani. This was made up of four thousand, seven hundred and forty (4,740) males and six thousand, five hundred and thirty-nine (6,539) females. This number has a further breakdown of five thousand, seven hundred and thirty-six children (5,736) children, four thousand and eleven (4,011) adults, and one thousand, five hundred and thirty-two (1,532) elderly. Out of this number, five hundred and twenty-three (523) were persons with disability and two hundred and ninety-nine (299) were LEAP beneficiaries.

✓ **Identification and Registration of Persons with Disabilities**

Ten (10) persons were identified and registered during the quarter. This was made up of four (4) males and six (6) females. The disabilities involved were physical disability (7), and intellectual/developmental disability (2), and deaf (1)

✓ **LEAP Payment**

During the quarter under review, the Department supervised/monitored one (1) payment cycles (i.e. 97th) in all the forty-five (45) communities in the Municipality. LEAP beneficiary households in the Dormaa Central Municipality stood at Two Thousand, One Hundred and Seventy-Nine (2,179) from 45 communities, comprising six hundred and fifty-five males (655) and one thousand, five hundred and twenty-four (1,524) females. These households consist of Ten Thousand and Seventy-two (10,072) vulnerable beneficiaries and dependents, with a segregation of four thousand, five hundred and sixteen (4,516) males and five thousand, five hundred and fifty-six (5,556) females.

As at the end of last payment cycle 1,902 beneficiary households were credited to receive the cash grant. An actual amount of **Three Hundred and Nine Thousand, Seven Hundred and Ninety-two Ghana Cedis (GH¢309,792.00)** has been disbursed to the care givers for the three cycles. Unfortunately, 277 household cardholders or caregivers were not included in the payroll. The list of non-credited beneficiary households was compiled and submitted to Leap Management Secretariat for action.

During the payment, the Officer took the opportunity to sensitize beneficiaries and caregivers on income generation activities to engage in, healthy eating, and parental responsibilities towards children. The cycle was successfully carried out, though with some challenges such as POS malfunction and low turnout at some payment points.

✓ **Work with NGOs**

During the period under review, visits were made to two NGOs, namely: Dormaa Children's Care and Cosmos Centre for Children with Special Needs. Dormaa Children's Care takes care of orphaned children and supports the needy in terms of cash and items in hospitals and homes. Cosmos Centre takes care of children with Cerebral Palsy, and currently has 23 children.

✓ **Social and Public Education**

Ten (10) Social and Public Education programmes were held in the communities and on FM stations in the Municipality during the quarter under review. As part of the efforts to sensitize the populace on social vices, education programmes were held on Gifts FM under the programme dubbed "wo haw ne sen"

where a panel educated the public on issues such as domestic violence, child abuse, children and the use of mobile phones/internet among others.

2.8.8 GENDER MAINSTREAMING

Introduction

Gender mainstreaming in our development planning has been the central point for the Ministry of Local Government, Decentralization and Rural Development. Over the years, Metropolitan, Municipal and District Assemblies have been required to mainstream Gender and its related activities in their development plans and implement them accordingly.

In line with this, the Dormaa Central Municipal Assembly continued to mainstream Gender Programmes and its related activities in the Municipal Medium-Term Development Plan (MMTDP) and implement them annually. In 2026, a number of gender programs were outlined in the Gender Annual Action Plan and included both in the Composite Annual Action Plan and Budget for implementation. Within the Quarter, a number of activities/ programmes were organized for Women's empowerment in the Municipality. These include the following:

Organization of Workshop Meeting to Empower Women to Participate in Decision Making

Women's participation in governance and decision-making is widely recognized as essential for democratic development, inclusiveness, and sustainable governance. In Ghana, although women constitute over 50% of the population, their representation in political and decision-making institutions remains disproportionately low.

With regards to Local Government Participation, women's participation in Metropolitan, Municipal, and District Assemblies (MMDAs) is very low. In some cases, women's representation in local governance structures is below 5%. The Dormaa Central Municipal Assembly is of no exception with one (1) elected and four appointed (4) female Assembly Members out of a total of forty-four (44) Assembly Members.

The nature of participation of women in the Dormaa Central Municipality is that, women often are part of the governance system but lack real influence in decision-making roles. Their involvement is frequently limited to presence rather than power to shape outcomes.

Based on the fact above, a Workshop Meeting was held at Amasu on the 12th of March 2026 to identify and discuss the challenges limiting women participation, discuss efforts and recommend possible ways to empower women to boldly and effectively participate. The target participants were women groups,

religious bodies, traditional council, youth groups, farmer groups, local artisans, students and teachers among others.

The Municipal Social Welfare and Community Development Director led participants to identify the key Challenges Limiting Women's Participation in the Dormaa Central Municipality. The factors identified are: Socio-cultural barriers; Economic constraints; Educational and capacity gaps; Institutional and structural barriers; and Multiple roles of women.

An elected female Assembly Member, Hon. Eunice Asiraa Amoabeng, gave a short presentation on the Implications of Low Participation of Women. She pointed out that decisions made without the input of women generally leads to a deficit, as women's perspectives are underrepresented. This often leads to policy decisions failing to address issues affecting women, and slowing progress towards gender equality.

To improve women's participation in decision-making, participants came out with the following recommendations:

1. Implement Affirmative Action policies effectively.
2. Promote gender-sensitive political reforms.
3. Increase access to education and leadership training for women.
4. Provide financial support mechanisms for female political candidates.
5. Challenge socio-cultural norms through public education.
6. Strengthen institutional accountability for gender equality.

A total of one hundred and nine (109) persons participated in the Workshop, comprising forty-three (43) males and sixty-six (66) females. The Age distribution of participants is shown in the table below.

Table 17: Age and Sex Distribution of Participants at a Workshop to Empower Women to Participate in Decision Making

No.	Age Group	No. of Participants	Sex	
			Male	Female
1.	11-20	45	19	26
2.	21-30	19	6	11
3.	31-40	23	10	13
4.	41-50	12	5	9
5.	51-60	10	3	7
Total		109	43	66

Source: MPCU, DCMA

✓ Organization of Sensitization Programme on Gender Based Violence for Males and Females

The Gender Desk Officer in collaboration with the Domestic Violence and Victims Support Unit [DOVVSU] and Commission on Human Rights and Administrative Justice (CHRAJ) organized a day programme at Asunsu No. 1 and Asunsu No. 2 on Gender-Based Violence for males and females.

Over the years, the rights of men, boys and girls in Ghana have been overlooked, probably due to ignorance of existing laws, nature of our family system and our religious beliefs. This has led to increasing cases of gender-based violence in recent times.

In response to this, the Gender desk in collaboration with Ghana Police Service (DOVVSU Unit) and municipal CHRAJ office Dormaa Ahenkro organized a one-day (1) meeting in Babianeha to bring together all stakeholders of Gender Based Violence to discuss its causes and dire effects on the family system and the community.

The programme aimed to raise awareness about GBV, educate communities on prevention and response strategies, and promote support for survivors. Its objectives were to:

- i. Enhance knowledge on relevant laws and policies, such as the Domestic Violence Act (2007)
- ii. Promote community engagement and partnership in preventing and responding to GBV

Resource Persons and Experts from various organizations, including the Commission on Human Rights and Administrative Justice (CHRAJ), and a representative from Legal Aid shared insights on the relevant laws and health implications of GBV.

The participants included women leaders in churches, Muslim community, queen-mothers, Junior High School Students, Assembly women among others. The table below provides the sex and age breakdown of participants.

Table 18: Age and Sex Distribution of Participants

No.	Age Group	No. of Participants	Sex	
			Male	Female
1.	11-20	11	5	6
2.	21-30	15	5	10
3.	31-40	13	5	8
4.	41-50	8	4	4
5	51-60	9	4	5
Total		56	23	33

Source: MPCU, DCMA, 2026

2.8.9 CLIMATE CHANGE AND ITS RELATED ACTIVITIES

The effects of climate change, for instance, provide a convincing argument for the need of the Assembly to ensure environmental sustainability. Climate change refers to significant and long-lasting changes in the climate system caused by natural climate variability or by human activities resulting in warming of the atmosphere and oceans, high temperature, rising sea level and changes in rainfall pattern.

In order to help reduce or minimize the devastating effects of climate change, the Municipal Assembly in collaboration with other stakeholders embarked on the following climate change activities in the Municipality.

✓ Organization of Sensitization Programme on the Causes, Effects and Mitigation of Climate Change

The Dormaa Central Municipal Assembly in collaboration with the Dormaa Municipal Department of Agric and the Dormaa Forestry Services Division, organized a sensitization programme at Suromani and to sensitize residents of the community on the causes, effects and mitigation of climate change. The main aim was to discuss climate change mitigation strategies, introduce participants to climate change resistant varieties of crops, and change the negative perceptions of people that modern crop varieties were modified and hence not good for consumption

Participants included opinion leaders, farmers, charcoal burners, palm wine tappers, chainsaw operators and others. A total of 67 people participated in the exercise and were adequately sensitized. Out of the 67 participants, 39 people, representing 58 percent were males and 28 people, representing 42 percent were females.

In their presentations, the resource persons told participants that human activities like deforestation, excessive use of chemicals, emission of greenhouse gases are among the many causes of climate change. They encouraged participants to plant more trees, minimize the use of agro-chemicals and reduce greenhouse gases emissions to address climate change.

Touching on agricultural adaptation strategies to climate change, they recommended among others the following:

- Planting of trees (afforestation) and agroforestry
- Planting of drought resistant varieties of crops
- Planting of climate smart crops
- Crop diversification
- Adopting soil conservation measures that conserve soil moisture

✓ **Creating Awareness of the General Public on Bush Fires and other Disaster Issues**

The National Disaster Management Organization, Dormaa (NADMO) together with the Municipal Fire Service carried out sensitization programmes on bush burning at Danyame, Agyemankrom, and Nsesereso. This was to educate the people especially farmers, hunters and chainsaw operators on bush fires and other disasters like floods, rainstorms and drought. They entreated participants to play their part in avoiding some of these disasters. For instance, participants were told that if they plant more trees and desist from removing vegetation cover through bush burning and lumbering, they could easily prevent flooding, drought and destructive storms.

✓ **Desilting of Drains**

As part of measures to prevent flooding and reduce erosion, the Municipal Assembly in collaboration with National Disaster Management Organization and Zoomlion GH desilted choked drains in Dormaa Ahenkro, Danyame, Agyemankrom, Nsesereso. This is to ensure the free flow of water when the rains set in. This also aims to contribute to climate adaptation and resilience, particularly in vulnerable communities.

✓ **MONITOR THE ACTIVITIES OF ILLEGAL CHAINSAW OPERATORS**

The Municipal Assembly together with the Forestry Commission also carried out monitoring exercise in the forest reserves in the Dormaa Central Municipality within the Quarter. The main purpose of the programme was to regulate the activities of illegal chain operators whose activities were depleting the forests, which is said to be one of the important national reserve in the Municipality.

Unpatriotic Ghanaians including the traditional authorities, politicians and even the very people who are paid to protect the forest, have all contributed to the rapid depletion of the reserves.

2.8.10 LOCAL ECONOMIC DEVELOPMENT

BUSINESS RESOURCE CENTRE (BRC) ACTIVITIES

The Business Resource Centre led the implementation of Local Economic Development Activities in the Municipality. The activities implemented were funded by the Ghana Enterprises Agency, Master Card Foundation, the Dormaa Central Municipal Assembly and other agencies. Some of the activities implemented during the quarter are as follows:

Financial Activities

No financial activities were undertaken during the quarter.

Non-financial Activities

The following non-financial activities were undertaken during the Quarter:

✓ Advisory Services (Provision of Information)

During the period under review, a total of 50 persons/clients visited the BRC for information on various services. This was made up of 25 males and 25 females.

✓ Organization of Entrepreneurship and Business Management Training

During the First Quartey, the Business Resource Centre Organized Entrepreneurship and Business Management Training at Dormaa Ahenkro for PWDs in the Municipality. Participants were trained in liquid soap/ shower gel making as well as mushroom production. The objective was to empower the participants with skills training to enable them engage in productive activities to support themselves and their families. A total of 104 persons took part in the training, consisting of 48 males and 56 females.

✓ Conduction of Follow-up, Counselling and Monitoring

The Business Resource Centre conducted a follow-up on clients to check the performance of their businesses. The Agency also provided counseling for 50 business owners and those with business plans. Again, monitoring and evaluation of the activities of beneficiaries of loans and grants were also undertaken.

✓ Facilitation of Business Registration at the Registrar General's Department, Food and Drugs Authority and Environmental Protection Agency.

The Business Resource Centre during the Quarter facilitated the registration of several businesses with the Office of the Registrar of Companies. A total of 19 businesses were successfully assisted to register with the Office of Registrar of Companies. The Agency also facilitated the registration of businesses with the Food and Drugs Board, as well as the Ghana Standards Authority.

✓ Organization of Business Forum

In a bid to promote Local Economic Development, the Dormaa Central Municipal Assembly organized a first Business Forum in the Municipality to identify and discuss key factors that confront the private sector development in the Municipality. Lessons learned, experiences and ideas as to how to promote local economic development to facilitate growth and job creation were shared during the forum. A total of 81 persons from both public and private sector participated in the forum, consisting of 49 males and 32 females.

✓ **Distribution of Start-up Kits**

A part of measures to enable apprentices who have completed their trainings to start their businesses, the Business Resource Centre in collaboration with the Municipal Assembly distributed start-up kits to one hundred and sixty-eight (168) youth in the Municipality who are A2E graduates. The items included hair dryers, industrial sewing machines, barbering machines, welding machines, among others. The beneficiaries were made up of one hundred and sixty-six (166) males and two (2) females.

✓ **Construction of Economic Infrastructure at Dormaa Ahenkro**

During the year, the Municipal Assembly completed the construction of 1No. 2-Storey 56-unit Block Lockable Stores, 8No. 14-Unit open market stalls, and a sanitary facility at the Dormaa Ahenkro Tuesday Market as part of Phase one of the Project. The Assembly also completed the construction of 8No. Pavilions, 1No. meat shop, 9No. 14-Unit Open Market Stalls, and 4No. 14-Unit Lockable Mini Stores at the Tuesday Market as part of Phase-2 of the Market reconstruction project.

These facilities are expected to facilitate economic activities, create new jobs, generate revenue for the Assembly, and ultimately lead to the growth of the local economy

✓ **Challenges**

The major constraint which affected the implementation of the Agency's programmes during the quarter was:

1. The official vehicle of the Dormaa BAC has worn-out tyres making it difficult to use the vehicle for official assignments. Quotations were taken, an evaluation was done and report submitted to headquarters.

2.9 ROAD SAFETY ACTIVITIES

In order to reduce or prevent road and its related accidents in the Municipality, the Municipal Assembly collaborated with the National Road Safety Commission, Ghana Highways Authority, Ghana Police Service and other departments and institutions to carry out road safety programmes and campaigns. Activities undertaken during the Quarter include:

2.9.1 Organize Road Safety Education/Sensitization in the Municipality

A Sensitization on road safety practices was held in Dormaa Ahenkro to educate the drivers and the general public. Radio programmes were also held at Dormaa FM, Voice FM and Gifts FM to educate road users on road safety practices.

2.9.2 Intensify Enforcement on the Use of Helmet, Seatbelt, Packing Space and Speed Limit within Dormaa Ahenkro Township

The Municipal Assembly collaborated with the Motor Transport and Traffic Unit (MTTU) under the Ghana Police Service in Dormaa Ahenkro to enforce the usage of helmet by motorbikes riders and the use of seatbelt by the drivers. Regular patrol or monitoring was instituted to ensure that motorbikes riders and drivers complied with the directive.

2.9.3 Construction and Pavement of 0.55km Pedestrians' Walkway from SDA School Junction to VRA Junction/Washing Bay in Dormaa Ahenkro

To ensure the safety of pedestrians in Dormaa Ahenkro township, the Assembly has successfully constructed a 0.55km Pedestrians' Walkway from SDA Junction to VRA Junction/Washing Bay in Dormaa Ahenkro. This will ensure that pedestrians do not share the busy section of the Dormaa Ahenkro-Nkrankwanta highway with motorists, so as to prevent them from being knocked down by vehicles.

2.9.4 Supply and Installation of 1No. Traffic Light and Its Accessories in Dormaa Ahenkro

The Assembly has also completed the supply and installation of 1No. Traffic Light at the New Transport Terminal intersection in Dormaa Ahenkro. This is expected to minimize accidents at the Intersection caused by uncontrolled movement and crossing of vehicles and pedestrians.

2.10 Implementation of the M&E Plan

The following are some of the M&E activities that were implemented during the Quarter;

- First Quarter MPCU meeting was held.
- First Quarter Monitoring exercise was conducted.

CHAPTER THREE

3.0 THE WAY FORWARD

3.1 Key Issues Addressed and those Yet to be Addressed

3.2 Issues Addressed

- Improve capacity of parents, teachers and children on child rights and abuse.
- Improve general understanding on school feeding programme.
- Improve capacity of Parents, Teachers, and Healthcare Providers on adolescent reproductive health issues.
- The issue of poor citizen's participation in projects/programmes implementation has been improved.
- Social accountability has been enhanced through frequent engagement with the citizens.

3.3 Issues Yet to be Addressed

- Inadequate office and residential accommodation for departments and officers.
- Inadequate potable water supply.
- Poor sanitation
- Inadequate logistics for monitoring.
- Inadequate support to Zonal Councils/Substructures
- Lack of resources to undertake citizens' perceptions and expectations surveys.

3.4 Recommendations

- Procure additional solid waste containers.
- Construct low-cost residential accommodation for staff.
- Provide logistics for monitoring
- Strengthening of substructures through capacity building and ceding of adequate resources to undertake approved development projects
- Creation of a Public Private Dialogue group to promote active interface between MDA's and CSO/NGO's and other stakeholders.

ANNEX 1A1: PROJECT REGISTER

ON-GOING PROJECTS AS AT 31ST MARCH, 2026

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
												%	Pictures			
Code	Name															
	Sector: Education															
0111007	Completion of Administration Block for Dormaa Municipal Education Directorate	Social Development	Dormaa Ahenkro	M/S KOK Multi Ltd.	199,804.00	14/03/24	IGF		14/04/24	179,823.60	19,980.40	85%				
	Construction of 1No. 6-Unit Classroom Block, Office, Store and Staff Common room, 1No. 6-Seater KVIP, 1No. 2-Unit Urinal for Islamic Primary School.	Social Development	Amasu	AK Tizoo	417,633.30	02/07/20	DACF		02/06/21	175,291.00	242,342.30	52%				
0216117	Construction of 1No. 2-Unit Kindergarten Classroom Block, Drilling and Mechanization of 1No. Borehole and Extension of Electricity for Agyemang Badu Basic School	Social Development	Dormaa Ahenkro	Petmat Construction Works Ltd	417,007.50	13/06/16	DACF	13/06/16	13/12/16	75,215.30	341,792.20	25%				

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Construction of 1No. 3-Unit Classroom Block with, Office, Store, Staff Common Room, Computer Laboratory, and 1No. 4-Seater W/C Toilet with 2-Urinal and Drilling with Mechanization of 1No. Borehole including Extension of Electricity for Presbyterian JHS in Dormaa Ahenkro - Lot 1	Social Development	Dormaa Ahenkro	Rise NYG Ghana Limited Company	865,039.61	04/12/25	DACF	04/12/25	04/06/26	419,666.08	445,373.53	70%				
	Construction of 1No. 6-Unit Classroom Block with, Office, Store, Library, Staff Common Room, 1No. 4-Seater W/C Toilet, 2-Unit Urinal, Drilling and Mechanization of 1No. Borehole including Extension of Electricity for R/C 'B' Primary Scholol in Dormaa Ahenkro - Lot 2	Social Development	Dormaa Ahenkro	AD-JO Modern Construction and Logistics Ltd.	1,350,018.47	04/12/25	DACF	04/12/25	04/06/26	823,678.58	526,339.89	80%				

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Construction of 1No. 3-Unit Classroom Block with Office, Store and Staff Common Room at Ahogono	Social Development	Ahogono	Saa Nti Timber, Farms & Construction Limited Company	865,958.66	17/03/26	MP-CF	-	17/09/26	-	865,958.66	40%				
	Sector: Health															
	Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Duasidan - Lot 3	Social Development	Duasidan	George Adu Dorm Enterprise	1,320,096.92	04/12/25	DACF	04/12/25	04/06/26	198,014.54	1,122,082.38	70%				
	Construction of 1No. 15 Bed Capacity Ward at Asikasu No. 1/Nsuhia Health Centre	Social Development	Asikasu No. 1/Nsuhia	Saa Nti Timber, Farms & Construction Limited Company	958,932.12	17/03/26	MP-CF		17/09/26	130,763.47	828,168.65	25%				
	Construction of 1No. 30 Bed Capacity Ward at Antwirifo Health Centre	Social Development	Antwirifo	Saa Nti Timber, Farms & Construction Limited Company	1,412,434.21	17/03/26	MP-CF		17/11/26	192,604.67	1,219,829.54	40%				
	Sector: Administration															

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Rehabilitation and Furnishing of Dormaa Central Municipal Chief Executive's Official Residency in Dormaa Ahenkro - Lot 8	Environment and Human Settlements Development	Dormaa Ahenkro	Golden City Construction and Electrical Works	812,004.64	04/12/25	DACF	04/12/25	04/06/26	527,412.29	284,592.35	85%				
	Sector: Social															
0515016	Refurbishment of Aduanakrom Community Centre (Phase II)	Social Development	Dormaa Ahenkro	M/S Oasis Ltd.	854,080.65	12/02/15	DACF/DDF		04/09/15	585,936.85	268,143.80	90%				
	Sector: Economic															
	Completion of 1No. 2-Storey 50-Unit Lockable Market Stores at Dormaa Ahenkro Daily Market	Economic Development	Dormaa Ahenkro	Maa Adwoa Ltd.	1,766,659.86	13/06/16	DACF	17/03/26		252,379.98	1,514,279.88	85%				

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Construction of 9No. 14-Unit Open Market Stalls, 4No. 14-Unit Lockable Mini Stores and Paving of 2000m ² Market Spaces at Dormaa Ahenkro Tuesday Market	Economic Development	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	3,187,164.24	14/05/24	UDG 4-GSCSP		14/11/24	2,704,650.30	482,513.94	70%	 			
	Sector: Road															
	Upgrading of 1.9Km Roads with Side Drains in Dormaa Ahenkro Township	Environment and Human Settlements Development	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	4,568,911.46	14/05/24	UDG 5-GSCSP		14/09/24	2,907,104.37	1,661,807.09	50%				
	Total				18,995,745.64					9,172,541.03	9,823,204.61					

ANNEX 1A2: PROJECT REGISTER

COMPLETED PROJECTS AS AT 31ST MARCH, 2026

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
												%	Pictures			
Code	Name															
	Sector: Economic															
	Construction of 1No. 2-Storey 56-Unit Block Lockable Stores, 8No. 14-Unit Open Market Stalls, 1No. Creche, 1No. Sanitary Block, 1No. Mechanized Borehole, Water Storage Facility and Fire Hydrant, Market and Street Lighting, and Paving of Access to Market and Market Spaces at Domra Ahenkro Tuesday Market (Phase-1	Economic Development	Dormaa Ahenkro	M/S Opatec Company Ltd	5,283,699.15	06/10/23	UDG 3 - GSCSP	01/11/23	06/10/24	4,609,697.38	674,001.77	100%				

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Construction of 8No. Pavilions, 1No. Meat Shop and Market and Street Lighting	Economic Development	Dormaa Ahenkro	M/S KOK Multi Company Ltd	3,382,562.12	14/05/24	UDG 4-GSCSP		14/11/24	3,189,510.96	193,051.16	100%	 			
Sector: Education																
0218304	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block with Dinning Hall, Resting room, Office, Store and 2-Seater KVIP toilet	Social Development	Amakyekrom	Destex Enterprise	347,947.69	25/09/18	DACF		24/10/20	297,306.02	50,641.67	100%				
Sector: Health																
	Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Besease - Lot 4	Social Development	Besease	Petmat Construction Works Ltd.	1,355,044.61	04/12/25	DACF	04/12/25	04/06/26	773,699.55	581,345.06	100%				

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Completion of 1No. Maternity Ward at Asikasu No. 1/Nsuhia Health Centre	Social Development	Asikasu No. 1/Nsuhia				MP-CF									
	Sector: Water															
	Drilling and Mechanization of 10No. Boreholes in Dormaa Central Municipality - Lot 6	Environment and Human Settlements Development	Municipal Wide	Golden City Construction and Electrical Works	1,120,013.50	04/12/25	DACF	04/12/25	04/03/26	955,470.21	164,543.29	100%				
	Drilling of Borehole, Construction of Pad Platform, Supply and Installation of 13No. Hand Pumps in Dormaa Central Municipality - Lot 7	Environment and Human Settlements Development	Municipal Wide	Golden City Construction and Electrical Works	884,009.95	04/12/25	DACF	04/12/25	04/03/26	805,957.45	78,052.50	100%				
	Sector: Administration															

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Partial Renovation of Old Administration Block (Ground Floor) - Phase I	Environment and Human Settlements Development	Dormaa Ahenkro	Golden City Construction and Electricals	149,997.97	08/10/25	IGF		12/11/25	134,998.17	14,999.80	100%				
	Partial Renovation of Old Administration Block (First Floor) - Phase II	Environment and Human Settlements Development	Dormaa Ahenkro	Petmat Construction Works Ltd.	196,486.84	08/10/25	IGF		12/11/25	176,838.16	19,648.68	100%				
	Sector: Security															
	Provision and Installation of Market and Street Lighting (67No.)	Environment and Human Settlements Development	Dormaa Ahenkro	M/S Prefos Ltd.	1,500,537.96	14/05/24	UDG 5-GSCSP		14/09/24	1,365,990.75	134,547.21	100%				

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
												%	Pictures			
Code	Name															
	Supply and Installation of 1No. Traffic Light and its Accessories in Dormmaa Ahenkro	Environment and Human Settlements Development	Dormaa Ahenkro	M/S Prefos Limited	439,750.00	04/12/24	DACF-RFG		04/03/25	395,775.00	43,975.00	100%				
	Sector: Road															
	Construction and Pavement of 0.55km Pedestrians' Walkway from SDA School Junction to VRA Junction/Washing Bay in Dormmaa Ahenkro	Environment and Human Settlements Development	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	831,702.00	04/12/24	DACF-RFG		04/03/25	748,531.80	83,170.20	100%				
	Total				15,491,751.79					13,453,775.45	2,037,976.34					

ANNEX 1B: ACTIVITY/PROGRAMME REGISTER

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
1.	Compensation of Employees	Economic Development	3,195,023.81	IGF/GoG	31/01/2026	31/12/2026	3,195,023.81	-	25%		Ongoing
2.	Implementation of Revenue Improvement Action Plan	Economic Development	4,000.00	IGF/DACF	20/01/2026	15/12/2026	1,000.00	-	25%		Ongoing
3.	Rental and Utilities	Governance and Institutional Development	5,000.00	IGF	09/01/2026	22/12/2026	5,000.00	-	25%		Ongoing
4.	Preparation and submission of Monthly, Quarterly and Annual Financial reports	Governance and Institutional Development	3,000.00	IGF	12/01/2026	15/12/2026	3,000.00	-	25%		Ongoing
5.	Organize General Assembly, Statutory Sub-committee, MPCU, Budget Committee and Statutory Planning Committee Meetings	Governance and Institutional Development	15,000.00	IGF/DACF	20/02/2026	23/12/2026	15,000.00	-	25%		Ongoing
6.	Organize community engagement/mobilization and education programmes in the Municipality	Governance and Institutional Development	3,400.00	IGF	10/02/2026	06/11/2026	3,400.00	-	25%		Ongoing
7.	Organization of Townhall meeting on the Implementation of 2025 Annual Action Plan and Composite Budget	Governance and Institutional Development	7,700.00	IGF	22/02/2026	22/02/2026	7,000.00	-	100%		Completed
8.	Maintenance of Peace and Order	Governance and Institutional Development	10,000.00	IGF	08/01/2026	31/12/2026	10,000.00	-	25%		Ongoing

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
9.	Support of Substructures	Governance and Institutional Development	30,000.00		02/02/2026	25/11/2026	30,000.00	-	25%		Ongoing
10.	Support Internal Management of the Assembly	Governance and Institutional Development	54,000.00	DACF	08/08/2026	22/12/2026	54,000.00	-	25%		Ongoing
11.	Implementation of Staff Performance Management System and Salary Administration	Governance and Institutional Development	1,000.00	IGF	19/01/2026	31/03/2026	1,000.00	-	25%		Ongoing
12.	Organize Training Workshop for Revenue Collectors on Strategies for Revenue Mobilization	Governance and Institutional Development	3,100.00	IGF	15/03/2026	15/03/2026	3,100.00	-	100%		Completed
13	Organization of Workshop Meeting to Empower Women to Participate in Decision Making	Social Development	1,850.00	IGF	12/03/2026	12/03/2026	1,859.00	-	100%		Completed
14.	Organize Sensitization programmes on Gender Based Violence	Social Development	3,100.00	IGF	19/02/2026	20/02/2026	3,000.00	100.00	100%		Completed
15.	Organize casework hearing and resolution, Handling cases of children in need of care and protection, Writing of Social Investigation Reports, and Undertake follow-ups on cases handled	Social Development	1,000.00	IGF/GoG	14/01/2026	27/03/2026	1,000.00	-	100%		Completed
16.	Child and neonatal welfare, Tracing of relatives of patients, Sending the mentally-ill for psychiatric treatment, and Handling of pauper cases	Social Development	700.00	IGF	14/01/2026	27/03/2026	700.00	-	100%		Completed
17.	Identification and registration of Persons with Disability,	Social Development	2,000.00	DACF/IGF	14/01/2026	27/03/2026	2,000.00	-	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
	Support PWDs with income generating activities, and Provide education/health support for PWDs										
18.	Facilitate the registration and renewal of indigents and PWDs on NHIS	Social Development	300.00	DACF	14/01/2026	27/03/2026	300.00		25%		Ongoing
19.	Supervised the payment of cash transfers to beneficiaries on LEAP	Economic Development	800.00	GoG	20/02/2026	30/02/2026	800.00	-	25%		Ongoing
20.	Organize Adult Education, Mass Meetings and Carryout Home Science Extension	Social Development	2,000.00	IGF	02/03/2026	12/02/2026	2,000	-	100%		Completed
21.	Update Disaster Management Plan	Environment and Human Settlements Development	1,000.00	IGF	12/01/2026	30/01/2026	1,000.00	167.00	100%		Completed
22.	Organize public education on bushfires/	Environment and Human Settlements Development	1,500.00	IGF	21/01/2026	22/01/2026	1,500.00	-	100%		Completed
23.	Sensitization Programme on the Causes, Effects and Mitigation of Climate Change	Environment and Human Settlements Development	4,500.00	IGF	12/03/2026	19/03/2026	4,100.00	400.00	100%		Completed
24.	Organize regular patrol, monitoring and control of illegal lumbering/chainsaw operations	Environment and Human Settlements Development	2,800.00	IGF	09/01/2025	15/12/2026	2,800.00	-	25%		Ongoing

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
25.	Carry out desilting of public drains	Environment and Human Settlements Development	3,000.00	DACF	07/02/2026	07/03/2026	3,000.00	-	100%		Completed
26.	Conduct Participatory Monitoring and Evaluation of Projects and Programmes	Governance and Institutional Development	6,800.00	IGF/DACF	18/02/26	05/03/2026	6,500.00	300.00	25%		Ongoing
27.	Conduct Supervision and Monitoring of AEAs in 32 Operational Areas on Activity Implementation	Economic Development	2,100.00	DACF/GoG	13/01/2026	24/03/2026	2,100.00	-	25%		On-going
28.	Conduction of 2 on-farm demonstrations on improved crop husbandry management practices and innovations, especially maize, rice, vegetables and others	Economic Development	1,000.00	DACF/GoG	19/04/2026	26/02/2026	1,000.00	-	100%		Completed
29.	Organize Livestock Census and develop database on livestock and poultry	Economic Development	3,800.00	DACF/GoG	14/01/2026	13/02/2026	3,800.00	-	100%		Completed
30.	Train Women Groups on Mushroom Production and Beekeeping	Economic Development	1,300.00	GoG	09/03/2026	09/03/2026	1,300.00	-	100%		Completed
31.	Train 150 Livestock Farmers on Feed Formulation	Economic Development	2,100.00	DACF	26/06/2026	26/02/2026	2,100.00	-	100%		Completed
32.	Organize Public Education and Sensitization on Road Safety Issues	Environment and Human Settlements Development	4,000.00	IGD	20/02/2026	20/02/2026	4,000.00	-	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
33.	Organize Training for Drivers and Vehicle Owners on Road Safety Regulations	Environment and Human Settlements Development	4,800.00	IGF	11/03/2026	11/03/2026	4,500.00	300.00	100%		Completed
34.	Organize Business Management Training and Entrepreneurship Training for start-ups and existing businesses	Economic Development	5,000.00	GEA	09/03/2026	12/03/2026	4,500.00	500	100%		Completed
35.	Facilitation of business registration at Registrar General's Department, Food and Drugs Authority and Environmental Protection Agency	Economic Development	700.00	GEA	12/01/2026	10/12/2026	700.00	-	25%		Ongoing
36.	Organization of Business Forum	Economic Development	6,700.00	IGF	19/03/2026	19/03/2026	6,000.00	700.00	100%		Completed
37.	Carry out Sanitation Improvement Package (SIP) and Fumigation Package or Activities	Environment and Human Settlements Development	40,000.00	DACF/IGF	08/01/2026	22/12/2026	40,000.00	-	25%		Ongoing
38.	Organization of Clean-up Exercises	Environment and Human Settlements Development	3,300.00	IGF	10/01/2026	07/03/2026	3,300	-	100%		Completed
39.	Maintenance of final disposal sites, Evacuation of Refuse	Environment and Human	2,100.00	IGF/DACF	08/01/2026	19/12/2026	2,000.00	100.00	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
	Dumps & maintenance of communal Container sites	Settlements Development									
40.	Routine premises inspection and Monitoring and supervision of sanitation activities	Environment and Human Settlements Development	-		08/01/2026	30/03/2026	-	-	100%		Completed
41.	Organize health education for the general public / institutions, and Screen food/drink vendors in the Municipality	Environment and Human Settlements Development	4,000.00	DACF	16/03/2026	27/03/2026	3,500.00	500.00	100%		Completed
42.	Conduct follow-up Monitoring on Food/Drinks Vendors Screening Exercise	Environment and Human Settlements Development	300.00	IGF	23/03/2026	30/03/2026	300.00	-	100%		Ongoing
43.	Regulation of Noise in the Municipality	Environment and Human Settlements Development	300.00	IGF	12/01/2026	22/12/2026	300.00	-	25%		Ongoing
44.	Procure Sanitary Tools and Equipment	Environment and Human Settlements Development	2,200.00	IGF	09/01/2026	05/03/2026	2,200.00	-	100%		Completed
45.	Conduct Monitoring and supervision in Schools (Regular school inspection)	Social Development	1,500.00	GoG	20/01/2026	20/03/2026	1,500.00	-	100%		Completed
46.	Organize Subject Based Refresher Training Workshop for Teachers	Social Development	2,900.00	GoG	28/01/2026	29/01/2026	2,900.00	-	100%		Completed
47.	Organize Orientation and Induction for Newly Appointed Teachers and Officers	Social Development	800.00	GoG	21/01/2026	22/01/2026	800.00	-	100%		Completed
48.	Conveying of Educational Materials from the Regional Office and Distribution to Schools	Social Development	1,100.00	GoG	19/01/2026	29/01/2026	1,100.00	-	100%		Completed
49.	Celebration of Independence Day Celebration	Social Development	20,000.00	IGF	06/03/2026	06/03/2026	20,000.00	-	100%		Completed
50.	Organization of MOCK for BECE Candidates	Social Development	8,000.00	IGF	23/03/2026	30/03/2026	8,000.00	-	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
51.	Train midwives in life saving skills to contribute to reduce maternal mortality	Social Development	2,500.00	IGF/GoG	19/01/2026	19/01/2026	2,500.00		100%		Completed
52.	Train disease control officers on surveillance to detect and respond to outbreaks	Social Development	2,300.00	IGF/GoG	13/02/2026	16/02/2026	2,300.00	-	100%		Completed
53.	Supply of Office Equipment and Furniture	Social Development	17,000.00	MP-CF	02/10/2025	09/12/2025	17,000.00	-	100%		Completed
54.	Organization of HIV/AIDS Education and Malaria Control Programmes	Social Development	8,900.00	GoG	12/02/2026	02/02/2026	2,900.00	-	100%		Completed
55.	Maintenance of Feeder Roads, Opening and Reshaping of Existing Feeder Roads under DRIP	Environment and Human Settlements Development	18,000.00	IGF/DACF	15/01/2026	18/12/2026	18,000.00	-	25%		Ongoing
56.	Carry out Routine Maintenance and Spot Improvement of Dormaa Town Roads	Environment and Human Settlements Development	21,000.00	DACF	24/02/2026	18/12/2026	20,000.00	1,000.00	25%		Completed
57.	Enforce Building Regulation and Building Code	Environment and Human Settlements Development	1,500.00	IGF	15/01/2026	22/12/2026	1,500.00	-	25%		On-going

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
58.	Maintenance of Streetlights and Traffic Lights in the Municipality	Environment and Human Settlements Development	9,000.00	DACF/IGF	04/03/2026	21/12/2026	9,000.00	-	25%		Ongoing
59.	Maintenance of Boreholes in the Municipality	Environment and Human Settlements Development	10,000.00	IGF	17/02/2026	22/12/2026	10,000.00	-	25%		Ongoing
60.	Maintenance of Assembly's Properties (O&M Activities)	Environment and Human Settlements Development	15,000.00	DACF/IGF	25/01/2026	22/12/2026	15,000.00	-	25%		Ongoing
61.	Organize Project Site Meetings	Governance and Institutional Development	-	-	12/11/2025	16/12/2026	-	-	25%		Ongoing

ANNEX 2: REVENUE ANALYSIS

Revenue Source	Target	Quarterly Performance
	2026	
DACF	46,758,025.61	0.00
DACF-RFG	9,762,660.00	0.00
MP's CF	3,632,434.00	360,667.21
IGF	2,480,720.00	760,611.50
MSHAP/HIV	20,000.00	18,607.71
PWDs CF	836,268.39	0.00
GSCSP	14,603,020.00	0.00
SRWSP	-	-
GSOP	-	-
UNICEF	-	-
LEAP	-	-
ETC (Others)	11,169,676.56	3,068,794.78
TOTAL	89,262,804.56	4,208,681.20

ANNEX 3: EXPENDITURE ANALYSIS

Expenditure Item	Target	Quarterly Performance
	2026	1 st Quarter
Compensation	11,436,257.56	3,195,023.81
Goods and Service	12,828,212.47	1,459,685.76
CAPEX	64,998,334.75	1,345,721.39
TOTAL	89,262,804.78	6,000,430.96

ANNEX 4A: UPDATE ON CORE PERFORMANCE INDICATORS

No.	Indicator (Categorized by Development Dimension)	Baseline	Target	Quarterly Performance
		2025	2026	1 st Quarter
Economic Development				
1.	Number of New Industries Established			
	i. Agriculture	78	100	3
	ii. Industry	21	100	1
	iii. Service	140	200	31
2.	Number of New Jobs Created			
	i. Agriculture	234	300	12
	ii. Industry	99	400	10
	iii. Service	420	500	93
3.	Percentage Change in IGF	11.72%	10.34%	-
Social Development				
4.	Gender Parity Index			
	i. Kindergarten	0.91	1.00	0.91
	ii. Primary	0.98	1.00	0.98
	iii. JHS	0.92	1.00	0.92
	iv. SHS	0.97	1.00	0.97
5.	Proportion of Health Facilities that are Functional			
	i. CHPS Compound	100%	100%	100%
	ii. Clinic	100%	100%	100%
	iii. Health Centre	100%	100%	100%
	iv. Hospital	100%	100%	100%
6.	Proportion of Population with Valid NHIS Card			
	i. Total	83.95%	94%	83.95%
	ii. Indigents	85%	90%	85%
	iii. Informal	85%	90%	85%
	iv. Aged	83%	90%	83%
	v. Under 18 years	95%	100%	95%
	vi. Pregnant Women	90%	100%	90%
7.	Number of Births and Deaths Registered			
	Births	1,787	3,500	
	Male	976	1,785	

	Female	811	1,715	
	Deaths	55	300	
	Male	36	183	
	Female	19	117	
8.	Recorded Cases of Child Abuse			
	i. Child Trafficking	0	2	-
	ii. Child Labour	39	10	-
	iii. Sexual Abuse	2	10	-
	iv. Emotional Abuse	41	10	-
	v. Neglect	88	120	-
	vi. Early Marriage	0	5	-
	vii. Female Genital Mutilation	0	2	-
	viii. Family-child Separation	7	10	-
Environment, Infrastructure and Human Settlements				
9.	Percentage of Communities Covered by Electricity			
	i. District	95%	100%	95%
	ii. Urban	99%	100%	99%
	iii. Rural	90%	100%	90%
Governance, Corruption and Public Accountability				
10.	Reported Cases of Crime			
	i. Rape	0	0	-
	ii. Armed Robbery	0	0	-
	iii. Defilement	2	0	-
	iv. Murder	1	0	-
	v. Drug Trafficking	2	0	-
	vi. Peddling	3	0	-
	vii. Drug Abuse	0	2	-
	viii. Domestic Violence	0	2	-
Emergency Planning and Preparedness				
11.	Number of Communities Affected by Disaster			
	i. Bushfire	10	5	0
	ii. Floods	2	2	0
	iii. Wind/Rainstorm	3	4	0
Implementation, Coordination, Monitoring and Evaluation				

12.	Percentage of Annual Action Plan Implemented	97%	100%	45%
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ANNEX 4B: UPDATE ON MUNICIPAL SPECIFIC INDICATORS

No.	Indicator (Categorized by Development Dimension)		Baseline	Target	Quarterly Performance
			2025	2026	1 st Quarter
Social Development					
1.	Pupil-teacher Ratio				
	i.	Kindergarten	1:26	1:25	1:26
	ii.	Primary	1:26	1:25	1:26
	iii.	JHS	1:15	1:20	1:15
	iv.	SHS	1:26	1:30	1:26
2.	Percentage Reduction in Teacher Absenteeism		96%	100%	96%
	HIV Prevalence Rate		2.03%	1.8%	2.03%
	Under-Five Mortality Rate		15.52/1,000	18/1,000	15.52/1,000
3.	Doctor-patient Ratio		1:8,700	1:15,000	1:8,700
4.	Nurse-patient Ratio		1:247	1:450	1:247

ANNEX 5: UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES IN 2026

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No of beneficiaries	
			Targets	Actuals
Ghana School Feeding Programme	-	-	17,314	12,556
Capitation Grants	-	-	23,216	-
National Health Insurance Scheme	-	-	125,267	105,157
Livelihood Empowerment Against Poverty (LEAP) programme	-	-	2,179	1,881
National Youth Employment Program			300	235
One District-One Factory Programme	0.00	0.00	0	0
One Village-One Dam Programme	N/A	N/A	N/A	N/A
Agriculture for Job Programme	-	-	-	-
Free SHS Programme	-	-	5,181	4,052
Ghana Gold Board (GOLDBOD) initiative	0.00	0.00	0	0
Big Push infrastructure Development Initiatives	0.00	0.00	0	0
24-Hour Economy initiatives	5,231,750.00	0.00	0	0
Women's Development Bank Support Programme	0.00	0.00	0	0
National Apprenticeship Programme	-	-	100	60
Adwumawura' Programme	0.00	0.00	0	0
Digital Jobs Initiative	0.00	0.00	0	0
No-Fee-Stress Initiative	-	-	-	-
Free Tertiary Education for Persons with Disability	-	-	20	4
Ghana Labour Export Programme	0.00	0.00	0	0
Ghana Medical Care Trust (MahamaCares)	-	-	-	-
Free Primary Healthcare	-	-	-	-
Rapid Industrialisation Programme	0.00	0.00	0	0
Feed Ghana Programme	-	-	-	
Ghana Grains Development Project	0.00	0.00	0	0
Vegetable Development Project	0.00	0.00	0.00	0.00
Nkoko Nkitinkiti initiatives	250,000.00	-	0	0

National Coders Programme	0.00	0.00	0	0
Payment of monthly allowance to Assembly Members	686,400.00	371,800.00	44	44
Teacher Dabre Initiative	0.00	0.00	0	0
E-okada Initiative	0.00	0.00	0	0