REPUBLIC OF GHANA









DORMAA CENTRAL MUNICIPAL ASSEMBLY

ANNUAL PROGRESS REPORT

FOR

2025

FEBRUARY, 2026

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LIST OF ABBREVIATIONS

APR	-	Annual Progress Report
BAC	-	Business Advisory Centre
DACF	-	Municipal Assembly Common Fund
GCR	-	General Counterfoil Receipt
GETFUND	-	Ghana Education Trust Fund
GoG	-	Government of Ghana
GPI	-	Gender Parity Index
HFA	-	Health Facility Attendance Card
IGF	-	Internal Generated Fund
IPD	-	In-Patient Department
ITN	-	Insecticide Treated Net
M & E	-	Monitoring and Evaluation
MDAs	-	Ministries, Department and Agencies
MLGCRA	-	Ministry of Local Gov't, Chieftaincy and Religious Affairs
MOFA	-	Ministry of Food and Agriculture
MPCU	-	Municipal Planning Co-ordinating Unit
MTDP	-	Medium Term Development Plan
MTNDPF	-	Medium Term National Development Policy Framework
NDPC	-	National Development Planning Commission
NHIA	-	National Health Insurance Authority
NHIS	-	National Health Insurance Scheme
NYEP	-	National Youth Employment Programme
OPD	-	Out Patient Department
PLWHA	-	People Living with HIV/AIDS
PPD	-	Public Private Dialogue
RPCU	-	Regional Planning Coordinating Unit
SME'S	-	Small Medium Scale Enterprise
SSNIT	-	Social Security National Insurance Trust
VCT	-	Voluntary Counselling & Testing

EXECUTIVE SUMMARY

Introduction

The 2025 Annual Progress Report reviews progress of the implementation of the 2025 Annual Action Plan as well as the Municipal Medium Term Development Plan (2022-2025). This marks the fourth and final review of the implementation of the Municipal Medium Term Development Plan 2022-2025 prepared under an agenda for jobs: 'creating prosperity and equal opportunity for all'' based on the six broad development dimensions namely: Economic Development, Social Development, Environment, Infrastructure and Human Settlements, Corruption, Governance and Public Accountability, Emergency Planning and Response, and Implementation, Coordination, Monitoring and Evaluation. The 2025 Annual Progress Report assessed the level of the implementation of Medium-Term Development Plan using the 2025 Annual Action Plan and the indicators outlined in the Monitoring and Evaluation Plan. The review focused on the indicators both core indicators and the Municipal specific indicators outlined in the Monitoring and Evaluation Plan to assess the progress and level of achievements. Finally, it highlights the outcomes or achievements with identified challenges and recommendations based on each of the development dimensions presented as follows:

Economic Development Dimension

The overall goal, which was aligned to the national goal of this dimension is to build a prosperous Municipality through facilitating private sector development, promoting tourism development, supporting local industrialization and promoting agriculture development.

The indicators employed to assess the 2025 performance or progress of the Dormaa Central Municipality under this development dimension revealed a mix outcomes/results in performance of selected staple crops in 2025 and showed an increased in livestock production or rearing in 2025 over the 2024 outcomes. There was marginal decline in total output of agricultural production, particularly yield of selected staple crops with the exception of maize and yam. Maize and yam production increased in 2025 over 2024. The performance of livestock increased in 2025 as compared to 2024. Average productivity of selected staple crops with the exception of rice, cassava and yam also decreased in 2025 compared to 2024 performance. Agric Extension Agent (AEA) to farmer ratio in 2025 decreased compared to 2024. Further, the rate of farmers adopting agricultural technologies increased marginally in 2025 over 2024. There was also increased in the number of new industries established and number of new jobs created in 2025. There was an improvement in Revenue performance of the Assembly in 2025 over 2024.

Despite the overall improvement of this development dimension, there were some notable challenges that need to be considered in the subsequent years. These include the high cost of poultry inputs continues to affect the poultry sector in the Municipality and the high cost of borrowing or high interest rate affected most of the businesses in the Municipality.

Social Development Dimension

The overall goal of social development dimension is to create opportunities for all people in the Municipality within the Medium-Term Plan period which is in line with the national goal of this development dimension. The Assembly was to achieve this by focusing on four broad areas such as education, health, gender, water and sanitation. To measure the progress in this development dimension, thirty-two (32) indicators comprising Municipal specific indicators and national core indicators were applied. The key achievements under this development dimension in 2025 included the decreased in Institutional Maternal Mortality, increased in access to improved sanitation services, decreased in malaria case fatality and declined in HIV/AIDS prevalence.

In addition, the proportion of the population with sustainable access to safe drinking water increased and proportion of health facilities that are functional continue to improve. However, Doctor-Patient ratio, gender parity, regular payment to LEAP Beneficiaries' Households, net admission rate and under five mortality rate were some of the key challenges noted under this development dimension.

As ways of addressing these challenges, it is recommended that payment of LEAP beneficiaries' households should be regular and both Ghana education Service and Health Service should intensity efforts to address the issues of under-five mortality, net admission rate and gender parity while the Assembly together with health should find a way of address the high doctor-patient ratio in long run.

Environment, Infrastructure and Human Settlements

The overall goal of this development dimension is to safeguard the natural environment and ensure a resilient built environment. In line with the national goal, the Municipal Assembly is to safeguard the natural environment and ensure a resilient built environment in the Dormaa Central Municipality. The Assembly was to achieve this by focusing on five (5) broad areas, and using specific Municipal and national core indicators to assess the progress. Some of the achievements on this development dimension include the reduction of in windstorms and floods in the Municipality as a result of interventions, increased number of building permits

issued, improvement in electricity coverage and improved road network in the Municipality, planting of more trees to prevent climate change and high rate of restoration of the Berekum-Pamu forest reserved. Despite this achievement, there were some challenges namely inadequate planning schemes/ layout for the communities, poor roads network in the rural communities, deforestation as well as poor network in some of the communities in the Municipality.

Governance, Corruption and Public Accountability

In line with the goal in the Medium-Term National Development Policy Framework (MTNDPF), the overall goal of the Municipal Assembly under this development dimension was to continue to maintain a stable, united and safe Municipality to promote socio economic development through focusing on three broad areas with eight specific indicators made up of core national indicators and Municipal Specific indicators. Some of the achievements under this development dimension during the year under review include improved functionality of the Zonal Councils in the Municipality, improved social accountability and stakeholder engagements and reduction in reported cases of rape and Armed robbery.

However, police-citizen ratio, women empowerment, drug trafficking, murder cases, drug peddling, defilement cases and capacity building remain a challenge and effort must be made by the Municipal Assembly and Central Government to address these challenges.

Emergency Planning and Response.

The goal of this dimension in the Municipality is to promote proactive planning for disaster prevention and mitigation as well as enhance surveillance system and build response capacity to prevent, detect, contain, and respond to epidemics and pandemics. This was to be achieved by implementing proactive measures and assessing the number of communities affected by disaster, and proportion of disasters victims supported in the Municipality. At the end 2025, the data available shows that the communities that were hit by disaster in the Municipality increased over the previous year and none of the disasters' victims was supported.

NADMO should be resource to embark on disaster education and provide with relief items so that they can provide support to any disaster victim.

Implementation, Coordination, Monitoring and Evaluation

The goal of this development dimension is to ensure the Annual Action Plan is prepared and implemented according to the National Development Planning Commission guidelines, and monitoring and evaluation activities are carried out. The achievement during the year under this dimension is the preparation and implementation of the 2025 Action Plan (AAP) and

Monitoring and Evaluation activities conducted. As at the end of 2025, Ninety-seven percent (97%) of the activities captured in AAP was implemented and 94% of overall implementation of 2022-2025MTDP was achieved. This was made possible through the collaborative efforts made by the Assembly with its departments and agencies as well as the increased in the allocation and released of the DACF. Other achievements under this were the conduct of quarterly participatory Monitoring and Evaluation of projects and programmes, organizing quarterly meetings of Municipal Planning Coordinating Unit (MPCU), as well as the review meetings. The Assembly also conducted of evaluation of the implementation and impact of some projects and programmes implemented.

The rest of the 2025 Annual Progress Report (APR) is structured as follows: Chapter One presents the detail key M&E Objective for the period, Purpose of the M&E for the period, Processes involved in preparation of the report, quality assurance and validation of data, difficulties encountered and status of implementation of MTDP. Chapter two highlights programmes/projects status for the year, updates on funding sources, updates on expenditure, updates on development indicators, and updates on critical development and poverty issues. Finally, Chapter three which is the last chapter, deals with key issues identified and addressed and those yet to be addressed as well as recommendations and conclusion.

CHAPTER ONE

1.0 INTRODUCTION

This report covers all the activities, projects and programmes implemented from 1st January to 31st December, 2025. The report is a review of overall performance of the Municipal Assembly in 2025 and it marks the fourth and final year of implementation of policies, programmes and projects outlined in the Dormaa Central Municipal Assembly's Medium Term Development Plan (2022-2025) prepared under the Medium-Term National Development Policy Framework (MTNDPF), an Agenda for Jobs: 'Creating Prosperity and Equal Opportunity for All' 2022-2025.

The review of the implementation of activities, projects and programmes during the year revealed that about Ninety-seven percent (97%) of the activities, interventions, Programmes and Projects captured in the 2025 Annual Action Plan and Budget were executed. Though, the target was to implement one hundred percent (100%), however the Assembly could not achieve the one hundred percent (100%) target of implementation of the Annual Action Plan. The high rate or percentage (i.e 97%) of implementation of the 2025 Annual Action Plan was highly attributed to the increased in the allocation and released of funds under the DACF and support to departments, units and decentralized departments using internally generated funds (IGF) to implement their planned activities as well as regular monitoring of projects and programmes that improved delivery. This achievement then indicates that the Municipality has made significant progress towards achieving its medium-term goals of creating equal opportunity for all, building a prosperous society, Safeguarding the natural environment and ensuring a resilient, built environment and maintaining a stable, united and safe society.

Further, the purpose of this report is to provide management staff and other stakeholders with information on progress being made towards achieving stated objectives in the MTDP, provide feedback to enhance learning, improve the planning process and effectiveness of interventions, increase projects and programmes accountability with donors and other stakeholders and to provide managers with the opportunity to make timely adjustments and corrective actions to improve the programmes or projects designs, work plan and implementation strategies.

The report has been prepared by an assessment of the status of indicators and targets, which were adopted for Monitoring and Evaluating of the achievements and impact of key policy and programme interventions undertaken during the year under review.

The processes used to monitor and evaluate the attainment of the goals and objectives of the Municipal Medium Term Plan within the year, 2025 were not entirely different from the previous years and there included; data collection of both primary and secondary data from departments, Municipal Planning Co-ordinating Unit Meetings, quarterly reports, Municipal Composite Review Meetings, Public Hearing on Budget and Planning, Town Hall Meetings, Municipal Assembly Sub-committees Meetings, reports from sub- structures, Participatory Monitoring and Evaluation of projects and programmes. Field monitoring of implementation of programmes and projects were carried out to collect data. Data collected were analysed and interpreted according to development dimensions and objectives stated in the Medium-Term Development Plan of the Assembly. Analyses of funds flow against outputs were also carried out.

To sum it up, the report provides 2025 updates on the status of the following:

- Status of Implementation of the MTDP (2022-2025).
- Purpose of the M&E for the period 2025.
- Programmes/projects status for the year, 2025.
- Processes involved and difficulties encountered in conducting M&E and preparing the report.
- Receipts and disbursements from funding sources for the period 2025.
- Update on the set core indicators and Municipal specific indicators identified in the M&E plan as well as the set targets.
- Update on critical development and poverty issues.
- Participatory M&E and other studies undertaken during the review period.
- The staff strength of the Municipal Assembly.
- Staff capacity development programmes undertaken during the year, 2025.
- Update on logistics available for the implementation of projects and programmes among others.

The report also considered:

- Key issues identified and addressed and those yet be addressed
- Recommendations for improvement.

1.1 THE KEY M&E OBJECTIVES FOR THE YEAR, 2025

This report provides information on the progress being made by the Dormaa Central Municipal Assembly in the implementation of the 2025 Annual Action Plan as well as MTDP 2022-2025.

It seeks to track progress towards the attainment of target indicators and to demonstrate results as part of accountability and transparency to the citizenry and other stakeholders. It also identifies the various weaknesses/bottlenecks that hindered the achievement of the goals and objectives set in the MTDP (2022-2025) and makes recommendations for addressing any shortcomings that may be identified during the assessment of performances as well as document all the challenges, successes and failures to serve as references in future.

1.2 PURPOSE OF THE M&E FOR THE PERIOD, 2025

The overall objective of this report was to assess and evaluate the status of implementation of the 2025 Annual Action Plan as outlined in the Municipal Medium Term Development Plan (2022-2025). Specifically, the M&E objectives were to:

i. Assess/Monitor progress of the core national indicators and Municipal specific indicators.
ii. To examine the impact of programmes and projects implemented on the beneficiary communities.
iii. Evaluate the level of attainment of the target indicators outlined both in the 2025 Annual Action Plan and the Municipal Medium Term Development Plan.
iv. Provide feedback to enhance learning and to improve the planning process and effectiveness of interventions.
v. Increase projects and programmes accountability with donors and other stakeholders.
vi. Provide managers with the opportunity to make timely adjustments and take corrective actions to improve the programmes or projects designs, work plans and implementation strategies going forwards.
vii. To ensure that projects implemented are in line with the projects design and meet the needs of beneficiary communities.
viii. To document all the challenges, successes and failures to serve as a reference for implementation of projects and programmes in future.
ix. To identify challenges which affected the achievement of the Municipal Assembly's goals and objectives outlined in the 2022-2025 MTDP.
x. Make recommendations on how challenges can be addressed to speed up the achievement of target indicators in future.

1.3 PROCESSES INVOLVED IN CONDUCTING MONITORING AND EVALUATION

The monitoring and evaluation (M&E) process in the Municipal Assembly was conducted in a participatory manner involving all departments, units, agencies and institutions within the

Municipality as well as key stakeholders such as the traditional authorities, Assembly members, Women groups, market women associations, contractors, consultants, project beneficiaries, project affected persons, opinion leaders, among others. The involvement of departments, units and institutions was considered very necessary in ensuring that the results of the M&E reflected the actual progress of implementation of the Annual Action Plan at the departmental and unit levels of the Assembly. The process was facilitated and coordinated by the Municipal Planning Coordinating Unit (MPCU) of the Assembly. The processes involved the following;

i. Constitution/Establishment of Participatory Monitoring Team

The Municipal Assembly constituted a participatory Monitoring Team comprising members of MPCU, other relevant Heads of department and institutions who are not members of MPCU, user agencies, beneficiary community members, Assembly members, Not-for Profit Organizations, Project Affected Persons (PAPs), Unit Committee and various contractors as well as consultants for the various projects and programmes.

ii. Monitoring of Projects and Programmes

Official communication was always sent to the monitoring team and other key stakeholders inviting them to participate in the conduct of quarterly monitoring exercises, site meetings to assess the implementation of projects and programmes as well as interact with beneficiary communities and project beneficiaries. This was meant to provide an opportunity for stakeholders to assess and appreciate the various interventions the Assembly was implementing.

iii. Data Collection

The Municipal Planning Unit using a set of templates and a designed questionnaires collected data from the departments, units and non-decentralized departments, agencies and institutions within the Municipality. Data collected was cut across the specific Municipal's indicators, the National core indicators and child protection indicators as well as Integrated Social Services (ISS) indicators and the level of the implementation of the 2025 Annual Action Plan by the various departments and units of the Assembly, among other.

iv. Data Validation and Review Meetings.

The Assembly through the MPCU held the data validation and quarterly review meetings with the heads of departments and Units as well as representatives of the non-decentralized agencies

and other sub-vented departments to validate data presented for the preparation of the 2025 quarterly and Annual Progress Reports. Feedback from the meetings were incorporated in the finetuning of the M&E results and this was mostly done at review or Municipal Planning Coordinating Unit (MPCU) meetings, where departmental heads do power point presentations on the progress of the implementation of their departmental and units plans.

v. Town Hall and Stakeholder Consultative Meetings.

The Assembly also organized a Town Hall/ Stakeholder Consultative Meetings where stakeholders and the citizens participated to discuss the status of implementation of Annual Action Plan, MTDP and draft Annual Progress Report and to solicit feedback from stakeholders. The feedback (comments and suggestions) emanating from the meeting was incorporated in the finalization of the report.

vi. Quality Assurance

The finalized quarterly and including this annual progress reports were always subjected to proof-reading and editing by a three (3) member team to ensure correct spelling of words, correct grammar and correct formatting before submitting to appropriate authorities.

1.4 Status of the Implementation of the MTDP and 2025 AAP

1.4.1 Analysis of the Proportion of the Annual Action Plan Implemented.

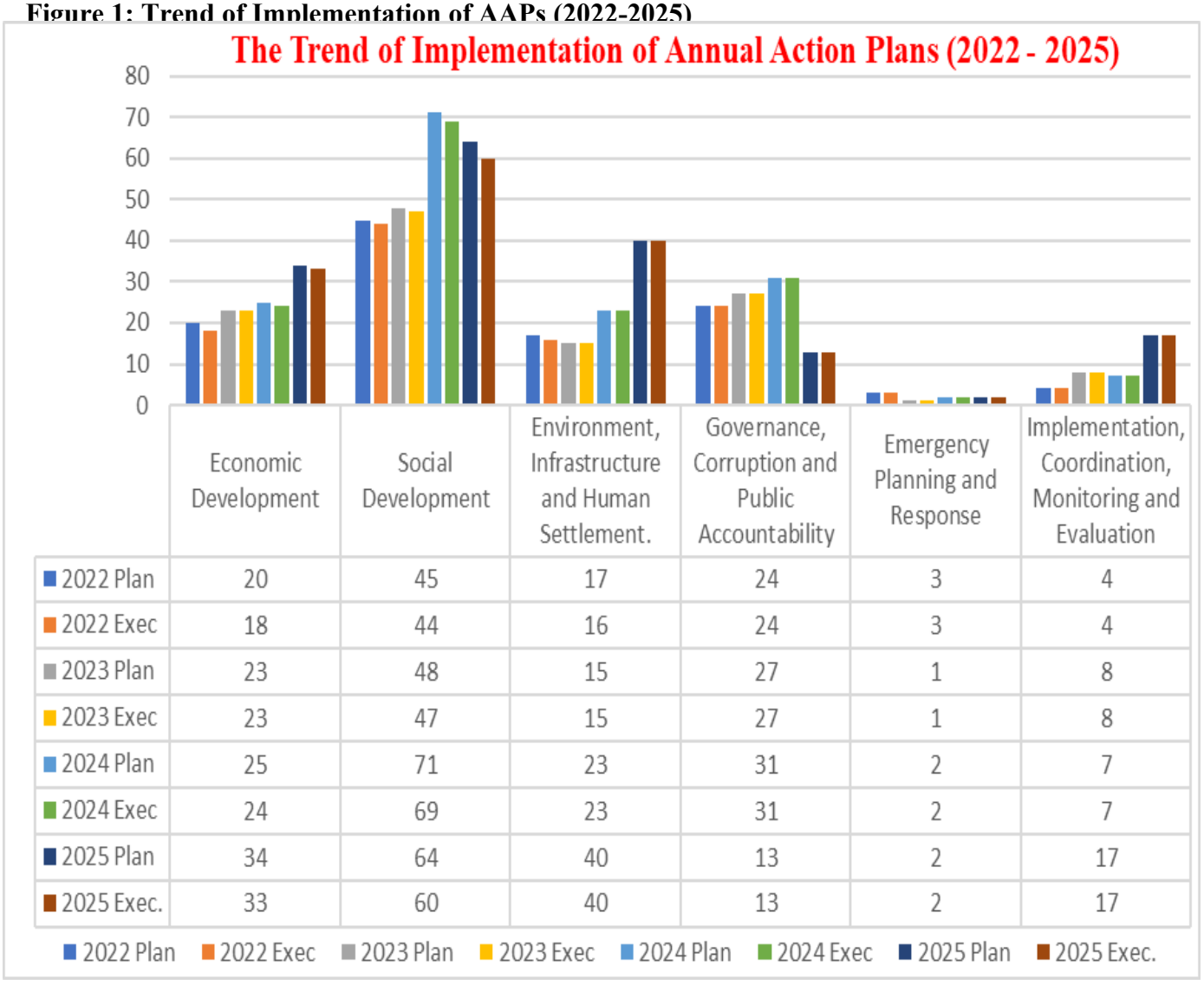
A total of one hundred and seventy (170) projects and programmes were planned for execution by the Municipal Assembly in the 2025 AAP. By the end of the year, a total number of one hundred and sixty-five (165) activities were implemented, representing ninety-seven percent (97%) of implementation of planned activities. The activities implemented by the Assembly cut across all the six development dimensions captured in the Medium-Term National Development Policy Framework 2022 - 2025. Thus, the Assembly has contributed significantly to the achievement of the National Development Policy goal of Creating Prosperity and Equal Opportunity for all. Table 1 below outlines the achievement of the Municipal Assembly and its agencies in the implementation of the aggregated activities in the 2025 AAP.

Table 1: Summary of Details on the Annual Action Plan Implemented Under the Agenda for Jobs Policy Framework

S/No.	Development Dimension	2022		2023		2024		2025	
		Plan	Exec	Plan	Exec	Plan	Exec	Plan	Exec.
1.	Economic Development	20	18	23	23	25	24	34	33
2.	Social Development	45	44	48	47	71	69	64	60
3.	Environment, Infrastructure and Human Settlement.	17	16	15	15	23	23	40	40
4.	Governance, Corruption and Public Accountability	24	24	27	27	31	31	13	13
5.	Emergency Planning and Response	3	3	1	1	2	2	2	2
6.	Implementation, Coordination, Monitoring and Evaluation	4	4	8	8	7	7	17	17
Total		**110**	**107**	**122**	**121**	**159**	**156**	**170**	**165**

Source: MPCU, DCMA, 2025

Figure 1: Trend of Implementation of AAPs (2022-2025)



1.4.1.1 Analysis of Implication of the Status of 2025 Annual Action Plan Implemented.

From Figure 1 and table 1 above, the overall proportion of the implementation of the 2025 AAP could be seen as 97% and this shows a marginal declined by one percentage (1%) point over the 2024 overall proportion of the implementation of AAP which was 98%. However, the raw number of activities implemented in 2025 were more than the activities implemented in 2024. Out of the total number of 165 projects and programmes implemented, social development dimension took the lead with 60 projects and programmes implemented representing 36.36% of the overall activities implemented, followed by Environment, Infrastructure and Human Settlement with 40 projects and programmes implemented representing 24.24% of overall activities implemented in the year. Thirty-three (33) projects and programmes out of 34 planned activities were implemented under the Economic Development Dimension which represents 20% of the overall activities implemented and Implementation, Coordination, Monitoring and Evaluation was fourth with 17 activities out of 17 planned activities executed which represents 10.30% of overall activities implemented. Governance, Corruption and Public Accountability was fifth with 13 activities out of 13 planned activities executed which represents 7.88% of overall activities implemented and Emergency Planning and Response was the least with 2 activities out of 2 planned activities implemented representing 1.21% of overall activities implemented within the year.

Data available suggests that the Dormaa Central Municipal Assembly continue to prioritize social services delivery in the Municipality. For instance, almost half (36.36%) of the interventions implemented were focus on addressing health issues, education problems, child protection, social protection, teenage pregnancy among others. Environment, Infrastructure and Human Settlement was one of the most significant prioritized areas by the Assembly in 2025. 24.24% of all the interventions sought to build the resilience capacity of the environment and citizens to adapt and mitigate the negative impact of climate change and environmental vulnerabilities, promote access to improved sanitation services, electricity and many other.

It is also clear from the data that promotion of economic growth and local economic development was another key priority area of the Assembly. For example, 20% of all the interventions by the Assembly was focused on addressing the challenges in the local economy, creating enabling environment for the private sector participation and creating jobs opportunities in the Municipality. Implementation, coordination, monitoring and evaluation was equally given attention with 10.30% of the interventions sought to address challenges in monitoring and evaluation, reporting and documentation, data collection and analysis and the overall challenges in projects and programmes implementation. The data further suggest that

the promotion of good governance, fight against corruption and promotion of public accountability and citizen involvement took a centre stage in the implementation of the Assembly's 2025 AAP. For instance, the continue sensitization, public education and citizens' engagement and establishing and resourcing some of the substructures have enhanced citizens' confidence in the Assembly and increased the level of cooperation among others. Finally, 1.21% of Assembly's interventions sought to address disasters and improved emergencies preparedness and responses.

The overall achievement of 97% level of the implementation of 2025 AAP, though lower than 98% implementation of 2024 AAP could be attributed significantly to the huge DACF releases which has never happened before. The regular stakeholders' engagement and meetings with projects/programmes implementing agencies (IPs), improved monitoring and supervision of projects and programmes and involvement of citizens in projects planning, designing, budgeting, implementation and monitoring of projects and programmes implementation were some of the instruments which contributed to the achievement. This achievement had resulted in tremendous improvements in sanitation, health, education, economic, water and governance in the Municipality which ultimately contribute to national development.

1.4.2 Analysis of Overall Proportion of MTDP (2022-2025) Implemented

This section presents an analysis of overall implementation of Policies, Programmes and Projects captured in the Dormaa Central Municipal Assembly's Medium-Term Development Plan (2022-2025) prepared under the Medium-Term National Development Policy Framework (MTNDPF) an Agenda for Jobs: ''Creating Prosperity and Equal Opportunity for All'' 2022-2025. To demonstrate through evidenced based information that the desired results were being met, a result-based M&E system was prepared to facilitate data collection, analysis and dissemination of information on performance indicators and outcomes to stakeholders.

The status of implementation of specific initiatives and interventions captured in the 2025 Annual Action Plan (2025 AAP) was ninety-seven percent (97%) as at 31st December, 2025. As presented in table 2, eighty-eight percent (88%) out of the 97% were projects and programmes fully executed and nine percent (9%) were projects and programmes that were still on-going as at 31st December, 2025.

Data available revealed that the proportion of the status of the implementation of the 2022-2025 Municipal Medium Term Development Plan (MMTDP) for 2025 only was 27% as against the target of 33%. The 27% achieved was about three percentage (3%) increase over the

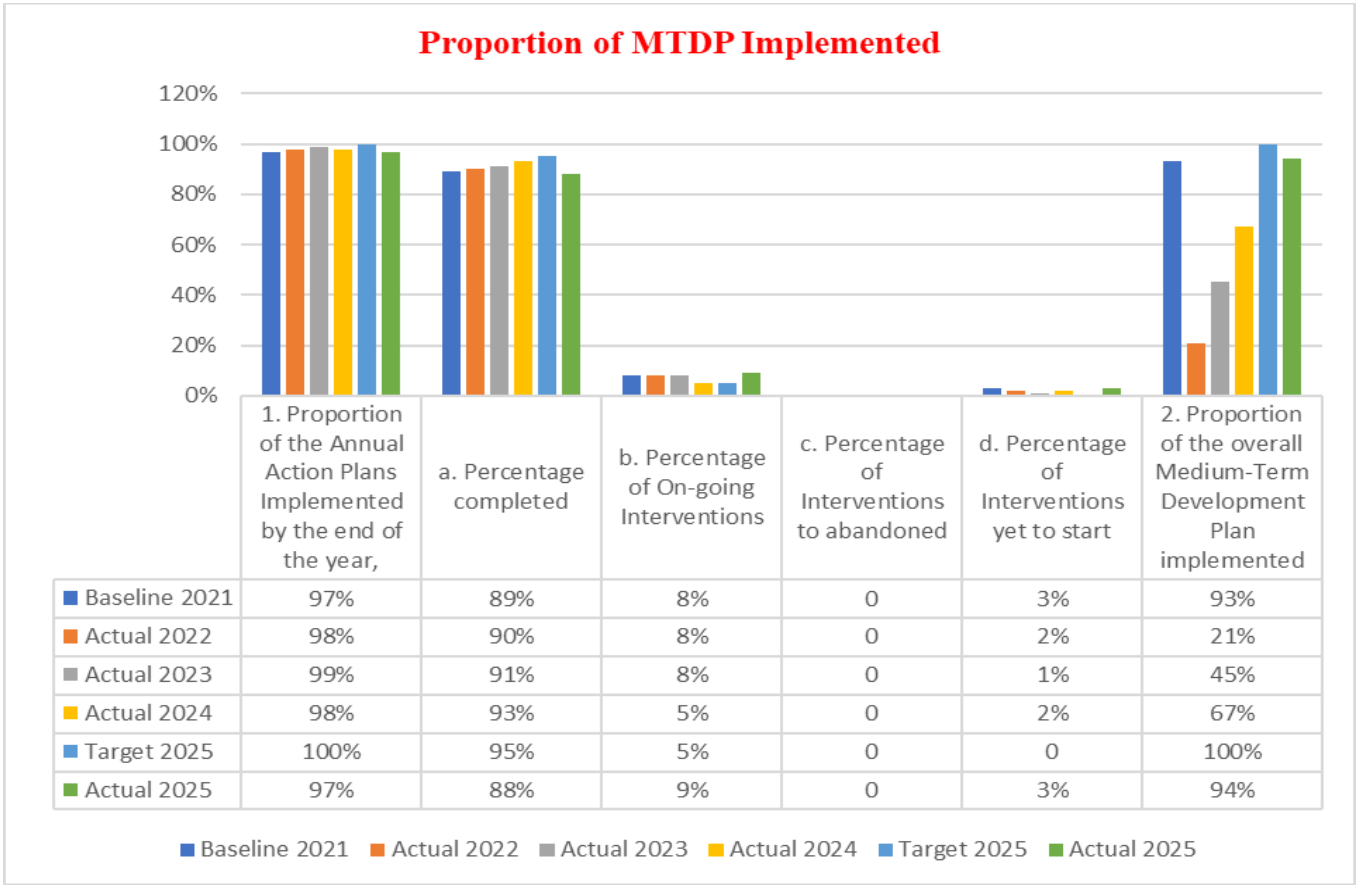
previous year, 2024 performance. The overall proportion of the status of the implementation of 2022-2025 MMTDP that is from 2022 to 2025 stood at ninety-four percent (94%) as at 31st December, 2025 as presented in table 2. The Assembly was not able to achieve hundred percent (100%) overall proportion of the status of implementation of 2022-2025 MMTDP in 2025. The proportion of projects and programmes that were yet to start was 3% and no project or programme has been abandoned.

Table 2: Proportion of the Medium-Term Development Plan (MTDP) Implemented

Indicators	Baseline 2021	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025
1. Proportion of the annual action plans implemented by the end of the year	97%	98%	99%	98%	100%	97%
a. Percentage completed	89%	90%	91%	93%	95%	88%
b. Percentage of on-going interventions	8%	8%	8%	5%	5%	9%
c. Percentage of interventions abandoned	0	0	0	0	0	0
d. Percentage of interventions yet to start	3%	2%	1%	2%	0	3%
2. Proportion of the overall medium-term development plan implemented	93%	21%	45%	67%	100%	94%

Source: DCMA, MPCU, 2025

Figure 2: Proportion of MTDP Implemented



1.4.2.1 Analysis of Implication of the Overall Proportion of MTDP (2022-2025) Implemented.

The analysis of data on proportion of MTDP implemented suggest that the Dormaa Central Municipal Assembly was not able to achieve one hundred percentage (100%) implementation of the 2022-2025 MTDP. The achievement 94% of overall proportion of the implementation of the 2022-2025 MTDP shows the commitment of the Municipal Assembly demonstrated in the implementation of the plan.

It further shows that the Municipal Assembly was able to achieve most of its medium-term goals such as creating equal opportunity for all, building a prosperous society, safeguarding the natural environment and ensuring a resilient built environment and maintaining a stable, united and safe society outlined in the MTDP.

Lastly, the zero percent (0) records of interventions abandoned throughout the plan implementation period was commendable. It clearly shows that the Municipal Assembly made prudent, judicious and effective use of available resources at its disposal.

1.5 Difficulties or Challenges Encountered in the Implementation of AAP/MTDP

Challenges encountered in the implementation of 2025 Annual Action Plan (AAP) and the Municipal Medim Term Development Plan (MTDP) as well as the conduct of Monitoring and Evaluation Exercises during the year included the following:

- Inadequate and untimely release of funds for projects and programmes implementation.
- Inadequate logistics to ensure effective and efficient implementation of projects and programmes as well as conduct monitoring and evaluation exercises.
- Untimely and non-submission of reports by some of the departments.
- Ineffective citizen participation in the implementation and management processes of projects and programmes.
- Inadequate capacity in M&E at Departmental and Sub-structure levels.
- Poor collaboration among some departments.
- Inadequate/low teamwork among staff.
- Difficulty in obtaining quarterly updates on indicators from agencies and departments due to lack of accurate and availability of reliable data.
- Weak or malfunctioning substructures.

CHAPTER TWO

2.0 Introduction

This chapter presents detail information on monitoring and evaluation activities conducted during the year under review. It specifically deals with the programmes and projects status as at the end of December, 2025. It also provides highlight on the updates of funding sources of the Municipal Assembly as well as the updates on the disbursements of those funds. It further presents the updates on the achievement of indicators and targets for both the national core indicators and Municipal specific indicators. Updates on critical development and poverty issues as well as detail evaluation conducted, their findings and recommendations are presented in this chapter. Finally, the chapter concludes with highlights of participatory monitoring and evaluations (PM&E) undertaken and their findings within the year under review.

2.1 Programmes/Projects Status for the Year, 2025.

2.1.1 Project Register

The project register provides a comprehensive list with detail information on all the physical projects executed within the year. The register has been updated to reflect the actual status of physical projects implemented by the Municipal Assembly and its development partners (DPs) as at the end of 2025. From the register below, a total number of 27 development projects were executed. All the twenty-seven (27) development projects were directly funded from the Assembly's budget. The total cost of the projects as indicated in the register was GH¢32,782,689.70 and GH¢23,017,305.98 out of the total cost was disbursed to the contractors and suppliers executed/executing these projects with outstanding balance of GH¢9,765,383.72. Again, from the register, 5 projects were funded from the Urban Development Grant (UDG) under the Ghana Secondary Cities Support Programme (GSCSP) and 4 projects funded under DACF-RFG. Fourteen (14) projects were funded from DACF and four (4) projects were funded from Internally Generated Fund (IGF).

In terms of completion, eleven (12) projects out of the twenty-seven (27) projects representing 44.44% were fully or one hundred percent (100%) completed and were in use and fifteen (15) projects representing 55.56% were at various stages of completion.

From the register below, 14 projects were implemented under the social development dimension, 4 projects under the economic development dimension and 9 projects under the environment, infrastructure and human settlement. The highest number of physical projects implemented under social and economic development dimensions clearly confirm that the Municipal Assembly prioritized issues on health, education, child protection, water and

sanitation as well as the local economic development, and this clearly explained why there have been significant improvement in health delivery, education, child protection water and sanitation among other in the Municipality.

Table 3: Project Register

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	DACF FUNDED PROJECTS															
Not yet available	Construction of 1No. 3-Unit Classroom Block with, Office, Store, Staff Common Room, Computer Laboratory, and 1No. 4-Seater W/C Toilet with 2-Urinal and Drilling with Mechanization of 1No. Borehole including Extension of Electricity for Presbyterian JHS in Dormaa Ahenkro - Lot 1	Social Development	Dormaa Ahenkro	Rise NYG Ghana Limited Company	865,039.61	04/12/25	DACF	04/12/25	04/06/26	129,755.94	735,283.67	25%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
Not yet available	Construction of 1No. 6-Unit Classroom Block with, Office, Store, Library, Staff Common Room, 1No. 4-Seater W/C Toilet, 2-Unit Urinal, Drilling and Mechanization of 1No. Borehole including Extension of Electricity for R/C 'B' Primary Scholol in Dormaa Ahenkro - Lot 2	Social Development	Dormaa Ahenkro	AD-JO Modern Construction and Logistics Ltd.	1,350,018.47	04/12/25	DACF	04/12/25	04/06/26	202,502.77	1,147,515.70	15%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.

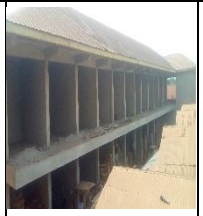
Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
Not yet available	Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Duasidan - Lot 3	Social Development	Duasidan	George Adu Dorm Enterprise	1,320,096.92	04/12/25	DACF	04/12/25	04/06/26	198,014.54	1,122,082.38	20%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
Not yet available	Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Besease - Lot 4	Social Development	Besease	Petmat Construction Works Ltd.	1,355,044.61	04/12/25	DACF	04/12/25	04/06/26	773,699.55	581,345.06	35%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
Not yet available	Drilling and Mechanization of 10No. Boreholes in Dormaa Central Municipality - Lot 6	Environment, Infrastructure and Human Settlements	Municipal Wide	Golden City Construction and Electrical Works	1,120,013.50	04/12/25	DACF	04/12/25	04/03/26	688,833.23	431,180.27	50%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
Not yet available	Drilling of Borehole, Construction of Pad Platform, Supply and Installation of 13No. Hand Pumps in Dormaa Central Municipality - Lot 7	Environment, Infrastructure and Human Settlements	Municipal Wide	Golden City Construction and Electrical Works	884,009.95	04/12/25	DACF	04/12/25	04/03/26	650,048.99	233,960.96	30%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Rehabilitation and Furnishing of Dormaa Central Municipal Chief Executive's Official Residency in Dormaa Ahenkro - Lot 8	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	Golden City Construction and Electrical Works	812,004.64	04/12/25	DACF	04/12/25	04/06/26	121,800.69	690,203.95	10%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
0113017	Construction of 1No. 6-Unit Classroom Block, Office, Store and Staff Common room, 1No. 6-Seater KVIP, 1No. 2-Unit Urinal for Islamic Primary School.	Social Development	Amasu	AK Tizoo	417,633.30	02/07/20	DACF	16/07/20	02/06/21	175,291.00	242,342.30	52%		It is a DACF funded project and the Assembly will use IGF to support to ensure that the project is completed if the DACF is not forth coming	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Amasu Chiefs for the Project. No resettlement was done since site was earmarked for construction of school
0216117	Construction of 1No. 2-Unit Kindergarten Classroom Block, Drilling and Mechanization of 1No. Borehole and Extension of Electricity for Agyemang Badu Basic School	Social Development	Dormaa Ahenkro	Petmat Construction Works Ltd	417,007.50	13/06/16	DACF	13/06/16	13/12/16	75,215.30	341,792.20	25%		It is a DACF funded project and the Assembly will use IGF to support to ensure that the project is completed if the DACF is not forth coming. The Assembly is also collaborating with the DTC to complete the project	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
0515016	Refurbishment of Aduanakrom Community Centre (Phase II)	Social Development	Dormaa Ahenkro	M/S Oasis Limited	854,080.65	12/02/15	DACF/ DDF	-	04/09/15	585,936.85	268,143.80	90%		The Assembly will lobby the DACF Administrator for funds to ensure the refurbishment is completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	There was no resettlement. The land was donated to the Assembly by Osagefor Agyemang Badu II for the construction of the project.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
0220595	Construction of 1No. 6-Unit Classroom Block, Office and Store with Ancillary facilities at Aboabo No. 4 Methodist Primary School	Social Development	Aboabo No. 4	Messrs Edward Asare Co. Ltd	549,887.15	20/05/19	DACF	31/05/19	20/11/19	427,480.71	122,406.44	100%		The project has been completed and it is in use, however, the Assembly still owes the contractor. The Assembly will ensure that any DACF release, the contractor will be paid	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
0218304	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block with Dinning Hall, Resting room, Office, Store and 2-Seater KVIP toilet	Social Development	Amakyekrom	Destex Enterprise	347,947.69	25/09/18	DACF		24/10/20	297,306.02	50,641.67	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
0516013	Construction of 1No. CHPS Compound	Social Development	Mantewar e	Richkads Constructio n Ltd	188,388.85	08/09/15	DACF	08/09/15	08/05/16	161,698.85	26,690.00	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
0519391	Construction of 1No. CHPS Compound	Social Development	Atesikrom	Messrs Matbenbett y Enterprise	495,938.57	20/05/19	DACF		20/11/19	454,691.75	41,246.82	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
DACF-RFG FUNDED PROJECETS																

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Construction and Pavement of 0.55km Pedestrians' Walkway from SDA School Junction to VRA Junction/Washing Bay in Dormaa Ahenkro	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	831,702.00	04/12/24	DACF-RFG	13/12/24	04/03/25	748,531.80	83,170.20	100%		The project has been completed	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land is a public land and no resettlement has been done since no one occupied that stretch of land
	Supply and Installation of 1No. Traffic Light and its Accessories in Dorrmaa Ahenkro	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	M/S Prefos Limited	439,750.00	04/12/24	DACF-RFG		04/03/25	395,775.00	43,975.00	100%		The project has been completed	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land is a public land and no resettlement has been done since no one occupied that stretch of land
0218304	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block, with Dinning Hall, Resting Room, Office, Store, 6-Seater W/C Toilet, Drilling and Mechanization of 1No. Borehole for M/A Primary School at Nsesereso	Social Development	Nsesereso	Petmat Construction Works Ltd	499,998.85	30/09/22	DACF-RFG	25/10/22	30/04/23	499,998.85	-	100%	 	The project has been completed	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
0516013	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block, with Dinning Hall, Resting Room, Office, Store, 6-Seater W/C Toilet, Drilling and Mechanization of 1No. Borehole for M/A Primary School at Pampaso	Social Development	Pampaso	Petmat Construction Works Ltd	494,998.85	30/09/22	DACF-RFG	25/10/22	30/04/23	494,998.85	-	100%	 	The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
IGF FUNDED PROJECTS																
	Partial Renovation of Old Administration Block (First Floor) - Phase II	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	Petmat Construction Works Ltd.	196,486.84	08/10/25	IGF		12/11/25	176,838.16	19,648.68	50%		The Assembly will impress upon the contractor to speed up the work since funding is not a challenge	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
	Partial Renovation of Old Administration Block (Ground Floor) - Phase I	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	Golden City Construction and Electricals	149,997.97	08/10/25	IGF		12/11/25	134,998.17	14,999.80	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
0111007	Completion of Administration Block for Dormaa Municipal Education Directorate	Social Development	Dormaa Ahenkro	M/S KOK Multi Ltd.	199,804.00	14/03/24	IGF		14/04/24	179,823.60	19,980.40	85%		The Assembly had decided to apply Internal revenue generated from cashew to complete the entire project	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
2116007	Construction of 1No. 2 Storey 44-Unit Lockable Market Stores at Dormaa Ahenkro Daily Market	Economic Development	Dormaa Ahenkro	Oasis Ltd	1,069,964.85	13/06/16	IGF	13/06/16	13/06/17	667,111.60	402,853.25	85%		The Assembly has to improve its IGF mobilization especially on cashews to ensure that the contractor is paid to complete the project	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was earmarked for market and there was existing market so there was no land acquisition and resettlement.
GSCSP FUNDED PROJECTS																
2519391	Construction of 9No. 14-Unit Open Market Stalls, 4No. 14-Unit Lockable Mini Stores and Paving of 2000² Market Spaces at Dormaa Ahenkro Tuesday Market	Economic Development	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	3,187,164.24	14/05/24	UDG 4-GSCSP	29/05/24	14/11/24	2,704,650.30	482,513.94	70%	 	The Assembly will impress upon the contractor to speed up the work since funding is not a challenge.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by Dormaa Traditional Council, however, the Assembly had to resettle those who were trading in the place to pave way for the construction.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
2509233	Construction of 8No. Pavilions, 1No. Meat Shop and Market and Street Lighting	Economic Development	Dormaa Ahenkro	M/S KOK Multi Company Ltd	3,382,562.12	14/05/24	UDG 4-GSCSP	24/05/24	14/11/24	3,189,510.96	193,051.16	100%	 	The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by Dormaa Traditional Council, however, the Assembly had to resettle those who were trading in the place to pave way for the construction.
	Upgrading of 1.9Km Roads with Side Drains in Dormaa Ahenkro Township	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	4,568,911.46	14/05/24	UDG 5-GSCSP	29/05/24	14/09/24	2,907,104.37	1,661,807.09	50%		The Assembly will impress upon the contractor to speed up the work since funding is not a challenge.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by Dormaa Traditional Council, however, the Assembly had to resettle those who were trading in the place to pave way for the construction.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
1315007	Construction of 1No. 2-Storey 56-Unit Block Lockable Stores, 8No. 14-Unit Open Market Stalls, 1No. Creche, 1No. Sanitary Block, 1No. Mechanized Borehole, Water Storage Facility and Fire Hydrant, Market and Street Lighting, and Paving of Access to Market and Market Spaces at Domra Ahenkro Tuesday Market (Phase-1)	Economic Development	Dormaa Ahenkro	M/S Opatec Company Ltd	5,283,699.15	06/10/23	UDG 3 - GSCSP	01/11/23	06/10/24	4,609,697.38	674,001.77	100%		The Project has been completed	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by Dormaa Traditional Council, however, the Assembly had to resettle those who were trading in the place to pave way for the construction.
	Provision and Installation of Market and Street Lighting (67No.)	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	M/S Prefos Ltd.	1,500,537.96	14/05/24	UDG 5-GSCSP	27/05/24	14/09/24	1,365,990.75	134,547.21	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	No land acquisition was required. There was also no resettlement
	Total				**32,782,689.70**					**23,017,305.98**	**9,765,383.72**					

Source: DCMA, MPCU, 2025

2.1.1.1 Total Number of Active Projects

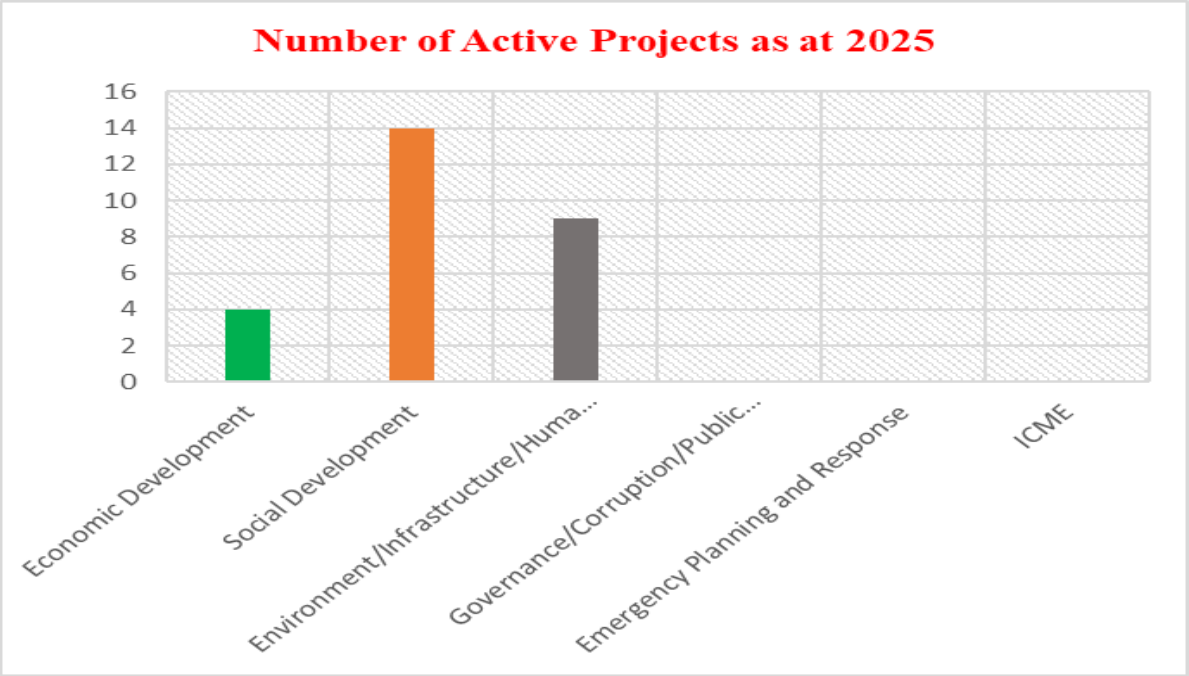
This section provides brief information on the number of active projects in the Municipality as presented in Table 4 below. The number of active projects in the Municipality as at December, 2025 was twenty-seven (27) projects. Eighteen (18) projects out of the 27 active projects were rolled over projects from the previous year, 2024 as indicated in the table. Nine (9) active projects were new projects approved and implemented in 2025. In terms of development dimension, social development dimension had fourteen (14) active projects, followed by environment, infrastructure and human settlement with nine (9) active projects. Economic development dimension had four (4) whiles governance, corruption and public accountability, emergency planning and response and implementation, coordination, monitoring and evaluation all had zero active projects.

Table 4: Total Number of Active Projects

Development Dimension	**Number of Physical Projects in the District**								**Summary - 2025**
	Roll over projects from previous years				**Approved new projects introduced in the year**				**Old + New**
	2022	**2023**	**2024**	**2025**	**2022**	**2023**	**2024**	**2025**	**2025**
Economic Development	1	1	2	4	0	1	2	0	**4**
Social Development	8	10	10	10	2	0	0	4	**14**
Environment/Infrastructure /Human Settlement	0	0	0	4	0	0	4	5	**9**
Governance/Corruption/Public Accountability	0	0	0		0	0	0	0	**0**
Emergency Planning and Response	0	0	0		0	0	0	0	**0**
ICME	0	0	0		0	0	0	0	**0**
Total	**9**	**11**	**12**	**18**	**2**	**1**	**6**	**9**	**27**

Source: DCMA, MPCU, 2025

Figure 3: Number of Active Projects in the Municipality



2.1.1.2 Distribution of Physical Projects Among Departments

The projects implemented by the Municipal Assembly during the year were distributed among the various departments of the Assembly. From the data, the total number of physical projects implemented in 2025 was twenty-seven (27) and it was distributed among some departments. The departments which received the physical projects included education, health, central administration, works and urban road. Analysis of data suggests that education had nine (9) projects representing 33.33% of which seven (7) of the projects were rollover from the previous years and two (2) were new projects introduced in 2025. Central Administration had eight (8) projects representing 29.63% of which five (5) of the projects were rollover from the previous years and three (3) were new projects, health had four projects representing 14.81% with two new and two rollover projects from the previous years. Urban road had three (3) projects representing 11.11% and all were rollover projects from the previous years and works had three (3) projects representing 11.11% of which one (1) was rollover project and two (2) were new projects introduced in 2025. The table below presents the details of the distribution of Physical projects among departments in the Dormaa Central Municipality in 2025.

Table 5: Distribution of Physical Projects Among Departments

Department	Number of Projects		Total	Percentage
	Rollover	New		
Central Administration	5	3	8	29.63%
Education	7	2	9	33.33%
Urban Roads	3	0	3	11.11%
Works	1	2	3	11.11%
Health	2	2	4	14.81%
Total	**18**	**9**	**27**	**100%**

2.1.1.3 Repair and Maintenance of Existing Infrastructure

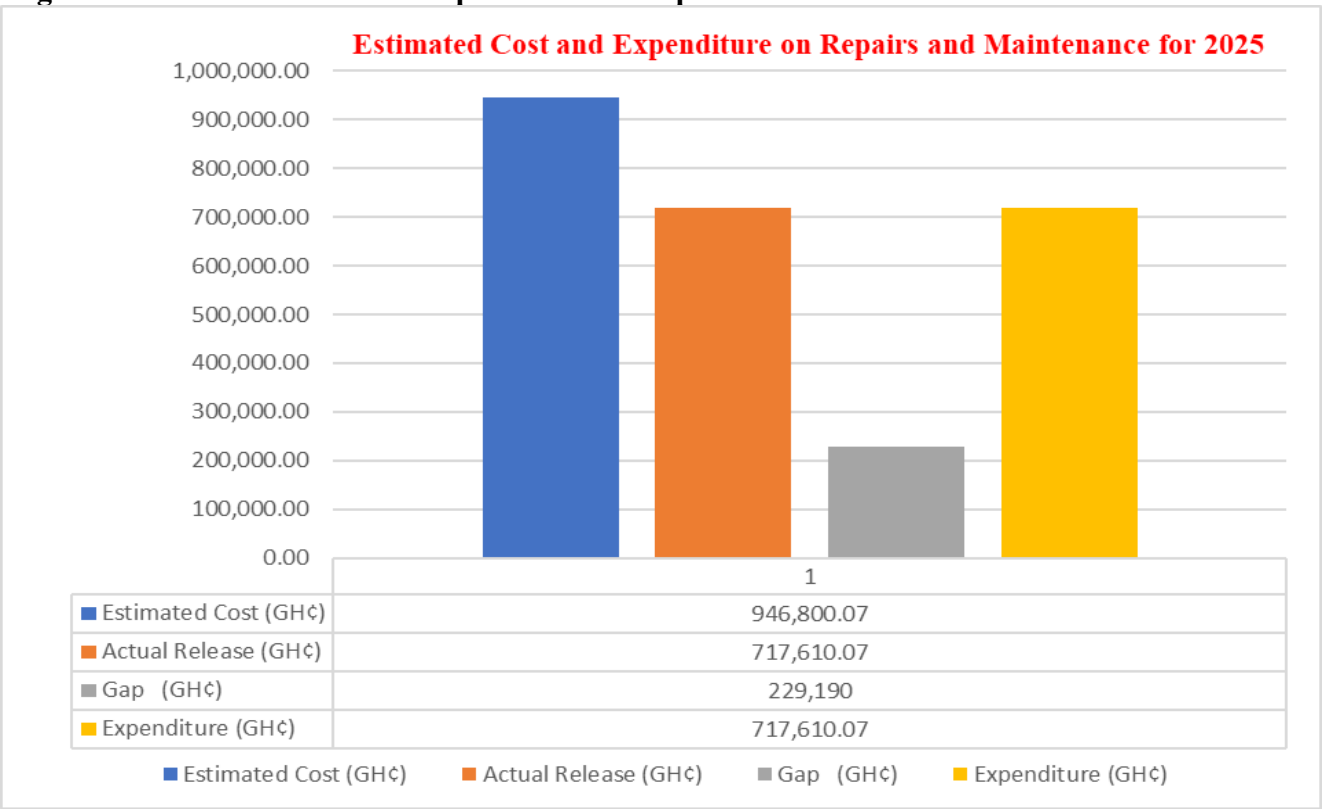
During the year under review, an amount of **GH¢946,800.07** was estimated for repairs and maintenance of existing facilities and various assets in the Municipality. However, an amount of **GH¢717,610.07** out of the total estimated was released for repairs and maintenance works on various assets and infrastructure as indicated in the table below leaving a gap of **GH¢229,190.00.** All the releases for repairs and maintenance were spent during the year. The Municipal Assembly must adopt other strategies for mobilizing revenue for repairs and maintenance of existing facilities to ensure sustainability. Table 6 below presents the summary of the repairs and maintenance planned, executed and outstanding or gap within the year under review.

Table 6: Repair and Maintenance of Existing Infrastructure

S/N.	Asset/Infrastructure	Location	Type of Maintenance	Estimated Cost (GH¢)	Actual Release (GH¢)	Gap (GH¢)	Expenditure (GH¢)	Recommendation
1.	Assembly's Vehicles	DCMA	Repairs/Servicing	50,613.11	50,613.11	0.00	50,613.11	Vehicles should follow regular servicing schedule and daily checks should be conducted before use
2.	Office Furniture	Dormaa Ahenkro	Repairs	3,200.00	3,200.00	0.00	3,200.00	Furniture should be handled properly and checked regularly to prevent damages
3.	Photocopy Machines/Printers	Dormaa Ahenkro	Repairs/ Replacement	3,000.00	3,000.00	0.00	3,000.00	The machines should be operated by trained staff only and serviced routinely. Toner levels and internal components should be checked regularly to prevent faults
4.	Official Motorbikes	Dormaa Ahenkro	Repairs/ Replacement	4,250.00	4,250.00	0.00	4,250.00	The motorbikes should be serviced regularly
5.	Assembly's Washroom	Dormaa Ahenkro	Replacement	75,438.00	75,438.00	0.00	75,438.00	Washrooms should be cleaned daily and plumbing systems inspected to prevent blockages and leakages
6.	Old Municipal Administration Block	Dormaa Ahenkro	Renovation	311,836.33	311,836.33	0.00	311,836.33	The building should be inspected for cracks, leakages and electrical faults
7.	New Municipal Administration Block	Dormaa Ahenkro	Leakages	2,020.00	2,020.00	0.00	2,020.00	Routine maintenance checks should be carried out on roofing, painting, plumbing and electrical systems to preserve the Structure
8.	Repairs of Boreholes	Municipality	Repairs	20,000.00	13,700.0	6,300.00	13,700.00	Adequate funds should always be released for repairs of boreholes to ensure sustainable and frequent flow of water.
9.	Repairs of Streetlights	Municipality	Repairs	45,000.00	30,000.00	15,000.00	30,000.00	

10.	Maintenance of Final Disposal Site	Dormaa Ahenkro	Decommissioning	75,700.00	75,700.00	0.00	75,700.00	
11.	Spot Improvement/Potholes Patching of Roads	Dormaa Ahenkro township	Routine Maintenance of Roads	35,000.00	30,000.00	5000.00	30,000.00	
12	Renovation of Staff Bungalow	Dormaa Ahenkro	Renovation	200,000.00	0.00	200,000.00	0.00	
13.	Maintenance of Communal Containers' Site	Municipality	Routine Maintenance	17,890.00	15,000	2,890.00	15,000.00	Management should engage the communities to take charge of the maintenance of the Sites
14.	Maintenance/Reshaping of Access Roads	Municipality	Routine Maintenance	50,000.00	50,000.00	0.00	50,000.00	
15.	Renovation of Islamic Junior High School at Amasu	Amasu	Renovation	52,852.63	52,852.63	0.00	52,852.63	
	Total			**946,800.07**	**717,610.07**	**229,190.00**	**717,610.07**	

Figure 4: Estimated Cost and Expenditure on Repairs and Maintenance



2.1.1.3 Analysis of Implications of Expenditure on Repairs and Maintenance

From the table and figure above, it could be observed that the Municipal Assembly released and spent about 76% of the total estimated cost of repairs and maintenance in 2025 and this is quite good and encouraging. The essence of repairs and maintenance is among other things to prevent quick or fast deterioration of projects/facilities/assets provided and ensure the sustainability of the projects/facilities. Therefore, if the Municipal Assembly continues to pay serious attention to repairs and maintenance, the Assembly will not face any serious challenge with regards to infrastructure in the long run.

2.1.2 Programme Register

The programme register provides a comprehensive list of all development programmes or non-physical activities executed by the Municipal Assembly and its departments and agencies within the year under review. The 2025 programme register has been updated to reflect the actual programmes executed as at the end of 31st December, 2025 and it is attached to this report as **Annex 4c.** From the register (annex 4c), a total of 139 programmes were executed in 2025 by the Assembly and its departments and agencies. 46 programmes out of the total number of 139 programmes were implemented under the social development dimension representing 33.09% of the total programmes implemented in the year and 32 programmes

representing 23.02% of the entire programmes were implemented under the environment, infrastructure and human settlement. Economic development dimension had 29 programmes also representing 20.86% of the total programmes implemented and 17 programmes which represents 12.23% of the total programmes were implemented under implementation, coordinating, monitoring and evaluation. Last but not the least, 13 programmes which represents 9.35% of the total programmes executed were under governance, corruption and public accountability and finally 2 programmes representing 1.44% of the entire programmes executed in the year were under emergency planning and response.

Analysis of the status of implementation of programmes implemented across the six (6) development dimensions, clearly shows that the Dormaa Central Municipal Assembly was able to implement most of the activities outlined in the MTDP (2022-2025) and this had resulted in the achievement of its adopted broader medium term development goals of building a prosperous society, creating opportunities for all, safeguarding the natural environment and ensuring a resilient built environment and maintaining a stable united and safe society.

2.1.3 Analysis of Implications of Status of Programmes and Projects Implementation to the Achievement of Assembly's Goals and Objectives.

The ninety-seven percent (97%) level of the implementation of the 2025 AAP and 94% overall proportion of the implementation of MTDP had resulted in achievement of the Municipal Assembly Medium Term development goals and objectives outlined in the 2022-2025 MTDP which are briefly summarized as follows:

i. The analysis of the status of implementation of programmes and projects shows that the Assembly achieved 94% of the overall proportion of implementation of all programmes and projects outlined in the MTDP (2022-2025).
ii. It also shows that the Assembly had achieved significant level of its adopted medium term development goals of building a prosperous society, creating opportunities for all, safeguarding the natural environment and ensuring a resilient built environment and maintaining a stable united and safe society, and therefore contributing significantly to the achievement of the national medium term development policy goal of building a prosperous society, creating opportunities for all, safeguarding the natural environment and ensuring a resilient built environment and maintaining a stable united and safe society.

iii. The high implementation level of the 2025 AAP and the MTDP had resulted in increased access to basic social services such as access to potable water, improved sanitation and electricity coverage.
iv. Enhanced citizens' confidence in the Assembly operations and increased the level of cooperation and support thereby deepened good governance.
v. Improved the performance of the local economy and creating enabling environment for the private sector as well as creating job opportunities compared to previous years especially 2023 and 2024.
vi. Reduced Institutional Maternal Mortality ratio from 76.5/100,000 lives births in 2024 to 36.09/100,000 live births in 2025.
vii. Improved security and reduced significantly the reported cases of crime in the Municipality
viii. Improved revenue mobilization leading to increase in IGF from 8.89% in 2024 to 11.72% in 2025 which made it possible for successful implementation of projects and programmes.
ix. Enhanced child protection and improved family welfare as well as reduced vulnerabilities in the Municipality.

2.2 UPDATE ON FUNDING SOURCES

During the year, the Municipal Assembly projected to receive funds from the District Assemblies Common Fund (DACF), Member of Parliament's Common Fund (MP's CF), District Assemblies Common Fund Responsive Factor Grant (DACF-RFG), Ghana Secondary Cities Support Programme (GSCSP), Persons with Disabilities Common Fund (PWDs CF), Multi-Sector HIV/AIDS Programme (MSHAP), and Internally Generated Fund (IGF). However, the Assembly did not receive any Funds under DACF-RFG and GSCSP during the year. Funds were received from DACF, MP's CF, PWDs CF, MSHAP, and IGF. The Municipal made disbursements from the funds received from the various sources during the period under review.

2.2.1 Urban Development Grant (UDG)/GSCSP.

The Municipal Assembly is one of the beneficiaries of the Ghana Secondary Cities Support Programme (GSCSP). The Assembly estimated an amount of **Eighteen Million, Three Hundred and Seventy-five Thousand, Seven Hundred Ghana Cedis (GH₵18,375,700.00)** to be received under this funding source in 2025. The Assembly however, did not receive any

funds under this funding source during the year. The non-release of funds from this funding source affected the completion of projects that were being funded by the GSCSP.

2.2.2 DACF

Estimated amount of **Twenty-one Million, Thirty-seven Thousand, Seven Hundred and Ninety Ghana Cedis, Forty-six Pesewas (GH¢21,037,790.46)** was expected from this source for the year, 2025. However, an amount of **Ten Million, Five Hundred and Twenty-seven Thousand and Sixty-three Ghana Cedis, Ninety-one Pesewas (GH¢10,527,063.91)** was realised. This figure shows a shortfall of 49.96% of the estimated amount. Though only 50% of the budgeted amount was released, the amount released represents 602% of the previous year's amount of **One Million, Four Hundred and Ninety-eight Thousand, Six Hundred and Ninety-nine Ghana Cedis, Thirty Pesewas (GH¢1,498,699.30)**. This release is a huge improvement over the previous year and enabled the Assembly to implement major development projects in the areas of education, health, water and sanitation.

2.2.3 District Assemblies Common Fund-Responsive Factor Grant (DACF-RFG)

An estimated amount of **Two Million, Nine Hundred and Eighteen Thousand, Two Hundred and Six Ghana Cedis (GH¢2,918,206.00)** was expected from this source of funding for the year but the Assembly did not receive any funds from this funding source. This affected the ability of the Assembly to implement projects that were intended to be funded under this source during the year.

2.2.4 Internally Generated Fund (IGF)

The IGF estimate for the year, 2025 was **Two Million, Seven Hundred and Sixty-six Thousand, Six Hundred and Forty Ghana Cedis (GH¢2,766,640.00)**, while the actual amount realised was **Two Million, Two Hundred and Forty-eight Thousand, Two Hundred and Eighty-nine Ghana Cedis, Sixty-seven Pesewas (GH¢2,248,289.67)**, representing 81.26% percent with a shortfall of **GH¢518,350.33**. Though the Assembly was unable to meet its IGF target for the year, the performance was quite impressive and represented a growth of 11.72% on the previous year's figure of **GH¢2,012,431.91**. Reasons for the high IGF revenue performance were: the operations of revenue task force, Planning and Building Inspectorate Unit, the renewal of temporary structures certificates, and the construction of the New Lorry Terminal. Other reasons were the high yield in Cashew production and high motivation for revenue collectors.

2.2.4.1 ANALYSIS OF PERFORMANCE OF SELECTED IGF ITEMS

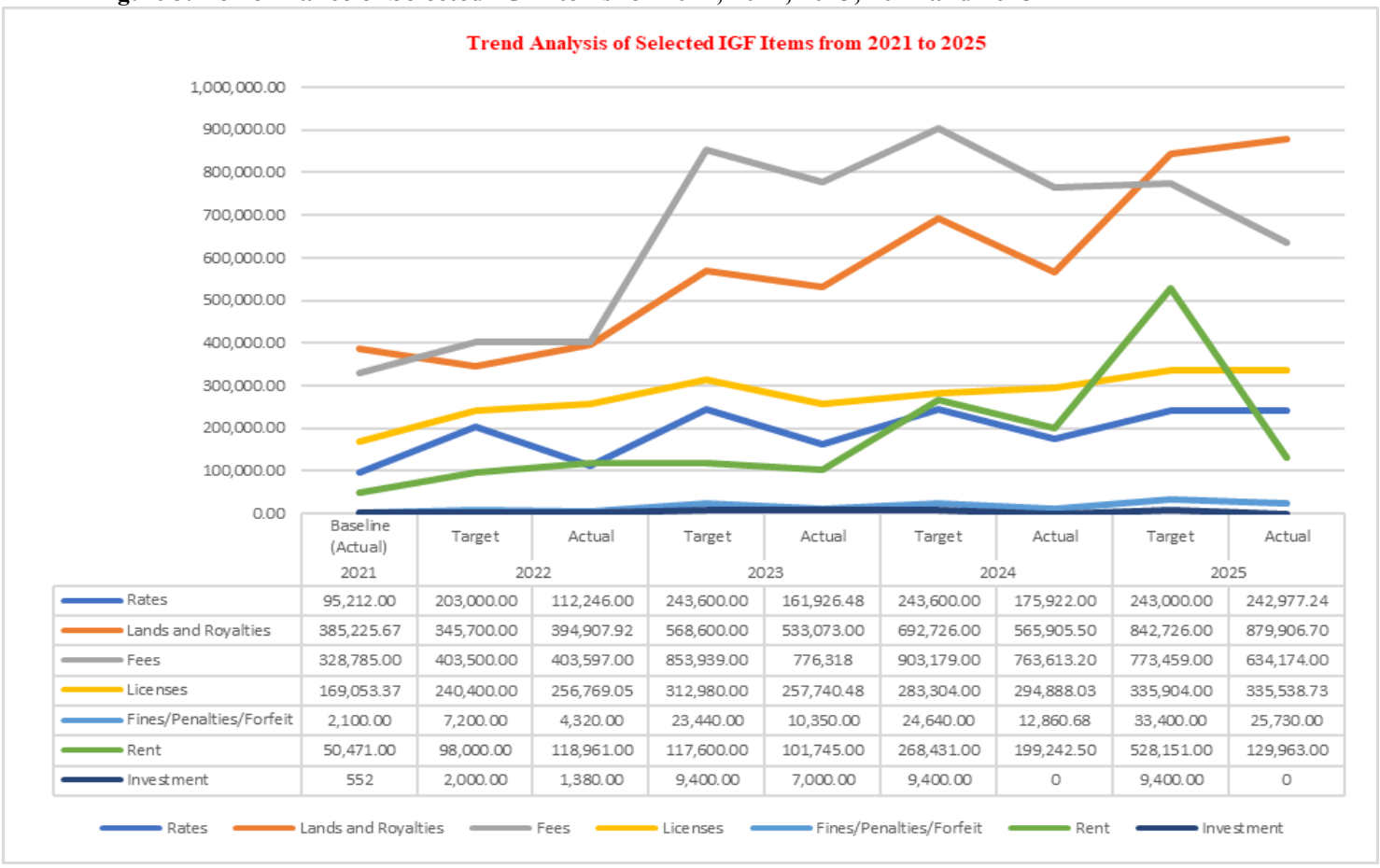
This section presents trend analysis of performance of selected Internally Generated Fund (IGF) items from 2021 to 2025. The table below provides the performance of eight (8) selected revenue items from 2021 to 2025. These items have been considered because they were the major contributors of revenue in the Municipality in 2025. The analysis revealed that there has been an improvement on the total performance of these selected Revenue Items. From both the table and the figure below, the highest item that contributed more to the IGF realized in 2025 was Lands and Royalties which contributed 39.14% of the total IGF mobilized, followed by Fees, which also contributed 28.21% of total IGF realized. Licenses, Rates and Rent contributed 14.92%, 10.81% and 5.78% of total IGF mobilized respectively. Last but not least was Fines/Penalties/Forfeit which contributed just 1.14% of total IFG. Finally, Investment which was one of the major IGF items did not contribute anything to the total IGF mobilized in 2025.

Table 5: Performance of Selected IGF Items for 2021, 2022, 2023, 2024 and 2025

	2021	2022		2023		2024		2025	
Revenue Head	**Baseline (Actual)**	**Target**	**Actual**	**Target**	**Actual**	**Target**	**Actual**	**Target**	**Actual**
Rates	95,212.00	203,000.00	112,246.00	243,600.00	161,926.48	243,600.00	175,922.00	243,000.00	242,977.24
Lands and Royalties	385,225.67	345,700.00	394,907.92	568,600.00	533,073.00	692,726.00	565,905.50	842,726.00	879,906.70
Fees	328,785.00	403,500.00	403,597.00	853,939.00	776,318	903,179.00	763,613.20	773,459.00	634,174.00
Licenses	169,053.37	240,400.00	256,769.05	312,980.00	257,740.48	283,304.00	294,888.03	335,904.00	335,538.73
Fines/Penalties/Forfeit	2,100.00	7,200.00	4,320.00	23,440.00	10,350.00	24,640.00	12,860.68	33,400.00	25,730.00
Rent	50,471.00	98,000.00	118,961.00	117,600.00	101,745.00	268,431.00	199,242.50	528,151.00	129,963.00
Investment	552.00	2,000.00	1,380.00	9,400.00	7,000.00	9,400.00	0.00	9,400.00	0.00
Total	**1,031,399.04**	**1,300,300.00**	**1,310,910.97**	**2,129,559.00**	**1,848,152.96**	**2,425,280.00**	**2,012,431.91**	**2,766,640.00**	**2,248,289.67**

Source: DCMA, Finance Department

Figure 5: Performance of Selected IGF Items for 2021, 2022, 2023, 2024 and 2025



	Baseline (Actual) 2021	Target 2022	Actual 2022	Target 2023	Actual 2023	Target 2024	Actual 2024	Target 2025	Actual 2025
Rates	95,212.00	203,000.00	112,246.00	243,600.00	161,926.48	243,600.00	175,922.00	243,000.00	242,977.24
Lands and Royalties	385,225.67	345,700.00	394,907.92	568,600.00	533,073.00	692,726.00	565,905.50	842,726.00	879,906.70
Fees	328,785.00	403,500.00	403,597.00	853,939.00	776,318	903,179.00	763,613.20	773,459.00	634,174.00
Licenses	169,053.37	240,400.00	256,769.05	312,980.00	257,740.48	283,304.00	294,888.03	335,904.00	335,538.73
Fines/Penalties/Forfeit	2,100.00	7,200.00	4,320.00	23,440.00	10,350.00	24,640.00	12,860.68	33,400.00	25,730.00
Rent	50,471.00	98,000.00	118,961.00	117,600.00	101,745.00	268,431.00	199,242.50	528,151.00	129,963.00
Investment	552	2,000.00	1,380.00	9,400.00	7,000.00	9,400.00	0	9,400.00	0

2.2.5 Summary of Updates on all Funding Sources.

Table 7 below presents the summary of the analysis of updates of all the funding sources in the Dormaa Central Municipality from 2021 to 2025. It clearly shows how much the Municipal Assembly had received from the various funding sources for the period stated.

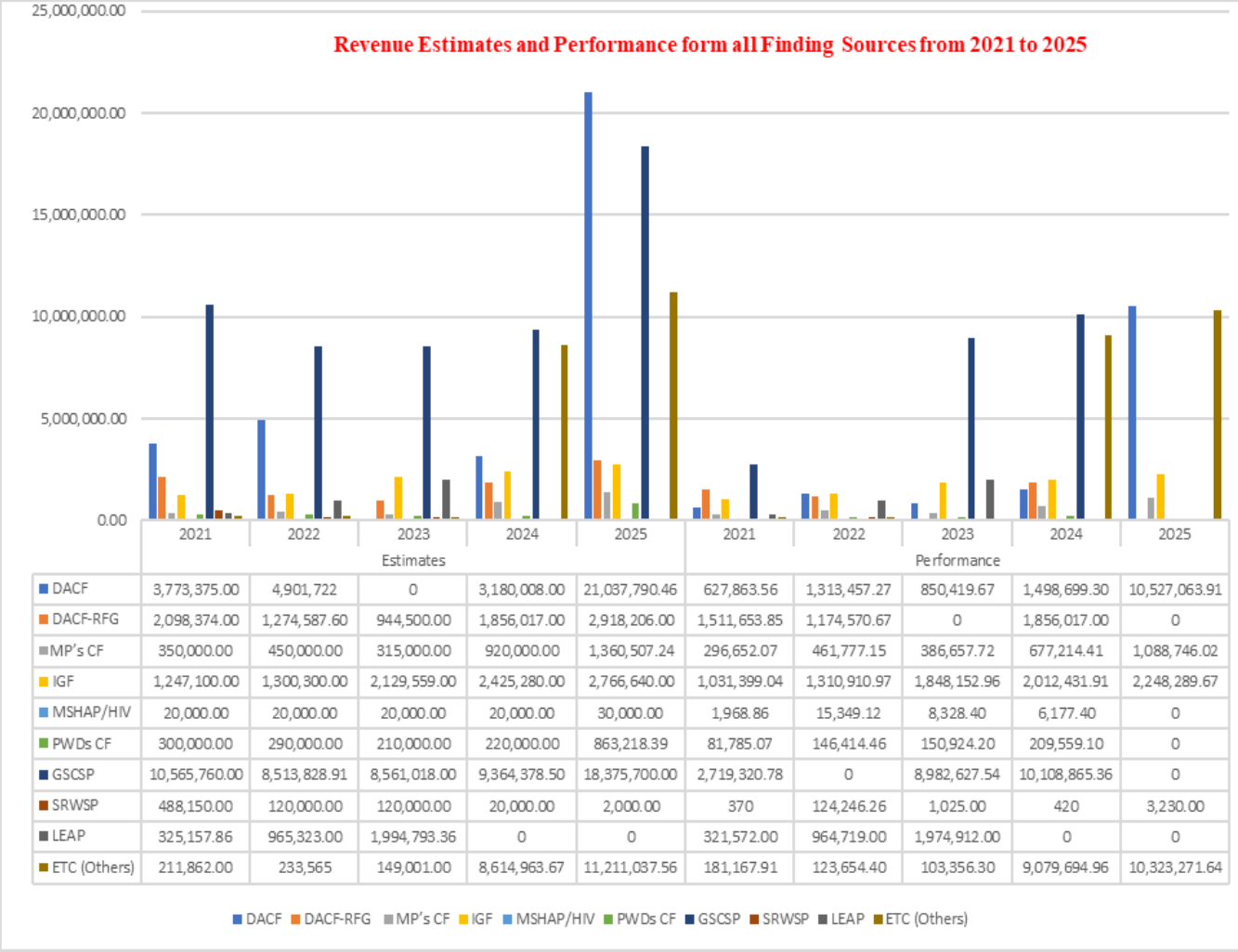
Table 6: Summary of Updates on all Funding Sources in Dormaa Central Municipal in 2025

REVENUE SOURCES	Estimates					Performance				
	2021	2022	2023	2024	2025	2021	2022	2023	2024	2025
DACF	3,773,375.00	4,901,722	3,283,200,00	3,180,008.00	21,037,790.46	627,863.56	1,313,457.27	850,419.67	1,498,699.30	10,527,063.91
DACF-RFG	2,098,374.00	1,274,587.60	944,500.00	1,856,017.00	2,918,206.00	1,511,653.85	1,174,570.67	0.00	1,856,017.00	0.00
MP's CF	350,000.00	450,000.00	315,000.00	920,000.00	1,360,507.24	296,652.07	461,777.15	386,657.72	677,214.41	1,088,746.02
IGF	1,247,100.00	1,300,300.00	2,129,559.00	2,425,280.00	2,766,640.00	1,031,399.04	1,310,910.97	1,848,152.96	2,012,431.91	2,248,289.67
MSHAP/HIV	20,000.00	20,000.00	20,000.00	20,000.00	30,000.00	1,968.86	15,349.12	8,328.40	6,177.40	36,618,37
PWDs CF	300,000.00	290,000.00	210,000.00	220,000.00	863,218.39	81,785.07	146,414.46	150,924.20	209,559.10	431,040,89
GSCSP	10,565,760.00	8,513,828.91	8,561,018.00	9,364,378.50	18,375,700.00	2,719,320.78	0.00	8,982,627.54	10,108,865.36	0.00
SRWSP	488,150.00	120,000.00	120,000.00	20,000.00	2,000.00	370.00	124,246.26	1,025.00	420.00	3,230.00
LEAP	325,157.86	965,323.00	1,994,793.36	-	-	321,572.00	964,719.00	1,974,912.00	-	-

ETC (Others)	211,862.00	233,565	149,001.00	8,614,963.67	11,211,037.56	181,167.91	123,654.40	103,356.30	9,079,694.96	10,323,271.64
TOTAL	**19,379,778.86**	**18,069,326.51**	**17,727,071.36**	**26,620,647.17**	**58,565,099.65**	**6,773,753.14**	**5,635,098.90**	**14,306,403.79**	**25,449,079.44**	**24,658,260.50**

Source: DCMA, MPCU

Figure 6: Updates on all Funding Sources



	Estimates					Performance				
	2021	2022	2023	2024	2025	2021	2022	2023	2024	2025
DACF	3,773,375.00	4,901,722	0	3,180,008.00	21,037,790.46	627,863.56	1,313,457.27	850,419.67	1,498,699.30	10,527,063.91
DACF-RFG	2,098,374.00	1,274,587.60	944,500.00	1,856,017.00	2,918,206.00	1,511,653.85	1,174,570.67	0	1,856,017.00	0
MP's CF	350,000.00	450,000.00	315,000.00	920,000.00	1,360,507.24	296,652.07	461,777.15	386,657.72	677,214.41	1,088,746.02
IGF	1,247,100.00	1,300,300.00	2,129,559.00	2,425,280.00	2,766,640.00	1,031,399.04	1,310,910.97	1,848,152.96	2,012,431.91	2,248,289.67
MSHAP/HIV	20,000.00	20,000.00	20,000.00	20,000.00	30,000.00	1,968.86	15,349.12	8,328.40	6,177.40	0
PWDs CF	300,000.00	290,000.00	210,000.00	220,000.00	863,218.39	81,785.07	146,414.46	150,924.20	209,559.10	0
GSCSP	10,565,760.00	8,513,828.91	8,561,018.00	9,364,378.50	18,375,700.00	2,719,320.78	0	8,982,627.54	10,108,865.36	0
SRWSP	488,150.00	120,000.00	120,000.00	20,000.00	2,000.00	370	124,246.26	1,025.00	420	3,230.00
LEAP	325,157.86	965,323.00	1,994,793.36	0	0	321,572.00	964,719.00	1,974,912.00	0	0
ETC (Others)	211,862.00	233,565	149,001.00	8,614,963.67	11,211,037.56	181,167.91	123,654.40	103,356.30	9,079,694.96	10,323,271.64

From the table and figure above, the overall target from all the funding sources for the Municipal Assembly in 2025 was GH¢58,565,099.65. A total of GH¢24,658,260.50 out of the targeted amount was realized as at the end of December, 2025. This shows 42.10% achievement of the target. It also shows a slight decrease of about 3.11% of the total amount realized/received from all the funding sources over the previous year, 2024. This low performance in revenue mobilization was largely attributed to the following:

- The Assembly did not receive any funds from the Ghana Secondary Cities Support Programme during the year.
- The Assembly did not receive its allocated DACF-RFG funds during the year.
- Only 50% of the amount projected to be received from the District Assemblies Common Fund was received.

Despite the low overall revenue performance, Internally Generated Fund (IGF) recorded a growth of about 11.72%. The following were some of the reasons that accounted for the IGF growth recorded.

- Demand Notices were issued and served to all individuals and businesses, and the prosecution of defaulters was carried out.
- High commitment of leadership in mobilization of IFG also contributed to high mobilization of IFG for projects and programmes implementation.
- Resourcing and monitoring of Revenue Mobilization Task Force.

2.2.5.1 Challenges Confronting Revenue Mobilization

The challenges confronting revenue mobilization in the Municipality include but not limited to the following;

- Lack of adequate and reliable data for revenue mobilisation.
- Inadequate logistics like dedicated vehicle, motorbikes and incentives to revenue staff.
- Inadequate capacity in promoting public private partnership ventures.
- Apathy in payment of taxes by citizens.
- Delay in the release of funds
- Political interference in enforcement of byelaws.
- Weak substructure/malfunctioning of some of the zone councils

2.3 UPDATE ON EXPENDITURE

The major expenditure items in the Municipal Assembly have been categorised into Internally Generated Fund (IFG) expenditure, DACF-RFG expenditure, DACF expenditure, GSCSP/UDG expenditure, MP-CF expenditure, SW&S, MSHAP, PWD Fund and GoG transfers for goods. The table below presents the detail information on the amount spent/disbursed on each of the item mentioned.

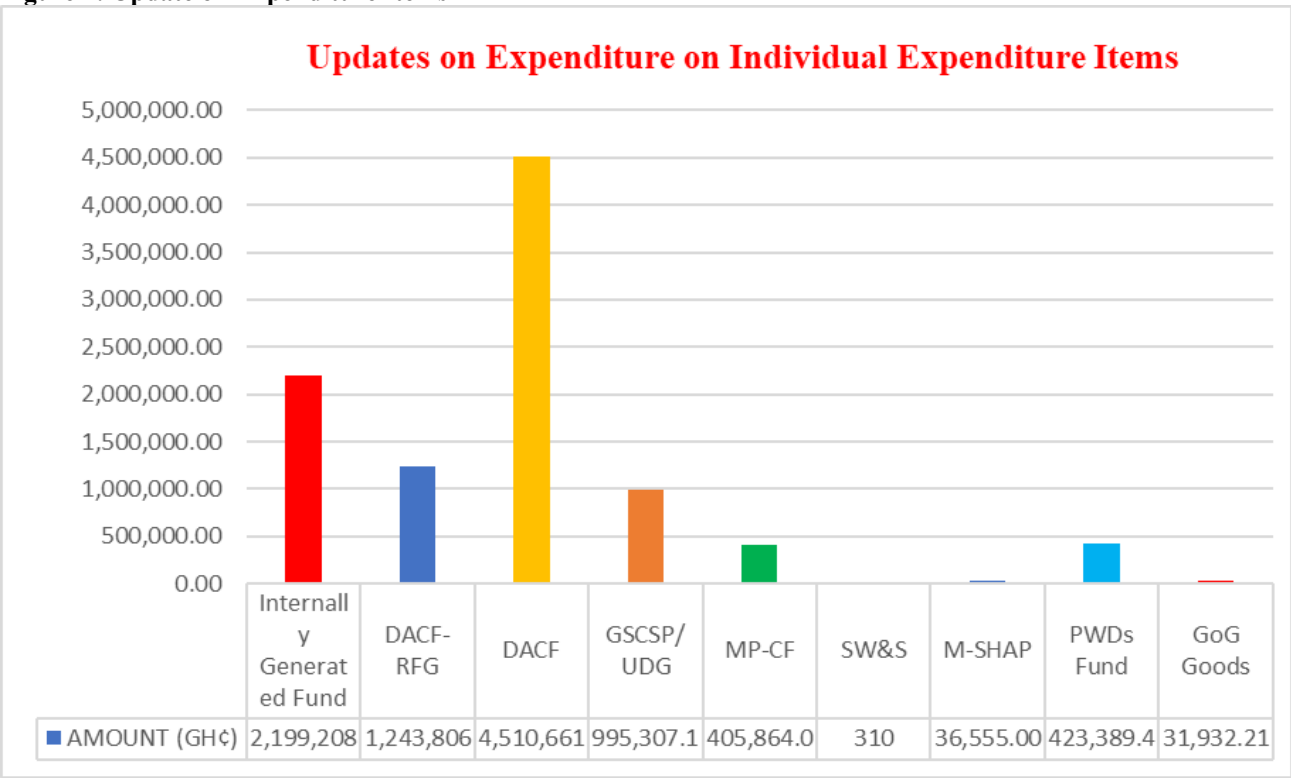
Table 7: Update on Expenditure of Individual Expenditure Items

S/N	*EXPENDITURE ITEM*	*AMOUNT (GH¢)*
1	Internally Generated Fund	2,199,208.01
2	DACF-RFG	1,243,806.57
3	DACF	4,510,661.28
4	GSCSP/UDG	995,307.16
5.	MP-CF	405,864.00
6.	SW&S	310.00
7.	M-SHAP	36,555.00

8.	PWDs Fund	423,389.40
9.	GoG Goods	31,932.21
	Total	**9,847,033.63**

Source: DCMA, Annual Financial Statement, 2025

Figure 7: Update on Expenditure Items



The table and figure above indicate the disbursement of funds from 1st January, 2025 to 31st December, 2025 according to funding sources. The total expenditure of the Assembly (excluding GoG Salaries and Special Allowance for Hon. Assembly Members) stood at **Nine Million, Eight Hundred and Forty-seven Thousand, Thirty-three Ghana Cedis, Sixty-three Pesewas (GH¢9,847,033.63)** in 2025. The highest expenditure was on DACF with an amount of GH¢4,510.661.28, followed by Internally Generated Fund with an amount of GH¢2,199,208.01 and the least was on GoG Goods and SW&S with an amount of GH¢31,923.21 and GH¢310.00 respectively as indicated in table 8 above. This expenditure was a reflection of the impressive implementation of projects and programmes outlined in the 2025 AAP.

When compensation (including GoG Salaries and Special Allowance for Hon. Assembly Members) is added to the expenditure on all the funding sources, the total expenditure of the

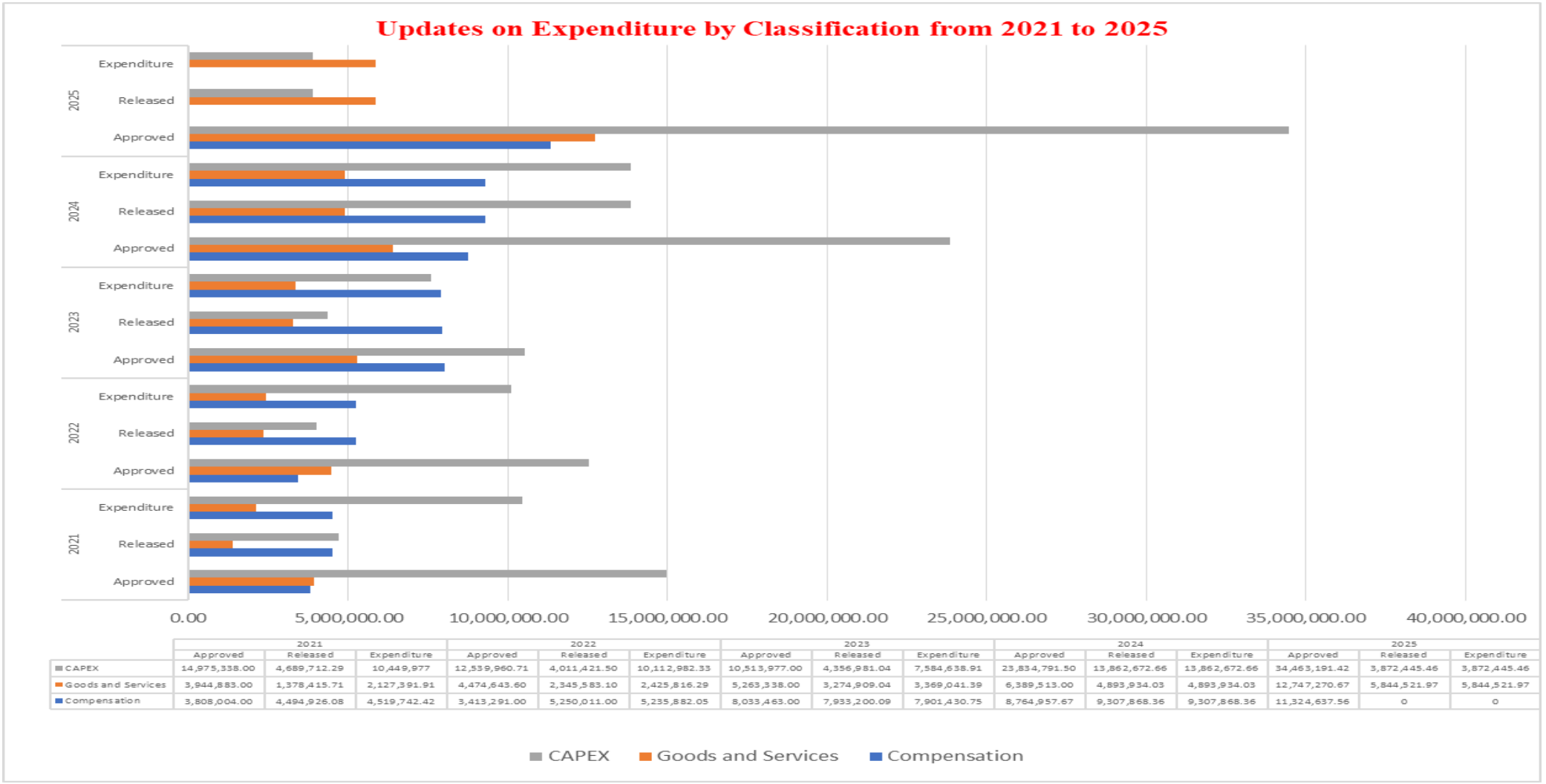
Assembly stood at **Twenty Million, Nine Thousand, Five Hundred and Thirty-five Ghana Cedis, Thirty-eight Pesewas (GH¢20,009,535.38)** in 2025 with compensation expenditure leading with an amount of Ten Million, Two Hundred and Ninety-two Thousand, Five Hundred and Sixty-seven Ghana Cedis, Ninety-five Pesewas **(GH¢10,292,567.95)** followed by Goods and Services with an amount of Five Million, Eight Hundred and Forty-four Thousand, Five Hundred and Twenty-one Ghana Cedis, Ninety-seven Pesewas **(GH¢5,844,521.97)**. The least expenditure was on CAPEX, with an amount of Three Million, Eight Hundred and Seventy-two Thousand, Four Hundred and Forty-five Ghana Cedis, Forty-six Pesewas **(GH¢3,872,445.46)** This update on expenditure is shown in table 9 below.

Table 8: Updates on Expenditure

BUDGET ITEMS	2021			2022			2023			2024			2025		
	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure
Compensation	3,808,004.00	4,494,926.08	4,519,742.42	3,413,291.00	5,250,011.00	5,235,882.05	8,033,463.00	7,933,200.09	7,901,430.75	8,764,957.67	9,307,868.36	9,307,868.36	11,324,637.56	10,292,567,95	10,292,567,95
Goods and Services	3,944,883.00	1,378,415.71	2,127,391.91	4,474,643.60	2,345,583.10	2,425,816.29	5,263,338.00	3,274,909.04	3,369,041.39	6,389,513.00	4,893,934.03	4,893,934.03	12,747,270.67	5,844,521.97	5,844,521.97
CAPEX	14,975,338.00	4,689,712.29	10,449,977	12,539,960.71	4,011,421.50	10,112,982.33	10,513,977.00	4,356,981.04	7,584,638.91	23,834,791.50	13,862,672.66	13,862,672.66	34,463,191.42	3,872,445.46	3,872,445.46
TOTAL	**22,728,225.00**	**10,563,054.08**	**11,336,846.62**	**20,427,895.31**	**11,607,015.60**	**17,774,680.67**	**23,810,778.00**	**15,565,090.17**	**15,627,453.18**	**38,989,262.17**	**28,064,475.05**	**28,064,475.05**	**58,535,099.65**	**20,009,535.38**	**20,009,535.38**

Source: DCMA, Annual Financial Statement, 2025

Figure 8: Updates on Expenditure by Classification from 2021 to 2025.



	2021			2022			2023			2024			2025		
	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure
CAPEX	14,975,338.00	4,689,712.29	10,449,977	12,539,960.71	4,011,421.50	10,112,982.33	10,513,977.00	4,356,981.04	7,584,638.91	23,834,791.50	13,862,672.66	13,862,672.66	34,463,191.42	3,872,445.46	3,872,445.46
Goods and Services	3,944,883.00	1,378,415.71	2,127,391.91	4,474,643.60	2,345,583.10	2,425,816.29	5,263,338.00	3,274,909.04	3,369,041.39	6,389,513.00	4,893,934.03	4,893,934.03	12,747,270.67	5,844,521.97	5,844,521.97
Compensation	3,808,004.00	4,494,926.08	4,519,742.42	3,413,291.00	5,250,011.00	5,235,882.05	8,033,463.00	7,933,200.09	7,901,430.75	8,764,957.67	9,307,868.36	9,307,868.36	11,324,637.56	0	0

2.4 UPDATE ON INDICATORS AND TARGETS

This section presents the outcomes or the performance of indicators of both the twenty-five (25) National Core indicators and the Municipal specific indicators outlined in our Medium-Term Development Plan and the 2025 Monitoring and Evaluation Plan. The outcomes or the performance of integrated social services (ISS) indicators within the year are also presented in this section. Achievement, outcomes and progress of each of the indicators as against the target set during the year under review is presented below in each of the development dimensions.

2.4.1 Economic Development Dimension

This part assesses and analyses of key indicators and targets outlined in the 2022-2025 Medium Term Development Plan as at the end of implementation of the MTDP (2025) and 2025 AAP. The indicators were categorized into four broad objectives or areas indicated in the Medium-Term Development Plan. There include

1. Agriculture growth and agriculture value chain development: promote investment in agric through the government flagship programmes in agric and ensure the value addition of agric produces in the Municipality
2. Private Sector Development: creating enabling environment for the private sector through construction of modern market centre, building capacity of the local entrepreneurs
3. Local industrialization, promotion trade and tourism development: providing support services and partnering with the local investors or investor to establish small and medium industries
4. Improved financial management and revenue mobilization: improving the revenue mobilization and ensuring prudent financial management of the assembly.

Progress or Achievement of the Indicators

Agriculture growth and Value Chain Development

i. Total Output in Agricultural production (Selected Crops and Livestock)

Analysis of this indicator in this sector shows signification declined in 2025 as compared to 2024 in almost all the selected staple crops except only maize and yam. Data of all the selected crops with exception of plantain show signification declined in output or production over the previous years. The production of maize has increase to from 26,149.20Mt in 2024 to 28,048.54Mt in 2025 and yam increase significantly from 2,208Mt in 2024 to 5,409.3Mt in 2025. This was attributed to the good rain fall pattern experienced in 2025. Production of rice

(milled), cassava, plantain, cocoyam, tomato and peppers all recorded significant declined in 2025 compared to 2024 production. For instance, rice (milled) production declined from 1,139.60Mt in 2024 to 862.33Mt in 2025 and cassava also cassava declined from 181,818Mt in 2024 to 49,221.38Mt in 2025. Plantain also declined significantly from 39,592.80Mt in 2024 to 10,349.84Mt in 2024. Cocoyam, Tomato and pepper all declined significantly from 6,313.50Mt, 6,162.50Mt and 2,724.80Mt in 2024 to 1,020.63Mt, 2,675.37Mt and 1,746.78Mt in 2025 respectively. All these declined in the production were attributed to climate change that affected the rain fall pattern and the fertility of the soil and also low cultivation due unwillingness of people especially the youth to go into farming.

In term of livestock and Poultry production, data available revealed that all recorded an increase in 2025 compared to 2024. Poultry product improved from 5,846,284 (live birds count) in 2024 to 6,198,462 live birds count in 2025. Despite, the increment the target of producing 7,500,000 live birds in 2025 was not met. The target was to end the year with total poultry production level of 7,500,000 live birds count; however, 2025 poultry production stood at 6,198,462 live birds. Cattle, Sheep, Goats and pig increased from 1,086, 4,075, 6,482 and 1,282 in 2024 to 1,408, 5,008, 7,264 and 1,572 in 2025 respectively. The increase in production of livestock was attributed to the patronage people now have in the rearing of the animals. Average productivity of selected crops such as maize, plantain, tomato and pepper declined in 2025 compared to 2024 average productivity. The average productivity of maize declined from 2.10 in 2024 to 1.01 in 2025, plantain declined from 15.60 in 2024 to 5.58 in 2025 and tomato and pepper declined from 8.50 and 5.21 in 2024 to 5.92 and 3.2 in 2025 respectively. Rice, cassava, yam and cocoyam increased from 1.4, 25.2, 6.40 and 6.90 in 2024 to 2.26, 30.15, 7.3 and 9.27 in 2025 respectively. Again, percentage of arable land under cultivation decline from 80% in 2024 to 75% in 2025. Generally, there was declined in overall performance of total output in agricultural production, average productivity of crops in 2025 compared with 2024 while livestock and poultry saw an improvement in 2025 over previous year. Percentage of arable land under cultivation in the municipality decreased from 80% in 2024 to 75% in 2025. To conclude, the decline in production of selected staple crops was attributed to climate change issues which affected the rain fall pattern, low soil fertility, high cost of farm inputs, high cost of labour and many other. Closely associated reason that was attributed to this was the end of government Flagship Programme, Planting for Food and Jobs. This call for serious interventions in the agric sector if we want to increase production of all the staple crops to ensure food security and nutrition in the Dormaa Central Municipality. The improvement in livestock and poultry was attributed the profit/benefit associated in the sales of a livestock and

high number of people patronizing the rearing of livestock in the Municipality. The table 10 presents the summary of year-on-year performance of agric sector as at the end of 2025 in the Dormaa Central Municipality.

Table 9: Total Output in Agricultural Production (Yields of Selected Major Staple Crops (Mt)

S/N	Selected Crops and Livestock	2021 Performance (Mt)	2022 Actual (Mt)	2023 Actual (Mt)	2024 Actual (Mt)	2025 Target (Mt)	2024 Actual (Mt)
1.	Maize	42,912.21	48,775.37	41,729.10	26,149.20	34,197	28,048.54
2.	Rice (Milled)	3,151.20	3,194.75	3,919.40	1,139.60	2,268.9	862.33
3.	Cassava	177,525.24	186,390.42	187,808.50	181,818	208,317	49,221.18
4.	Yam	4,437.24	4,503.16	4,663.60	2,208	3,934.5	5,409.3
5.	Plantain	32,000.92	36,316.80	38,770.20	39,592.80	37,149	10,349.84
6.	Cocoyam	10,794	6,350.76	7,338.10	6,313.50	12,047	1,020.63
7.	Tomato	-	18,556.56	19,678.70	6,162.50	3,000	2,675.37
8.	Pepper	-	6,389.52	6,661.48	2,724.80	2,000	1,746.78
9.	Cabbage	-	-	-	-	-	-
	Selected Livestock (Count)						
1.	Cattle	-	1,942	2,014	1,086	3,500	1,408
2.	Sheep	3,762	3,874	4,952	4,075	6,000	5,008
3.	Goats	12,172	15,423	16,753	6,482	9,000	7,264
4.	Pigs	2,898	3,442	3,953	1,282	2,500	1,572
5.	Poultry	3,964,588	5,699,544	4,521,542	5,486,284	7,500,000	6,198,462

Source: Department of Agric, DCMA, 2025

ii. Percentage of Arable Land under Cultivation

In terms of percentage of arable land under cultivation, data available shows decreased from 80% in 2024 to 75% in 2025. This declined may be attributed to people are now using their farm lands for other land use purposes rather than farming.

iii. Percentage of Farmers Adopting Agricultural Technologies

Data available revealed that the rate or percentage of farmers adopting agricultural technologies remains the same at 75%. In 2024 the rate of farmers adopting to new agricultural technologies was 75% and it remains at 75% in 2025. This implies that about seven (7) to eight (8) farmers out of every ten (10) farmers are adopting new agricultural technologies in the municipality and this is quite good. If this should continue the total output in agricultural production and average productivity of crops will continue to increase.

iv. Agric Extension Agent (AEA) to Farmer Ratio

The AEA to farmer ratio in the Municipality is very low. The target was to improve AEA to farmer ratio from 1:4,333 in 2024 to 1:1,000 in 2025. However, data available indicates that the AEA-Farmer Ratio in 2025 declined from 1:4,333 in 2024 to 1:6,721 in 2025. This mean that effort must be made to get more AEAs in the Municipality to support the farmers.

Local industrialization and promotion of trade

i. Number of New Industries Established

This focus on assessing the number of new industries that have been established in a year to facilitate local industrialization and promotion of trade among others.

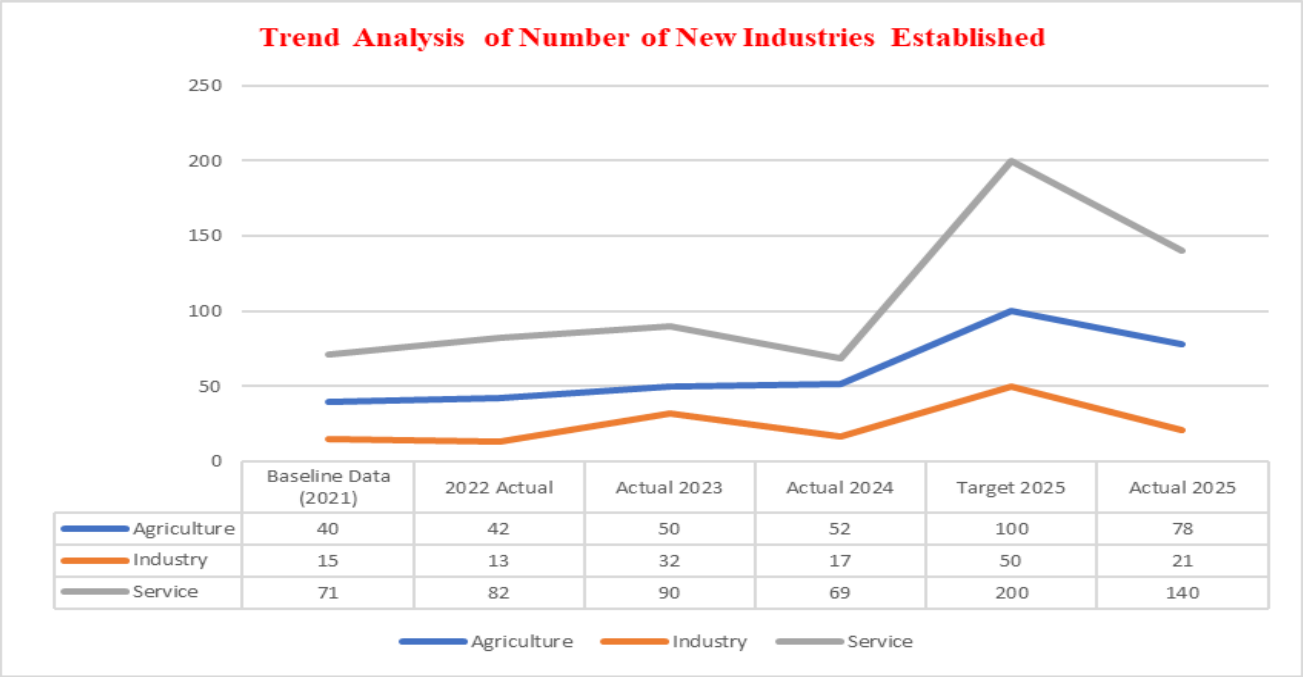
The number of new industries established in 2025 was more than what was established in 2024. It increased from 138 in 2024 to 239 in 2025. Again, data available show that the Assembly did not achieve the one hundred percent (100%) target of ensuring the establishment of 350 new industries in the Municipality. In 2025, the total number of new industries established was two hundred and thirty-nine (239) compared to one hundred and thirty-eight (138) in 2024. This shows a significant increase of 73.19%. The two hundred and thirty-nine (239) new industries established comprise seventy-eight (78) agriculture, twenty-one (21) industry and one hundred and forty (140) services. The increase in establishment of new industries may be attributed directly to the general stable economic condition experience during the year. Most of these new established industries included poultry feed mills, sachet water factories, block manufacturing, saw mills, mobile money operators, poultry farmers, casava processing, Cashew Buying Companies and insurance companies. Table 11 below presents the trend of number of new industries established from 2021 to 2025 across the three (3) sectors in the Dormaa Central Municipality.

Table 10: Number of New Industries Established

S/N	Sector	Baseline Data (2021)	2022 Actual	Actual 2023	Actual 2024	Target 2025	Actual 2025
1	Agriculture	40	42	50	52	100	78
2	Industry	15	13	32	17	50	21
3	Service	71	82	90	69	200	140
	Total	136	137	172	138	350	239

Source: DCMA, MPCU, 2025

Figure 9: Trend Analysis of Number of New Industries Established from 2021 to 2025.



	Baseline Data (2021)	2022 Actual	Actual 2023	Actual 2024	Target 2025	Actual 2025
Agriculture	40	42	50	52	100	78
Industry	15	13	32	17	50	21
Service	71	82	90	69	200	140

Private Sector Development: Creating enabling Environment for the Private Sector

i. Number of New Jobs Created

This was to assess the level of efforts the Municipal Assembly is putting in place to support the development of the private sector to create jobs opportunities for the people. Here the Municipal Assembly had provided physical infrastructure such as construction of market stores and pavilions and facilitate the provision of electricity as well as continue to ensure the operation of technology solution centre (TSC). The Assembly through Business Advisory Centre continue to facilitate the registration of businesses with the Registral General Departments as well as Food and Drug Authority (FDA). In 2025, businesses made of Micro, small, medium enterprises (MSMEs) and large enterprises were support to register with the Registral General Department and also various capacity building trainings were organized by the Business Advisory Centre together with the Assembly as mentioned earlier to support build capacities of businesses in the Municipality. All these interventions have resulted to the creation of about seven hundred and fifty-three (753) new jobs in the Municipality during the year with the highest sector being agriculture sector. This number shows a continuous declined in the number of new jobs created from two thousand and fifty-nine (2,059) in 2022 to one thousand, five hundred and seventy-five (1,575) in 2023 to nine hundred and ninety-three (993) in 2024 to seven hundred and fifty-three (753) in 2025. This declined was attributed to high cost of borrowing or hight interest rate and declining interest of the people go into farming

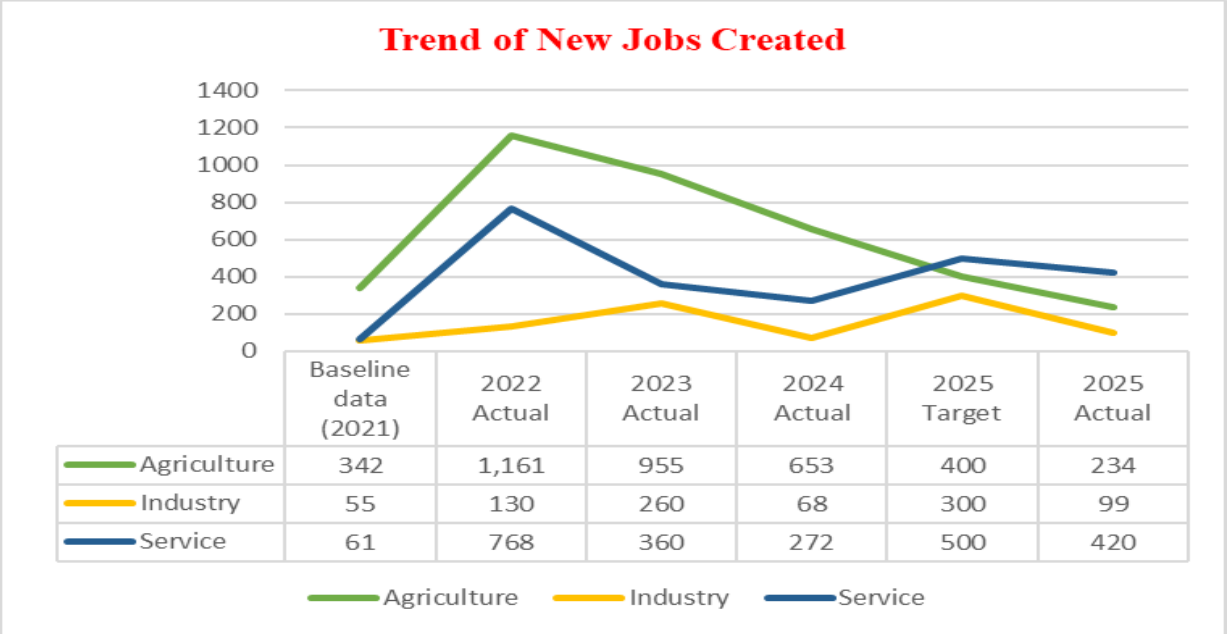
especially the youth. Table 12 presents the summary of number of new jobs created in the year, 2025.

Table 11: Number of New Jobs Created within the Year

S/N	Sector	Baseline data (2021)	2022 Actual	2023 Actual	2024 Actual	2025 Target	2025 Actual
1.	Agriculture	342	1,161	955	653	400	234
2.	Industry	55	130	260	68	300	99
3.	Service	61	768	360	272	500	420

Source: Source: DCMA, MPCU, 2025

Figure 10. Trend Analysis of New Jobs Created from 2021 to 2025



Improved financial management and revenue mobilization

i. Percentage Change in Internal Generated Funds (IGF) Growth

The Assembly total Internally generated fund (IGF) increased from 8.9% in 2024 to 11.72% in 2025. The increase in IGF mobilized and the marginally increased in IGF growth were mainly attributed to the interventions the Assembly implemented which have been elaborated in chapter one.

2.4.2 Social Development

This development dimension has many of the national core indicators and the municipal specific indicators. Its focus in the Medium-Term Development Plan (2022-2025) is to create equal opportunities to all people in the municipality. In all, forty-one (41) indicators made of eleven (11) core indicators and thirty (30) Municipal specific indicators were assessed aside the sub-indicators. The progress or the outcome of these indicators are presented as follows:

2.4.2.1 Education

i. Net Enrolment Ratio:

Data available for 2024/2025 academic shows that net enrolment ratio (NER) across all the level in basic school level remains the same as 2023/2024 academic year. The NER for KG, Primary School and JHS for 2025 were 85.60%, 84.09% and 83.38% just as 2024 records. To improve upon the NER, the Assembly together with Ghana Education Service, Dormaa Ahenkro will have to double their efforts. The table 13 below provide the summary of the NER in the Municipality.

Table 12: Net Enrolment Ratio from 2021 to 2025.

Net Enrolment Ratio							
S/N	Education Level	2021	2022 Actual	2023 Actual	2024 Actual	2025 Target	2025Actual
1	Kindergarten	157%	82%	87.12%	71.60%	100%	85.60%
2.	Primary School	159%	78%	89.10%	84.09%	100%	84.09%
3.	Junior High School	91.8%	38%	80.05%	83.38%	100%	83.38%

Source: GES Report, 2025

ii. Gender Parity Index

Data available shows that the gender parity index (GPI) across all the level of education from KG to Senior High School declined in 2025. There was declined in Gender parity index for Kindergarten, Primary, JHS and Senior High School. The GPI in Kindergarten School declined from 1.01 in 2024 to 0.91 in 2025. Primary School also recorded a declined of GPI from 1.0 in 2024 to 0.98 in 2025. JHS and SHS recorded declined of GPI from 1 in 2024 to 0.92 in 2025 and 1.10 in 2024 to 0.97 in 2025 respectively. The declined in GPI across all the levels of education needs an investigation. The table below presents the data.

Table 13: Gender Parity Index in Dormaa Central Municipality from 2021 to 2025.

Gender Parity Index							
S/N	Education Level	2021	Actual 2022	2023 Actual	2024 Actual	2025 Target	2025 Actual
1	Kindergarten	0.96	0.95	0.98	1.01	1	0.91
2	Primary School	0.93	0.96	1.02	1.00	1	0.98
3	Junior High School	0.96	0.94	0.80	1.00	1	0.92
4	Senior High School	0.78	0.90	0.98	1.10	1	0.97

Source: GES Report, 2025

iii. Completion Rate

The completion rate (CR) for Kindergarten, Primary and Senior High Schools declined from 113.04% in 2024 to 97% in 2025, 102.40% in 2024 to 940% in 2025 and 113.86% in 2024 to 94% in 2025 respectively. It only the Junior High School that recorded increased in completion rate from 89.24% in 2024 to 98% in 2025. The declined in the completion rate also calls for an investigation. Table 15 presents the completion rates across all school levels from 2021 to 2025 in the Dormaa Central Municipality.

Table 14: Completion Rate in Dormaa Central Municipality from 2021 to 2025.

Completion Rate							
S/N	Education Level	2021	Actual 2022	2023 Actual	2024 Actual	2025 Target	2025 Actual
1	Kindergarten	96%	100%	100%	113.04%	100%	97%
2	Primary School	96%	100%	97%	102.40%	100%	94%
3	Junior High School	92%	100%	98%	89.24%	100%	98%
4	Senior High School	97%	100%	100%	113.86%	100%	94%

Source: GES, DCMA, 2025

iv. BECE Pass Rate

The BECE pass rate for some selected core subjects which always released by West Africa Examination Council (WAEC) was not available at the time of preparing this report. No analysis was done about the performance of the students in 2025 with the previous years due to lack of data.

v. Net Admission Rate (NAT)

Analysis of data on Net Admission Rate for basic schools' levels and Senior High School in the Municipality shows a continuous decline in 2024 and 2025. The Net Admission Rate for Kindergarten (KG) was 100% in 2023 and declined to 76.81% in 2024 and further declined

significantly to 34% in 2025. For Primary School, the Net Admission Rate decreased from 88.05% in 2023 to 73.33% in 2024 and further declined to 64.10% in 2025. Junior High School and Senior High School also recorded a decrease from 78.05% in 2023 to 70.15% in 2024, 58.64% in 2025 and 85.17% in 2023 to 82.74% in 2024, 55.04% for Junior High School and Senior High School respectively. The decrease in Net Admission Rate for KG, Primary and Junior High Schools was attributed to increasing number of private schools in the Municipality where parents prefer to send their children to and the Senior High school the factors associated to the decrease was the improvement in the Dormaa Vocational Training Institute and Salvation Army Senior High School where most of the Junior High School graduate now attend. Table 16 below shows the summary of the Net Admission Rate in the Municipality.

Table 15: Net Admission Rate in Dormaa Central Municipality

School Level	2021 Baseline	2022 Actual	2023 Actual	2024 Actual	2025 Target	2025 Actual
Kindergarten	100%	100%	100%	76.81%	74.10%	34%
Primary	85%	80%	88.05%	73.33%	70.20%	64.10%
JHS	85%	75%	78.05%	70.15%	71.80%	58.64%
SHS	80%	76%	85.17%	82.74%	66.18%	55.04%

Source: 2025 Annual GES Report, Dormaa Municipal GES Directorate

vi. Pupil – Teacher Ratio

The Pupil – Teacher Ratio in the Dormaa Municipal is continuous to be quite good across all the levels of education. There has been improvement in Pupil – teacher ratio since 2021 to day in the Municipality. For instance, the year-on-year record of Pupil-teacher ratio for KG has been 1:32, 1: 25, 1: 21, 1:30 and 1:26 for 2021, 2022, 2023, 2024 and 2025 respectively. For primary school the trend has been 1:28, 1:26, 1:26, 1:31 and 1:26 for 2021, 2022, 2023, 2024 and 2025 respectively while Junior High School recorded pupil-teacher ratio as 1:15 in 2021, 1:15 in 2022, 1:15 in 2023, 1:17 in 2024 and 1:15 in 2025. For Senior High School, the pupil-teacher ratio was 1:26 in 2021, 1:26 in 2022, 1:23 in 2023, 1:27 in 2024 and 1:26 in 2025. The improvement in the pupil-teacher ratio was associated in the recruitment and posting of teachers in the Municipality. Though, the pupil -teacher ratio is quite good in the municipality, there is still high disparities between the rural communities and urban communities in the municipality. While some schools in the rural communities lacks teachers, some schools in urban communities particularly Dormaa Ahenkro town are over staff or populated and this calls for reposting of some of the teachers to the rural communities.

vii. Percentage reduction in teacher absenteeism

Data available shows that the percent reduction in teacher absenteeism increase from 93% in 2024 to 96% in 2025. This implies that in 2025 the number of teachers absented themselves from school were less than 2024. The targe was to achieve 100% reduction in teacher absenteeism in 2025; however, the target was not achieved. This, if not check will result into multiple effects. The Municipal education Directorate must put measures in place to stop teacher absenteeism.

2.4.2.2 Health

i. Proportion of Health Facilities that are Functional

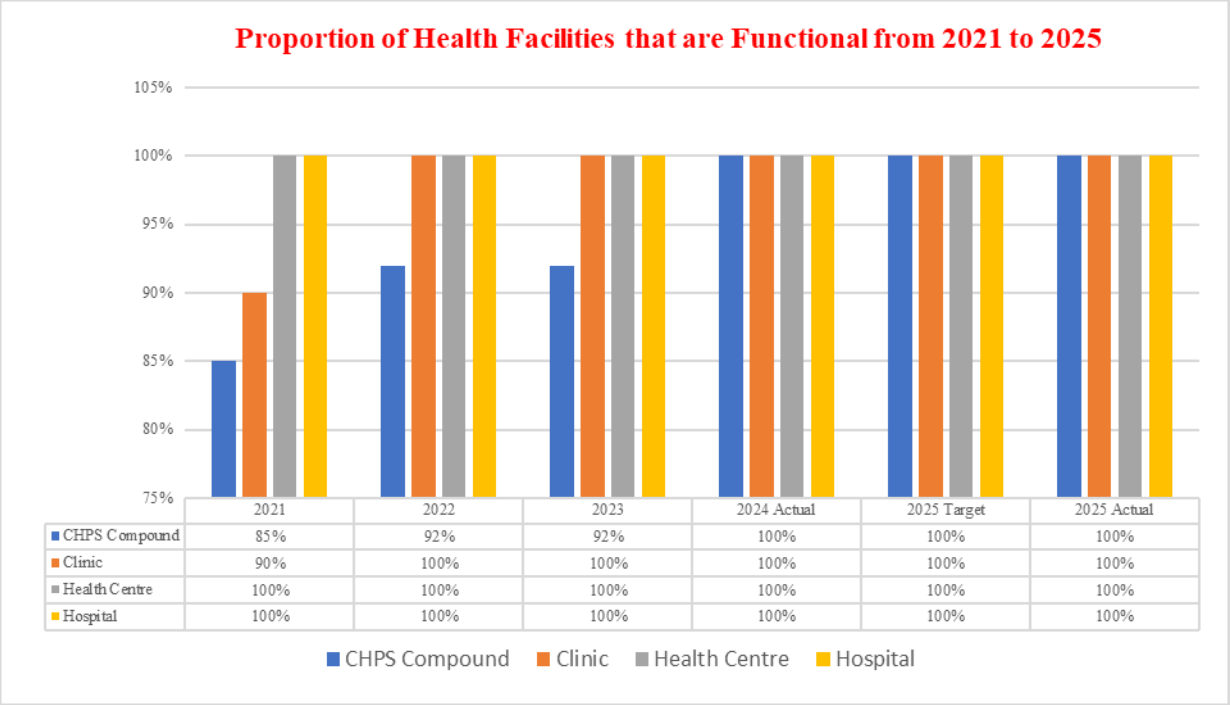
Data available suggest that one of the targets set under this was achieved. The target for proportion of Health facilities that are functional were 100% for CHPS Compound, 100% for Clinic, 100% for Health Centre and 100% for Hospital in 2025. Assessment of the data shows that all the health facilities (Hospital, Health Centres, CHPS and Clinics) were one hundred percent (100%) functional as presented in the table below. There is no polyclinic in the Dormaa Central Municipality.

Table 16: Proportion of Health Facilities that are Functional

Type of Health Facility	2021	2022	2023	2024 Actual	2025 Target	2025 Actual
CHPS Compound	85%	92%	92%	100%	100%	100%
Clinic	90%	100%	100%	100%	100%	100%
Health Centre	100%	100%	100%	100%	100%	100%
Hospital	100%	100%	100%	100%	100%	100%

Source: 2025 Report, GHS, Dormaa Central Municipal

Figure 11: Proportion of Health Facilities that are Functional in the Municipality from 2021 to 2025



ii. Prevalence of Malnutrition (Institutional)

The prevalence of malnutrition (Institutional) was high in 2025 in the Municipality under the underweight. The prevalence for underweight increased from 3.8% in 2024 to 4.14% in 2025 while stunting declined significantly from 5.6% to 2.15^% in 2025. Data available revealed that Wasting was recorded in 2025 and overweight was zero (0) in 2025. The malnutrition issues in the Municipality have to do with underweight and stunting growth. This calls for interventions and education on nutrition in the Municipality.

Table 17: Prevalence of Malnutrition (Institutional)

S/N	Category of Malnutrition	Number Recorded (2021)	Number Recorded (2022)	Number Recorded (2023)	Number Recorded (2024)	Target 2025	Number Recorded (2025)
1	Wasting	0	0	0	0	0	0
2.	Underweight	4%	3%	3.9%	3.8%	3.8%	4.14%
3.	Stunting	0	0	1%	5.6%	5%	2.15%
4.	Overweight	0	0	0	0	0	0

Source: Municipal Health Directorate, DCMA, 2025

iii. Maternal Mortality Ratio (Intuitional)

The Municipality recorded decrease in institutional maternal mortality ratio from 2023 to 2025. In 2023, Institutional maternal mortality ratio was 99.5 per one hundred thousand (99.5/100,000) live birth but decreased to 76.51 per one hundred thousand (76.51/100,000) live birth in 2024 and further decreased to 36.09 per one hundred thousand (36.09/100,000) live

birth in 2025. Though, it has decreased but it is still high. The Municipal Assembly together with Municipal Health Service will put measures in place to address this problem.

iv. Under -five Mortality Rate

Institutional under five mortality rate in the Municipality keep changing on year-on-year bases. For example, the institutional under five mortality rate decreased from 10.9 per one thousand (10.9/1,000) live birth in 2023 to 7.27 per one thousand (7.27/1000) live birth in 2024 and increased in 2025 from 7.27/1000 recorded in 2024 to 15.15/1000 recorded in 2025. This figure not encouraging, the Municipal Assembly and Municipal Health Directorate must take action to address this situation.

v. Malaria Case Fatality (Institutional)

Data available indicates that the institutional malaria case fatality was zero across all the age category in 2025. From 2021 to 2025, the malaria case fatality has been zero in the Municipality, even though malaria case is one of the ten topmost diseases in the Municipality.

vi. HIV Prevalence

Even though the Ghana AIDS Commission is yet to release the 2025 data on national HIV Prevalence, data from the Municipal Health Directorate estimated HIV prevalence at 2.03% as at the end of 2025 which higher than the estimated prevalence of 0.81% in 2023. These figures are the Municipal figures but not the Ghana AIDS Commission figures. Whatever, it maybe it calls for concern. The Municipal Assembly together with the Municipal Health Service must intensify education on HIV in the Municipality.

vii. Doctor-Patient Ratio

The data available on doctor-patient ratio shows a decreased in doctor-patient ratio from 1:5,535 in 2024 to 1:8,700 in 2025. This situation call for actions and measures to ensure that doctors are posted into the municipality. With regard to Nurse Patient ratio, there has been continue improvement in the municipality. The current nurse to patient ratio stands at 1:247. This implies that there are adequate health personnel who can take care of the health needs of the people in the municipality holding other resources or logistics constant.

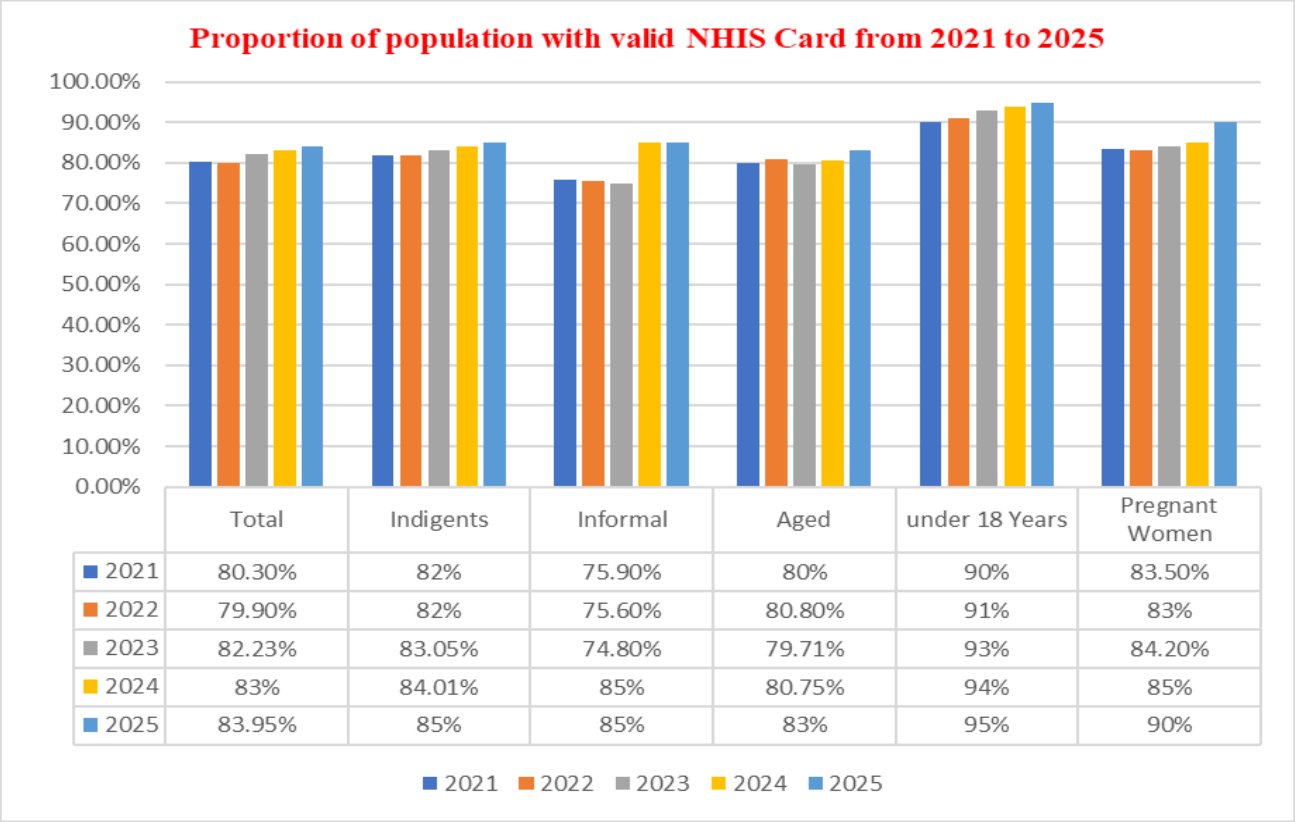
vii. Proportion of Population who have Tested Positive for Covid-19

The analysis of data indicates that the proportion of the population who have tested positive for Covid-19 in the Dormaa Central Municipality in 2025 was zero as in 2024. The proportion of male who tested positive for Covid-19 was zero (0) in 2025 and proportion of female who have tested positive for Covid-19 was also zero (0) in 2025. This implies that the Covid-19 is no longer an issue, however, people still have to continue observing the Covid-19 protocols if possible.

viii. Proportion of population with valid NHIS Card.

The total proportion of the population with Valid NHIS Card continue to increase from 79.91% in 2022 to 82.23% in 2023, 83% in 2024 and 83.95% in 2025. Data available shows that the proportion of indigents with valid NHIS Card also increased from 83.05% in 2023 to 84.01% in 2024 and to 85% in 2025. The data further revealed that informal with valid NHIS card increased from 85% in 2024 to 85% in 2025 and also, aged with valid NHIS card increased from 80.75% in 2024 to 83% in 2025 and under 18years with valid NHIS card increased from 94% in 2024 to 95% in 2025. Pregnant women with valid NHIS card increased significantly from 85% in 2024 to 90% in 2025. The target was to have all these categories of people register with National Health Insurance and have a valid NHIS cards, however, most of them still do not have valid NHIS Card. The summary of the proportion of population with valid NHIS card is presented in figure 2.5 below.

Figure 8: Proportion of Population with Valid NHIS Card from 2021 to 2025



	Total	Indigents	Informal	Aged	under 18 Years	Pregnant Women
2021	80.30%	82%	75.90%	80%	90%	83.50%
2022	79.90%	82%	75.60%	80.80%	91%	83%
2023	82.23%	83.05%	74.80%	79.71%	93%	84.20%
2024	83%	84.01%	85%	80.75%	94%	85%
2025	83.95%	85%	85%	83%	95%	90%

ix. Changes in Birth and Death

The total number of births recorded in 2023 in the Municipality was 2,746 made up of 1,403 males and 1,343 females. This declined to 2,455 births in 2024 with 1,221 being males and 1,243 being females. It further declined to 1,787 with 976 being males and 811 being female.These figures show a decline in fertility rate in the Municipality. The Municipal Assembly will continue to put measures in place to control the fertility rate in the Municipality.

Data on death figures was not totally difference. The total death recorded in 2023 was 100 people made up of 55 males and 45 females while, in 2024 the death declined to 80 made up of 49 males and 31 females and further declined to 55 with 36 male and 19 female. Though the death recorded was low, it is not the real situation. Most of the people do not register for burial permit or death certificates especially the rural communities. It may also be that the life expectancy has improve in the municipality. More investigations need to be conducted.

Table 18: Number of Births and Deaths Registered

S/N	Indicator	2022 Numberit			2023 Number			2024 Number			2025 Number		
		Male	Female	Total	Male	Female	Total	Male	Female	Total	Male	Female	Total
1.	**Birth**	2,036	1886	**3,886**	1,403	1,343	**2,746**	1,221	1,234	**2,455**	976	811	**1,787**
2.	**Death**	65	39	**104**	55	45	**100**	49	31	**80**	36	19	**55**

Source: Birth and Death Registry, Dormaa Central Municipal Assembly

x. Percentage of population with sustainable access to water

The percentage of people with sustainable access to water in the municipality increased from 96% in 2024 to 97% in 2025. For rural dwellers, it increased from 93% in 2024 to 95% in 2025 in the Municipality while percentage of people with access to water among urban dwellers remains the same as 2023 that is 98% in 2023, 98% in 2024 and 98% in 2025. The increased in access to safe drinking water especially among the rural dwellers was result of drilling of boreholes/hand pumps and mechanize boreholes. The Municipal Assembly was not able to achieve 100% target of sustainable access to water. To achieve the 100% target, significant efforts need to be made in terms provision of water in the Municipality.

xi. Proportion of Population with access to improved Sanitation Services

The access to improved Sanitation Services especially in the rural communities remain a challenge. Data available indicates that access to improved sanitation services in the municipality for 2025 remains the same as 2024. In 2024, the proportion of population with access to improved sanitation services was 97% in the Municipality and the same 97% was recorded in 2025. In terms of rural-urban access, the proportion of rural dwellers with access to improved sanitation services increased from 85.3% in 2024 to 86% in 2025. For urban communities, the proportion of urban dwellers with access to improved sanitation service remains the same as 2024 that is 97%. This small improvement was as a result of continue enforcement of the Assembly bye law on sanitation and sanitation campaign being carried out by the Dormaahene as well as the regular inspection by sanitary inspectors.

xii. Recorded cases of child abuse

Table below presents the recorded Cases of Child Abuse in the Dormaa Central Municipality as at the end of 2025.

Table 19: Recorded Cases of Child Abuse in the Municipality

Recorded Cases of Child Abuse	Actual Number Recorded 2023	Actual Number Recorded in 2024	Target 2025	Actual Number Recorded in 2025
Child Trafficking	0	0	0	0
Child Labour	0	2	20	39
Sexual Abuse	1	6	20	2
Emotional Abuse	3	3	50	41
Neglect	89	87	100	88
Early Marriage	0	1	5	0
Female Genital Mutilation	0	0	5	0
Family-Child Separation	17	7	20	7

Source: Department of Social Welfare & Com'ty Dev't, DCMA, 2025.

From the table above the highest recorded cases of child abuse in 2025 was child neglect which recorded eighty-eight (88) cases follow by emotional abuse recording (41) cases, child labour recorded thirty-nine (39) cases, Family-Child Separation recording seven (7) cases and Sexual Abuse recording six (2) cases. Child trafficking, Female Genital Mutilation (FGM) and early marriage all recorded zero (0) cases in 2025 in the Municipality.

The high recorded cases of child neglect emotional abuse and family-child separation was associated to high teenage pregnancy and divorce. Child labour cases recorded was associated to cashew and poultry farming activities. This, if not address, there will have negative consequences in the municipality in the near future. The Department of Social Welfare and Community Development in collaboration with Gender Desk Officer and Ghana Education Service Dormaa Ahenkro must intensify education on the effects of teenage pregnancy and premarital sex.

xiii. Number of Reported Cases of Abuse

Assessment was carried out to determine the various cases of abuse reported among women, children and men in 2025 in the Municipality. The outcome of the number of report cases of abuse in 2025 in the Dormaa Central Municipality is presented in the table 21 below. From the table children took the lead with the number of reported cases of abuse recording one hundred

and seventy-seven (177). It increased as compared to the reported cases of abuse for children in 2024 which was one hundred and six (106). This high number of reported cases of abuse of children is attributed to child neglect, family-child separation and child emotional abuse. As stated earlier, the Department of Social and Community development and other stakeholders must intensify education on children welfare.

The number of reported cases of abuse of women decreased from fourteen (14) cases in 2024 to eleven (11) cases in 2025 in the Municipality. This figure was less than the targeted number of twenty (20). The number of reported cases of abuse of men was zero in 2025 and 2024 was also zero. This implies that men do not want to report any form of abuse to any authority though it is happening. Education must be done with regard to men opening up or reporting any form of abuse.

Table 20: Number of Reported Cases of Abuse in 2025

S/N.	Category	Baseline number (2021)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025
1.	Children	4	6	110	106	200	177
2.	Women	2	5	6	14	20	11
3.	Men	0	0	0	0	5	0

Source: SW&CD, DCMA, 2025

xiv. Other indicators used to assess the progress made under the social development dimension in 2025.

Apart from the above indicators that were used to assess the progress made under the social development dimension in 2025 in the Dormaa Central Municipality, the Municipal Assembly also used other indicators particularly Integrated Social Services (ISS) indicators outlined in the table below to assess the progress of social development in the municipality. The table below presents the outcome of each of the indicator used in 2025 in the Dormaa Central Municipality.

Table 21: Outcome of the Assessment of ISS Indicators in 2025 in the Dormaa Municipality

S/N.	ISS indicator	2023 Actual	Actual 2024	2025 Target	Actual 2025
1.	Number of trainings conducted on ISSOPs	0	0	1	0
2.	Proportion of case workers trained in child protection and family welfare	100%	100%	100%	100%
3.	Number of child violence cases benefiting from social welfare/social services	231	131	100	177
4.	Number of children reached by social work/social services	2,074	1,074	2,000	3,529
5.	Number of people reached with child protection and SGBV	4,428	4528	4,500	4.575
6.	Number of LEAP household members on NHIS	4,809	5,026	7,000	3,161
7.	Number of households with adolescent girls benefiting from LEAP	1,056	1,056	1.072	1000

8.	Number of outreach visits to communities with LEAP households	6	7	6	9
9.	Number of referrals received from GHS	9	9	20	14
10.	Proportion of referrals receiving adequate follow-up	100%	100%	100%	100%
11.	Number of DSWCDs that have shared MMDAs LEAP Household data with both NHIS and GHS	1	1	1	1
12.	Number of regional intersectoral monitoring visits conducted	4	4	4	4
13.	Number of meetings organised to discuss integrated services	4	3	4	3
14.	Number of girls reached by prevention and care services	620	1,120	1000	2,419
15.	Number of CP/SGBV cases referred to other services and followed up	7	4	6	3
16.	Number of NGOs, including RHCs trained	3	3	3	3
17.	Number of children in RHCs profiled and reunified	2	1	5	0
18.	Proportion of sub-standard RHCs closed	0	0	0	0
19.	Number of children placed in foster care	1	2	5	0
20.	Proportion of population with access to basic drinking water sources	100%	100%	100%	100%
21.	Proportion of population with access to improved sanitation services	95%	96%	98%	96%
22.	Percentage of PWDs who have access to income generating activities	47%	30%	60%	20%
23.	Number of LEAP households	2,027	1,902	2,179	1,881
24.	Percentage of LEAP beneficiaries on NHIS	48%	50%	70%	31%
25.	Percentage of children with disability accessing the Disability Fund	35%	35%	30%	10%

Source: DSW&CD, DCMA, 2025

The Implications of the Outcome of ISS Indicators to Social Development in the Municipality in 2025.

The performance of these ISS indicators in 2025 were entirely different from that of 2024.

From the table above, no training was conducted on ISSOPs in 2025 just like 2024, though the target was to conduct at least one (1) training. This no training conducted was attributed to the inability of the Regional Coordinating Council or the Department of Social Welfare to organize such training. Though there was no training on ISSOPs it did not affect the delivery of the social services in the Municipality.

Data available revealed that the proportion of case Workers trained in child protection and family welfare was 100% in 2025 just like the previous years. All the case workers were trained on how to handle cases and provide child protection and family welfare services. This achievement was attributed to the fact that child protection and provision of family welfare services is part of the core mandated of the Department of Social Welfare and Community Development.

The number of child violence cases benefiting from social welfare/social services declined from 131 in 2024 to 177 in 2025 and this implies that, there was an improvement in returns in our social services delivery. It further implies that child violence cases were low in the Municipality in 2025.

Further, from the table above, the number of children reached by social welfare or social services increased from 1,074 in 2024 to 3,529 in 2025. The number reached exceeded the target for the year. This achievement was as result of sensitization and education programmes carried out across the municipality during the year under review.

The same situation was realised in term of number of people reached with child protection and SGBV. The number increased from 4,428 in 2024 to 4,575 in 2025. This was also attributed to the sensitization and education conducted across the municipality during the year under review.

The number of LEAP household members on NHIS declined from 5,026 in 2024 to 5,017 in 2025. This decreased was due to the migration and death of some household members.

For number of households with adolescent girls benefiting from LEAP decreased from 1,056 in 2024 to 1000 in 2025. This decrease reflects the non-registration of new house members in the LEAP or non-expansion of LEAP beneficiary households.

Still from the table above, the number of outreach visits to communities with LEAP households increased marginally from seven (7) in 2024 to nine (9) in 2025. This was as result of frequent monitoring visits conducted in LEAP beneficiary communities, visit to make payment as well as conduct education on the use of the funds during the year.

With regard to number of referrals received from Ghana Health Service (GHS), fourteen (14) referrals were received compared to eight (8) referrals in 2024. It indicates a marginally increased in number of referrals received in 2025 compared with 2024 number of eight (8). For the proportion of referrals receiving adequate follow-up, data available revealed that all (100%) the referrals were receiving adequate follow-up in the municipality.

From the table above, number of regional intersectoral monitoring visits conducted, number of meetings organized to discuss integrated services as well as number of girls reached by prevention and care services recorded 4, 4 and 2,419 in 2025 respectively. The number of girls reached by prevention and care services increased significantly from 1,120 in 2024 to 2,1415 in 2025. This achievement was attributed to the education and sensitization programmes carried out within the year. There was improvement in terms of number of CP/SGBV cases referred to other services and followed-up. The number decreased from four (4) in 2024 to three (3) in 2025. This implies that, there was decreased in SGBV cases in the municipality in 2025.

Data available show that number of NGOs, including RHCs trained and number of children in RHCs profiled and reunified recorded 1 each in 2025. The low number of NGOs trained calls for more actions and efforts by the Municipal Assembly to train all the NGOs working in the municipality in order to support the Social Welfare and Community in the delivery of social services. Again, data available show that the proportion of Sub-standard RHC closed was zero (0) and the number of children placed in foster care was also zero (0). This signified the

improvement in the returns of social services delivered. The proportion of population with access to basic drinking water sources and improved sanitation services recorded 100% and 96% in 2025 respectively. This therefore suggest that everybody in the municipality has access to basic drinking water and this is quite commendable. For access to improved sanitation more effort must be made to ensure that everybody has access to improved sanitation services in the Municipality. The percentage of PWDs who have access to income generating activities increased marginally from 49% in 2024 to 50% in 2025. This marginally improvement was due to the distribution of items as well as the training of PWDs in entrepreneurship. The number of LEAP households was 2,027 in 2024 but decreased slightly to 1881 in 2025 because there was no new registration of LEAP households. Percentage of children with disability accessing the Disability Fund increased from 35% in 2024 to 45% in 2025. The percentage of LEAP beneficiaries on NHIS increased from 48% in 2024 to 50% in 2025. This marginally increment was associated with the renewals of expired NHIS cards and registration of new members.

In summary, the overall analysis of all ISS indicators for the year under review shows significant achievement in all the indicators compared to the previous year. This achievement implies improvement in the returns in our delivery of social services in the municipality.

2.4.3 Environment, Infrastructure and Human settlement

In line with the national goal, the Municipal Assembly goal is to safeguard the natural environment and ensure a resilient built environment in the Dormaa Central Municipality. This is to be achieved by focusing on five (5) broad areas which captured the specific Municipal and national core indicators. The assessment and evaluation of the progress of the targets and indicators under this development dimension is presented as follows:-

i. Percentage of Road Network in Good Condition

The percentage of road network in good condition in the municipality during the year under review stood at 69% in 2025 and this is better than the previous year. There was not much construction of roads in the Municipality. In terms urban and feeder roads with good condition, the data available suggest that 86% of the urban roads in the Municipality were in good condition as at the end of December, 2025. For feeder roads, the percentage of feeder roads in good condition to increase from 47.2% in 2024 to 49% in 2025 in the Municipality. This was attributed to the reshaping of feeders and opening of some feeder roads using District Road Improvement Programme (DRIP) Equipment.

ii. Percentage of Communities covered by Electricity.

Data available indicates that the percentage of communities covered by electricity in 2025 was 95% in the Municipality. In terms of rural-urban coverage, the percentage of rural communities

covered by electricity improved from 89% in 2024 to 90% in 2025. For urban communities, it was also the same situation 99% in 2024 and 99% in 2025. Though small extensions works was done, it was insignificant to change the percentage recorded. Routen maintenance of the existing street light was carried out through the year under review. The table below presents the percentage of urban communities and rural communities covered by electricity as well as the entire coverage rate in the Domaa Central Municipality as at the end of 2025. As shown in table 15 below the Municipal Assembly did not achieve its target for electricity coverage for 2025 in the Municipality. The target was to achieve 100% coverage in all the urban communities and 100% for the rural communities as well as 100% Municipal coverage however these were not achieved. To achieve these targets for the entire Municipality, more need to be done. The Municipal Assembly must lobby the Ministry Energy and green transition for electrification projects.

Table 22: Percentage of Communities Covered by Electricity in Dormaa Municipality, 2025

S/N.	Indicator	% of coverage level, 2021	% of coverage level, 2022	% of coverage level, 2023	% of coverage level, 2024	Target (%) coverage, 2025	% of coverage level, 2025
1.	District	91%	92%	94%	94%	100%	95%
2.	Urban	98%	98%	99%	99%	100%	99%
3.	Rural	87%	89%	89%	89%	100%	90%

2.4.3.1 Disaster Management

Under these two major indicators were assessed that is the type of disaster and number of disasters recorded and the number of communities affected by the disaster recorded. The outcome of the assessed and evaluated is presented as follows.

i. Number of Communities affected by Disaster

A total of fifteen (15) communities in the municipality communities were affected by disasters in 2025. This number was far exceeded the 2024 where five (5) communities were affected by disasters. Data available indicate that ten (10) communities in the municipality were affected by bushfire in 2025, two (2) communities affected by floods and three (3) communities affected by wind/rainstorm. It is important to note that one community could experience or record one particular disaster more than once or twice. These disasters could be addressed or minimized through education, sensitization and enforcement on the building regulations in the disaster prone or risks communities.

In terms of type and number of disasters recorded, twenty-three (23) bushfire cases of bushfire were recorded in 2025 which was higher than the four (4) recorded in 2024. For flood, three (3)

cases were recorded in 2025 which was also higher than zero (0) case recorded in 2024. This may be attributed to high rainfalls recorded in the municipality in 2025. For domestic fire, the cases recorded increased from ten (10) cases in 2024 to fourteen (14) cases in 2025. The main causes of this increasing number of recorded domestic fire cases were attributed to the use of gas cookers and poor/faulty electrical issues. More education and sensitization need to be carried out in the municipality. Three (3) rain/windstorm cases were recorded. In terms of disaster victims supported, data available shows that about no disaster victims was supported during the year under review. Efforts should be made to make adequate budgetary provisions to support disaster victims. Table 16 below depicts the summary of number of disaster cases recorded and victims supported in the Dormaa Central Municipality during the year under review.

Table 23: Number of Disaster Cases Recorded and Proportion of Victims Supported in 2025

S/N.	Category of Disaster	Number of Cases Recorded 2021	Number of Cases Recorded 2022	Number of Cases Recorded 2023	Number of Cases Recorded 2024	Target 2025	Number of Cases Recorded 2025
1.	Bushfire	2	1	0	4	25	23
2.	Domestic fire	1	5	5	10	30	14
3.	Flood	1	3	0	0	0	3
4.	Rain/Windstorm	3	5	5	1	12	3
5	Others	-	-	-	6	0	0
6.	Proportion of Disaster Victims Supported	2.2%	17.09%	0	50%	100%	0

Source: NADMO/GNFS, DCMA, 2025

2.4.3.2 Human Settlement and Housing Development

This section assesses the indicators that facilitate safe and well-developed settlements in the municipality. Basically, we assessed percentage of settlements with approved settlement plans, number of streets named, number of streets with street named signages and number of building permits application received and process. Data available shows that the proportion of Settlements/communities with approved settlement plans remains the same at 67% in 2025 in the Municipality. The target for 2025 was to achieve 80% but this was not achieved. The Assembly achieved 67%. This implies that the Municipal Assembly did not prepare and approve a settlement plan in 2025. In term of streets named, the number too remains the same at 1,675 in 2025 just as 2024 number. With the number of streets named erected with signages the number was 225 Streets named are erected with a street named signages as at the end of 2025. Building permits application received and processed declined from 213 in 2024 to 177 in 2025.

2.4.4 GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY

The indicators under this development dimension were both the national core indicators and Municipal specific indicators. Basically, the Assembly sought to assess the progress or efforts been made to strengthen the substructures, promoting social accountability and stakeholder engagements and reported cases of crime as well as Police-Citizen Ratio in the Municipality.

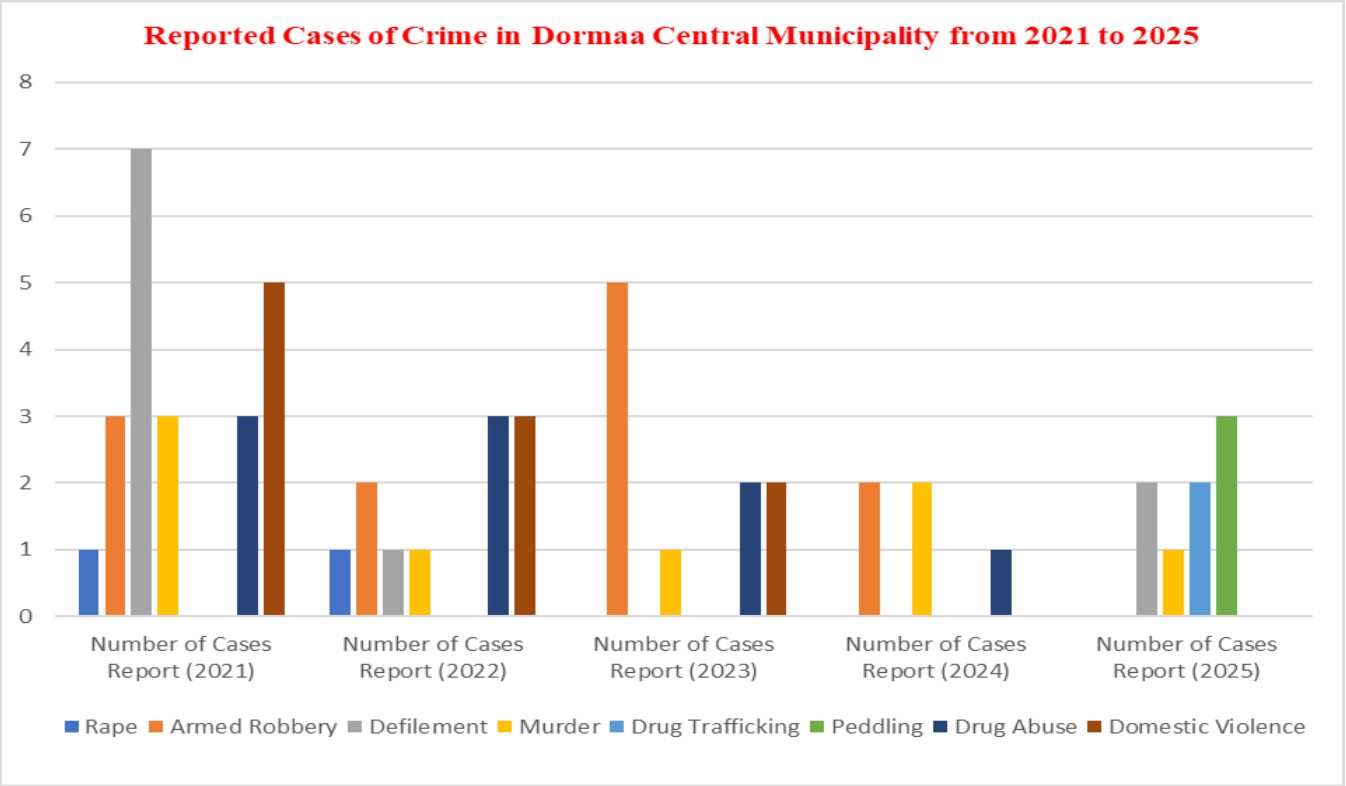
i. Reported Cases of Crime

The table below presents the summary of various reported cases of crime in the Dormaa Central Municipality as at the end of December, 2025. From the table, the highest reported cases of crime during the year under review was drug peddling recording three (3), followed by drug trafficking and defilement with two (2) reported cases each and murder recording one (1) reported case. Further, the rest of the various crimes such rape, army robbery, drug abuse and domestic violence recorded zero case during the year under review. This implies that the municipality is relatively calm and stable. However, more efforts need to be done in terms of police patrols, escort of long-distance night travelling buses and travelers, adopting neighborhood watch door committees and citizens vigilance to address the continue high armed robbery cases in the Municipality.

Table 24: Reported Cases of Crime in Dormaa Central Municipality in 2025

S/N	Crime Category	Number of Cases Report (2021)	Number of Cases Report (2022)	Number of Cases Report (2023)	Number of Cases Report (2024)	Number of Cases Report (2025)	Number of Cases Report (2025)
1	Rape	1	1	0	0	0	0
2.	Armed Robbery	3	2	5	2	0	0
3.	Defilement	7	1	0	0	0	2
4.	Murder	3	1	1	2	0	1
5.	Drug Trafficking	0	0	0	0	0	2
6.	Peddling	0	0	0	0	0	3
7.	Drug Abuse	3	3	2	1	0	0
8.	Domestic Violence	5	3	2	0	0	0

Figure 11: Year-on-Year Reported Crime in the Dormaa Central Municipality



ii. Strengthening of Substructures/Functionality of Zonal Councils

The Municipal Assembly has nine (9) substructures made up of one urban council and eight (8) Zonal Councils. All the substructures are operating and functioning. However, only three (3) administrators are responsible of managing the nine substructures. The 2025 situation was not also different from that of 2024. Resourcing them to function effectively remains a challenge.

iii. Social Accountability/Town Hall Meetings

In order to deepen transparency and accountability to the people, the Assembly organized two Town Hall Meetings during the year under review to highlight on government's flagship activities, projects and programmes implemented in 2025 as well as present the 2026 Composite Annual Action and Budget for 2026 fiscal year. The first meeting was organized to explain to the people about government flagship programmes, projects and programmes executed by the Municipal Assembly and this was done in January, 2025. The second meeting was held to present to the people the composite annual action and budget as well the fee fixing resolution. Two hundred and seventy-five (275) people including Chiefs, Market Women, Youth Associations, Assembly Members, Security Personnel Heads of Departments, Pastors, Imams, Representatives of Political Parties just to mention but a few attended both meetings. The Hon. Municipal Chief Executive highlighted a number of projects and programmes

covering Agric, Governance, Electricity, Water, Security, Health, Education, Roads among others that have been implemented since he assumed office. Questions were asked by participants and the various Heads of Departments provided the needed answers accordingly.

iv. Stakeholder Engagement and Community Sensitization/Meeting

The Municipal Assembly planned to organize Community Engagement Meetings in all the 83 major communities in 2025. The essential of this engagement was to further explain to the citizens or the communities about government policies and programmes being implemented, explain to them the functions and the responsibilities of the Assembly, what the Assembly is being doing as well as the responsibilities of the communities or citizens towards the Assembly and central government. As at the end of 2025, the Assembly was able to organized community engagement meetings in seventy-eight (78) communities across the Municipality and this was less than the 2024 which eighty (80) communities across the municipality were engaged.

2.4.5 Implementation, Coordination, Monitoring and Evaluation

i. Percentage of Annual Action Plan Implemented

The reports and data gathered from various departments and agencies and the monitoring as well as primary data collected and analysed shows that the Municipal Assembly was able to implement 97% of activities, projects and programmes outlined in 2025 Annual Action Plan as against the target of 100%. The percentage of annual action plan implemented declined marginally from 98% in 2024 to 97% in 2025. Though the Assembly was not able to achieve 100% as targeted, the 97% implementation achieved was quite impressive. This achievement was largely due to the increase in the DACF allocations and releases.

2.4.6 Update on DACF Indicators

The DACF indicators which cut across education, health, water and sanitation and road have been updated to reflect their status as at the end of 2025. The detail of the updates of the indicators is attached to this report as part of annex 2.

2.5 UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES

The poverty status of the Municipal is based on differences in geographical location, nature and severity of poverty and other factors including gender and other socio-cultural factors. An analysis of the spatial dimension of poverty indicates that the nature and severity of poverty is higher in the rural communities than in the urban communities.

These areas are characterised by inaccessible feeder roads, overdependence on rain fed agriculture, infertile farmlands, and cultivation of mono-cropping, and lack of extension services. As a major agricultural area that is also dependant on rainfall for production, the major shocks affecting food availability, incomes and wealth accumulation are those that relate mainly to crop production. The seasonality in agricultural production and the lack of non-farm income generating opportunities leave most farmers and labourers without work during the dry period of the year and this increasing the poverty and vulnerability in the Municipality especially among the rural communities.

As a result of this level of poverty, central government introduced interventions as a measure of alleviating, reducing and minimizing the level of poverty among the poor and vulnerable people in the Municipality.

In terms of the updates on the interventions introduced by the Central Government in order to minimize and reduce poverty level and cushion the vulnerable and poor people in the Municipality, table 26 below presents the updates. Among the interventions included the Ghana School Feeding programme, Capitation Grant to basic schools, the National Health Insurance Scheme, LEAP, NYEP, and the Free SHS Programme.

Table 25: Update on Critical Development and Poverty Issues

Critical Development and Poverty Issues	Allocation GH¢	Actual Receipt GH¢	No. of beneficiaries	
			Targets	Actuals
Ghana School Feeding Programme	1,884,031.00	1,884,031.00	17,314	12,556
Capitation Grants	230,299.20	230,299.20	23,216	23,216
National Health Insurance Scheme	-	-	125,267	105,157
Livelihood Empowerment Against Poverty (LEAP) Programme	4,595,400.00	4,595,400.00	2,179	1,881
National Youth Employment Program	-	-	300	235
Free SHS Programme	7,500,000.00	5,488,801.00	5,181	4,052

2.5.1 School Feeding Programme

During the year under review, a total number of Twelve Thousand, Five Hundred and Fifty-six (12,556) pupils from Twenty-seven (27) public basic Schools benefited from the Programme

out of a target of Seventeen Thousand, Three Hundred and Fourteen (17,314) pupils. This indicates that, many as Four Thousand, Seven Hundred and Fifty-eight (4,758) pupils who are supposed to benefit from the Programme did not benefit. A total amount of One Million, Eight Hundred and Eighty-four Thousand, Thirty-one Ghana Cedis (1,884,031.00) was allocated and released to caterers for the implementation of the Programme in the Municipality. Though the number of beneficiaries has increased over the years, many schools are yet to benefit and there is the need for expansion of the Programme to cover all Kindergartens and Primary Schools in the Municipality.

2.5.2 Capitation Grant

The introduction of the Grant has improved Gross Enrolment Ratio (GER) tremendously. Despite these improvements, low enrolment still persists in the rural areas. The total number of beneficiaries of the Programe during the year were Twenty-three Thousand, Two Hundred and Sixteen (23,216). A total amount of Two Hundred and Thirty Thousand, Two Hundred and Ninety-nine Ghana Cedis, Twenty Pesewas (GH¢230,299.20) was allocated, and same amount was received. It is recommended that, the Ministry of Education should collaborate with other relevant stakeholders to ensure the capital grant are always release to schools since it plays a very critical role in improvement of teaching and learning.

2.5.3 FREE SENIOR HIGH SCHOOL POLICY

The government in its quest in providing free Senior High School education to every student in the Senior High School introduced the free senior high school policy in 2017/2018 academic year. Currently, in the Dormaa Municipality, Four Thousand and Fifty-two (4,052) students comprising One Thousand, Nine Hundred and Fifteen (1,915) males and Two Thousand, One Hundred and Thirty-seven (2,137) females from Dormaa Senior High School and Salvation Army Senior High School benefited from the policy in the 2025/2026 academic year. Data available indicates that an amount of GH¢7,500,000.00 was allocated for the total beneficiaries. However, an amount of GH¢5,488,801.00 was released to cater for all the beneficiaries. The major challenge of this policy is the inadequate funding. Despite the challenge, the Policy has influenced enrolment in both schools. The table below presents the sex disaggregated data on the beneficiaries of the free SHS programme

Table 26: Sex Disaggregated Data on School Enrolment

S/N	School	Gender	Number	Total Number
1	Dormaa Senior High School	Male	1,474	3,071
		Female	1,597	

2	Salvation Army SHS	Male	441	981
		Female	540	
	Total			**4,052**

GES, 2025, DCMA

2.5.4 National Health Insurance Scheme

Data from the Municipal National Health Insurance Scheme as indicated in table 26 shows that 105,157 people had registered with the scheme out of the total target of 125,267 as at the end of 2025 in the Municipality. Delay in the release of funds for disbursement to service providers has been one of the biggest challenges confronting the Scheme and measures must be put in place to address it.

2.5.5 Livelihood Empowerment against Poverty (LEAP)

During the year under review, six (6) payments were made to One Thousand, Eight Hundred and Eighty-one (1,881) households as against the target of Two Thousand, One Hundred and Seventy-nine (2,179) households as indicated in the table above. The beneficiary households consist of a Ten Thousand and Seventy-two vulnerable beneficiaries and dependents. Out of this number, Four Thousand, Five Hundred and Sixteen (4,516) are males, representing forty-five percent (45%) and Five Thousand, Five Hundred and Fifty-six (5,556) are females, representing fifty-five percent (55%). From the table above, a total amount of Four Million, Five Hundred and Ninety-five Thousand, Four Hundred Ghana Cedis (GH₵4,595,400) was disbursed to beneficiaries during the year.

2.5.6 Youth Employment Programme

The Youth Employment Programme was introduced to facilitate the employment of the youth through collaborative efforts with public and private sectors; provide training and entrepreneurial skills development for the youth in Ghana; serve as One-Stop-Shop for the employment of the youth and entrepreneurial development of the youth taking into consideration Gender and Persons with Disability.

A total of two hundred and thirty-five (235) youth comprising one hundred and one (101) males, representing forty-three percent (43%) and one hundred and thirty-four (134) females, representing fifty-seven percent (57%) were employed under the Youth Employment Programme in the Dormaa Central Municipality as at the end of 2025. The disaggregated data of the beneficiaries of this programme under the various modules is presented in the table below.

Table 27: Sex Disaggregated Data on YEA Beneficiaries, 2025

S/N	Module	Male	Female	Total
1	Community Protection Assistant (CPA)	15	17	**32**
2	Fire Service Assistant (FSA)	4	5	**9**
3	Ambulance Assistant	3	3	**6**
4	Prison Assistant	7	1	**8**
5	Skills Trainers	69	106	**175**
6	Arabic Teachers	3	2	**5**
	Total	**101**	**134**	**235**

YEA, December, 2025

2.5.7 Nkoko Nkitinkiti Initiative

The Nkoko Nkitinkiti programme is one of the government programmes introduced in 2025 under the Feed Ghana programme with the aim of creating jobs and reducing the importation of poultry meat by increasing local poultry production. In the year, 2025, the Dormaa Central Municipal Assembly received 10,000 day-old chicks (Nkoko Nkitinkiti) which were expected to be distributed among 200 farmers/individuals with each person receiving around 500 small birds for rearing. However, due to high interest in the programme by the residents of the Municipality, the birds received were distributed to about 1,330 persons with the number of birds received by each person ranging between 5 and 30 birds for rearing.

3.0 Other Vulnerability and Social Protection Programmes/Activities

3.1 Top Ten (10) Diseases

Malaria continues to be the one topmost disease among the ten top diseases recorded in the Municipality followed by Upper Respiratory Tract Infections since 2023 according to data from Municipal Health Directorate. The least three diseases recorded among the top ten diseases in 2025 were Intestinal Worms, Skin Diseases, and Ulcer. Table 29 below presents the details of top ten OPD cases in the Municipality.

Table 28: Top Ten OPD Cases in 2025

	2023			2024			2025		
No	**Diseases**	**No. Cases**	**%**	**Diseases**	**No. Cases**	**%**	**Diseases**	**No. Cases**	**%**
1	Malaria	26,906	37.2	Uncomplicated Malaria	23,657	33.3%	Uncomplicated Malaria	24,306	33.6%
2	Upper Respiratory Tract Infections	10,862	15.0	Upper Respiratory Tract Infections	9,496	13.4%	Upper Respiratory Tract Infections	9,417	13.0%
3	Acute Urinary Tract Infection	6,441	8.9	Rheumatism/Other Joint Pains/Arthritis	8,113	11.4%	Rheumatism/Other Joint Pains/Arthritis	8,767	12.1%
4	Rheumatism/Other Joint	6,076	8.4	Diarrhoea Diseases	6,037	8.5%	Diarrhoea Diseases	6,268	8.7%

	Pains/Arthritis								
5	Diarrhoea Diseases	5,274	7.3	Acute Urinary Tract Infection	5,298	7.5%	Anaemia	5,608	7.7%
6	Anaemia	5,244	7.3	Anaemia	5,259	7.4%	Pneumonia	4,898	6.8%
7	Pneumonia	3,787	5.2	Pneumonia	4,905	6.9%	Acute Urinary Tract Infection	4,742	6.6
8	Skin Diseases	3,050	4.2	Skin Diseases	3,479	4.9%	Intestinal Worms	3,096	4.3
9	Intestinal Worms	2,891	4.0	Intestinal Worms	2,957	4.1%	Skin Diseases	2,662	3.7%
10	Typhoid Fever	1,799	2.5	Typhoid Fever	1,804	2.5%	Ulcer	2,604	3.6
	Total	**72,330**	**68.9**	**Total**	**71,005**	**100%**	**Total**	**72,368**	**100%**
	Others	**32,670**	**31.1**	**Others**					
	Grand Total	**105,000**	**100**	**Grand Total**					

Source MHD, DCMA, 2025

3.2 Persons with Disability (PWD)

In the year 2025, the Department of Social Welfare in collaboration with the Municipal Assembly identified and registered a total of one hundred and eighty-three (183) persons with disabilities, made up eighty-six (86) males and ninety-seven (97) females. Apart from providing capacity building and vocational skills training to PWDs, the Assembly also gave financial and material assistance worth Three Hundred and Sixty-one Thousand, Eight Hundred and Ten Ghana Cedis (Gh¢361,810.00) to a total of one hundred and twenty (119) PWDs and PWD-Organizations. They were supported in the areas of education, health, income generation, apprenticeship and organizational support. The table below shows PWD registration details.

Table 29: Type and Number of PWDs Registered

TYPE OF DISABILITY	MALE	FEMALE
Physical Disability	53	69
Intellectual and Developmental Disability	15	19
Deaf	18	9
Blindness	-	-
TOTAL	**86**	**97**

Source: Department of Social Welfare and Community Dev't, December, 2025

3.3 Implementation of HIV/AIDS Activities

During the year, the Municipal Assembly in collaboration with the Ghana Health Service organized series of activities aimed at reducing HIV/AIDs in the Municipality. Some of these activities included, HIV/AIDs sensitizations, HIV Testing and Counselling, and the provision of PMTCT services.

As a result of the sensitization, HIV Testing and Counselling services provided, data available indicates that two hundred and forty-three (243) persons made up sixty-four males (64) and one hundred and seventy-nine (179) females tested positive during the year under review. All these persons were put under the ART. The HIV/AIDS situation in the Municipality is still high, and the Municipal Assembly and Municipal Health Directorate must put measures in place in order to curb the situation.

3.4 Adolescent Reproductive Health Programme

For the year under review, the Assembly supported the implementation of the programme so as to reduce the incidence of teenage pregnancies, HIV/AIDS and sexually transmitted diseases. Sensitization programmes were held in six communities namely: Danyame, Aboabo No. 2, Kokorasua, Nsuhia, Amasu, and Gonokrom. A total of Two Thousand, One Hundred and Seventy-seven (2,520) adolescents comprising one thousand, five hundred and eleven (1,511) girls and one thousand and nine (1,009) boys were reached with various family planning products and services.

The Assembly will continue to support adolescents' activities in order to reduce teenage pregnancies and sexually transmitted diseases. The table below provides the sex disaggregate information.

4.0 CHILD PROTECTION ACTIVITIES

4.1 Sensitization on the Rights of the Child, Parental Duty and Child Labour

As part of the effort to enlighten the citizenry on the rights of the child, parental duty and responsibility as well as child labour, Social Welfare Unit and the Gender Desk in collaboration with Schaefer Child Development Centre, an NPO, the Municipal Education Directorate and the Municipal Health Directorate undertook a 3-day sensitization programme in three communities, namely: Nsuhia, Sokura and Benekwakukrom. In addition to community visitations, Dormaa Fm was also used to educate residents on the topic.

It was clear that most of the communities visited were not aware of child right and what constitute child labour. At the end of the programe the communities appreciated the consequences of child labour, parental irresponsibility and violence of child rights.

The Sensitization Programmes were also used to educate the communities on the Adolescent Reproductive Health, Child Abuse, Child Neglect, and Child Marriage.

4.2 Child Rights and Protection

Child Right Protection and Promotion is a core programme of the Social Welfare Unit of Department of Social Welfare and Community Development which is geared towards protecting and safeguarding the interest and rights of children in Ghana.

In view of this, the Unit worked with Families to foster peaceful co-existence, harmony and re-union into the families. Officers used various interventions to help resolve cases on Maintenance, Custody, Child Welfare, Paternity, Access, and General Welfare that came before the Department during the year. Thirty-five (35) cases were brought forward from 2024, with eighty-eight (88) new cases recorded in 2025. This brought the total number of cases to one hundred and twenty-three (123). Some of the issues were resolved while others were withdrawn. A number of issues however remain to be addressed. The table below shows the details.

Table 30: Work with Families

Cases	B/F	New Cases	Total	Disposed Off	Withdrawn	Referred to Family Tribunal	Remaining
Maintenance	5	25	30	24	-	-	6
Custody	17	14	31	18	8	-	5
Child Welfare	2	14	16	13	-	-	3
Paternity	1	1	2	2	-	-	-
Child Access	1	1	2	2	-	-	-
General Welfare	9	33	42	29	3	-	10
TOTAL	**35**	**88**	**123**	**88**	**11**		**24**

4.3 Organize Inspection of Day Care Centres

As part of child protection activities, the Municipal Social Welfare Unit conducted twenty-four (24) visits to the Children Ward at Dormaa Presbyterian Hospital to assess how the children were handled and treated at the hospital. The Social Welfare Unit also inspected thirty-seven (37) Day Care Centres in the Municipality to regulate their activities to enhance good practices for the development of the children at the Centres. These visits provided an opportunity for the Social Welfare Officers to offer psychosocial support to the children and the parents.

5.0 GENDER MAINSTREAMING

Gender mainstreaming in our development planning has been the central point for the Ministry of Local Government, Decentralization and Rural Development. Over the years the Metropolitan, Municipal and District Assembly have been required to mainstream Gender and its related activities in their development plans and implement them accordingly.

It is in line with this that the Dormaa Central Municipal Assembly continued to mainstream Gender Programmes and its related activities in the Municipal Medium-Term Development Plan (MMTDP) and implement them annually. In 2025, a number of gender programs/activities were outlined in the gender Annual Action Plan and included both in the Composite Annual Action Plan and Budget for implementation. Within the year, several Gender Mainstreaming programmes were organized for women and girls' empowerment in the Municipality. These programs include the following:

5.1 Organization of One-day Training Programme for Women Groups on Bead Designing

As part of efforts to empower women and reduce unemployment among women and the youth in the Municipality, the Dormaa Central Municipal Assembly in collaboration with Nana Animah Tutuwaa Foundation organized a one-day training programme on bead designing for women groups and the youth at Manteware.

The objective of the Training was to equip male and female groups at Manteware with skills in bead designing to enable them start small businesses in the production and selling of beads and bead products to earn a living. The target group was male and females between the ages of 20-45 years, especially the unemployed.

A total of thirty-one (31) females and nine (9) males participated in the training and were taken through the steps in designing beads. After the training, the participants were provided with start-up kits to enable them get to business right away.

5.2 Organization of Two-Day Sensitization Programme on Teenage Pregnancy, Child Neglect, Child Marriage and Abuse

The Municipal Assembly in collaboration with the Municipal Education Directorate, the Ghana Health Service and the Domestic Violence and Victims Support Unit (DOVVSU) of the Ghana Police Service organized a Two-Day Sensitization Programme on Teenage Pregnancy, Child Neglect, Child Marriage and Abuse at Kokorasu, Nsuhia, and Amasu.

The Programme was part of efforts to raise awareness about these phenomena and bring to light their consequences on individuals and communities as data from the Ghana Health Service and

Ghana Education Service showed a rapid increase of these phenomena in the Municipality in the past year.

A total of six hundred and ninety-nine participants from three communities participated in the sensitization programmes. They included traditional leaders, opinion leaders, Assembly members, students, and teachers, among others.

5.3 Organization of Capacity Building Programme on Good Parenting and the Need to Participate in Decision Making

As part of efforts to reduce social vices such as drug abuse, teenage pregnancy, school dropout among others in the Municipality, the Gender Desk Unit of the Dormaa Central Municipal Assembly in collaboration with the Assembly Member for Nsuhia organized a one-day Capacity Building Training Programme on Good Parenting and the Need to Participate in Decision Making for men and women at Nsuhia.

The objective of the training was to equip and enlighten parents on how best to bring up their children to become responsible youth in society. It was also aimed at educating the Parents on the need to participate in decision making at all levels of society.

A total of thirty-five persons took part in the Training Programme. They included unit committee members, traditional leaders, religious leaders, teachers and health workers.

5.4 Provision of Support to Vulnerable Women and Girls in the Municipality

As part of efforts to empower women and improve their living standards, the Dormaa Central Municipal Assembly through its Gender Desk Unit supported three vulnerable women and girls with sewing machines during the year. The machines were start-up kits to enable these women who had undergone skills training to start their own businesses and make decent living. The ages of the beneficiaries ranged between twenty-five (25) and forty (40).

5.5 Organization of Sensitization Programme on Gender Based Violence for Males and Females

The Municipal Assembly in collaboration with the Domestic Violence and Victims Support Unit [DOVVSU] and Commission on Human Rights and Administrative Justice (CHRAJ) organized a day programme at Gonokrom and Babianeha on Gender-Based Violence for males and females.

Over the years, the rights of men, boys and girls in Ghana have been overlooked, probably due to ignorance of existing laws, nature of our family system and our religious beliefs. The has led to increasing cases of gender-based violence in recent times.

In response to this, the Assembly in collaboration with Ghana Police Service (DOVVSU Unit) and Municipal CHRAJ Office Dormaa Ahenkro organized a one-day (1) meeting in Babianeha to bring together all stakeholders of Gender Based Violence to discuss its causes and direct effects on the family system and the community.

The programme aimed to raise awareness about GBV, educate communities on prevention and response strategies, and promote support for survivors. The Programme took place on 8th August, 2025 with Forty-seven (47) participants, twenty-one (21) males and twenty-six (26) females. The participants included women leaders in churches, Muslim community, queen-mothers, Junior High School Students, Assembly women among others.

6.0 CLIMATE CHANGE AND ITS RELATED ACTIVITIES

Climate change has been and continue to be a great threat to the world, thereby generating a lot of concern for both policy makers and implementers and needs to be addressed. For this reason, the Dormaa Central Municipal Assembly saw it as a matter of importance, to carry out climate change interventions and related programmes in the Municipality. In the year 2025, the Municipal Assembly in collaboration with other agencies and departments carried out the following climate change activities in line with its Annual Action Plan:

6.1 Organization of Awareness Programme on the Dangers of Charcoal Burning and Bushfires

Charcoal burning and bush fires are activities that lead to the loss of forest cover and consequently lead to climate change. These activities are rampant in the Dormaa Central Municipality. Therefore, the Dormaa Central Municipal Assembly in collaboration with the Dormaa Forestry Division, NADMO and the Ghana National Fire Service organized awareness programmes on the dangers of charcoal burning and bush fires for residents of Asuokor No. 1, Asuokor No. 2 and Tronang. The aim was to conscientize participants on the negative impacts of climate charcoal burning and bush fires and discourage them from engaging in such activities.

In their presentations, the resource persons told participants that charcoal burning and bush fires lead to the loss of forest cover and ultimately lead to climate change. They encouraged participants to avoid bush fires and stop cutting down trees for charcoal.
In all, 95 participants, made up of opinion leaders, farmers, charcoal burners, palm wine tappers, chainsaw operators and others took part in the programme. Out of the 95 participants, 58 people, representing 61 percent were males and 37 people, representing 39 percent were females.

The participants expressed their appreciation to the organizers for the knowledge they have been imparted. They also indicated their readiness to minimize bush burning and the cutting of trees for charcoal production.

6.2 Sensitization Programme on the Causes, Effects and Mitigation of Climate Change

The Dormaa Central Municipal Assembly in collaboration with the Dormaa Municipal Department of Agric and the Dormaa Forestry Services Division, organized sensitization programmes to sensitize residents of Amasu, Kwameasua, Kwakubedikrom, Asunsu Dwen and Asunsu No. 1 on the causes, effects and mitigation of climate change. The main aim was to discuss climate change mitigation strategies, introduce participants to climate change resistant varieties of crops, and change the negative perceptions of people that modern crop varieties were modified and hence not good for consumption.

Participants included opinion leaders, farmers, charcoal burners, palm wine tappers, chainsaw operators and others. A total of 173 people participated in the exercise and were adequately sensitized. Out of the 173 participants, 105 people, representing 61 percent were males and 68 people, representing 39 percent were females.

In their presentations, the resource persons told participants that human activities like deforestation, excessive use of chemicals, emission of greenhouse gases are among the many causes of climate change. They encouraged participants to plant more trees, minimize the use of agro-chemicals and reduce greenhouse gases emissions to address climate change.

Touching on agricultural adaptation strategies to climate change, they recommended among others the following:

- Planting of trees (afforestation) and agroforestry
- Planting of drought resistant varieties of crops
- Planting of climate smart crops
- Crop diversification

- Adopting soil conservation measures that conserve soil moisture
- Improved irrigation efficiency

6.3 Sensitization Programme on the Effects of Bad Farming Practices on Climate Change and Agriculture

Bad farming practices are among the many human activities that contribute to climate change and in turn affect agriculture negatively. Therefore, Dormaa Central Municipal Assembly in collaboration with the Dormaa Municipal Agric Department organized sensitization programmes to sensitize residents of Kosane, Atesikrom, Tweapeasie, Pampaso, and Asunsu No. 2 on the effects of bad farming practices on climate change and agriculture. The idea was to bring to the knowledge of participants the specific farming practices that lead to climate change and adversely affect agricultural productivity in the long run and encourage them to adopt best farming practices that promote agricultural productivity while safeguarding the environment. Participants included opinion leaders, farmers, agro-chemical dealers, CSO, the media, and others. A total of 160 people participated in the exercise and were adequately sensitized. Out of the 160 participants, 94 participants, representing 59 percent were males and 66 participants, representing 41 percent were females.

6.4 Awareness Programme on the Importance of Tree Planting to Prevent and Restore the Environment from Deforestation and Sand Winning

One of the many ways in which we can address climate change, or at least mitigate its negative effects is through afforestation. Therefore, the Dormaa Central Municipal Assembly in collaboration with the Dormaa Forestry Division and the National Disaster Management organized tree planting exercises and awareness programmes at Supong, Duasidan, Supong, and Agyemankrom to plant trees and sensitize members of the communities on climate change issues and the importance of planting trees as an effective way of addressing climate change. The aim was to bring an end to deforestation and sand winning, by inculcating in participants the habit of planting trees.

In all, 148 members of the communities participated in the exercises and were adequately sensitized. Out of the 148 participants 88 people, representing 59 percent were males and 60 participants, representing 41 percent were females.

After sensitizing the participants, the Forestry Services Division distributed seedlings of cashew of cashew, teak and mango to individuals and selected schools to plant.

The participants expressed their appreciation to the organizers for the knowledge imparted. They also indicated their readiness to minimize indiscriminate sand winning and plant trees to restore all degraded land.

6.5 Afforestation and Reforestation Drive

The Municipal Assembly in collaboration with the Forestry Services Division planted 3,500 seedlings of teak, cashew, mangoes, and mahogany in the forest reserves. This was made to support and restore the degraded forest. Also, the Forest Commission under the Youth in Afforestation Programme under the Youth Employment Agency carried out enriched planting of trees in the Mpameso Forest Reserve covering 127.44ha in the Dormaa Municipality. In terms of direct planting under the same programme 183.90ha was covered in Mpameso/Pamu-Berekum Forest Reserved in the Dormaa Municipality. All these interventions were made to restore the forest and help reduce climate change in the Municipality.

In terms of degraded forest land restoration in the Municipality, 577ha of degraded land was restored as at the end of December, 2025. Though this figure fell short of the target of 600ha of degraded land to be restored, it was a huge improvement over the previous year's figure of 188.06ha. More collaborative efforts need to be made in future to ensure that the target set is achieved so that degraded lands in the Municipality could be resorted.

6.6 Organization of Tree Planting Exercise to Mark Tree for Life Initiative

The Tree for Life Programme is a Government of Ghana initiative started in 2025 to replace the Green Ghana Day which was started in 2021, where all communities in Ghana come together for a massive drive to plant trees nationwide. As part of the Tree for Life Initiative, the Government of Ghana provided free seedlings to individuals, government and non-governmental organizations, traditional leaders, educational and religious institutions to plant.

To mark the Initiative, and as part of its climate change activities, Dormaa Central Municipal Assembly, in collaboration with the Forestry Services Division organized a tree planting exercise at the New Final Disposal Site along the Duasidan Road on Friday, 5th June, 2025. Participants of the programme included officers from the security services, religious leaders, youth groups, traditional leaders, Municipal Assembly staff, market women among others.

About 500 seedlings of various tree species such as acacia and mahogany were planted. Seedlings of the various tree species were also given to individuals to go and plant at their homes and farms.

6.7 Distribution and Planting of Cashew Trees

The Municipal Assembly in collaboration with Agric Department under the Planting for export and Rural Development (PERD) programme nursed and distributed 25,000 cashew seedlings to cashew farmers across the Municipality. The cashew crop is an essential economic crop and its growth helps to restore the forest and reduced negative effects of climate change.

7.0 LOCAL ECONOMIC DEVELOPMENT

Improving and sustaining the growth of the local/urban economy and provision of sustainable urban economic services has become increasing focus to the Dormaa Central Municipal Assembly. As part of the efforts to promote, facilitate and achieve these objectives, the Dormaa Central Municipal through the Business Liaison Office implemented a number of activities in the business development and support plan and the Assembly's Annual Action Plan for 2025. The following activities were implemented during the year:

7.1 Organization of Entrepreneurship and Business Management Trainings

During the year, the Assembly through the Business Resource Centre Organized five (5) Entrepreneurship and Business Management Trainings in the Municipality.

First was a Training on Tomato processing organized at Agyemankrom. The objective was to train A2E Applicants in the processing or raw tomatoes into powder or paste A total of sixty (60) persons participated in the Training, comprising seven (7) males and fifty-three (53) females.

Also, Start Your Business (SYB) Training for Differently Abled Persons was organized at Dormaa Ahenkro by the Business Resource Centre, in collaboration with the Municipal Assembly. This was to equip PWDs with basic business knowledge. A total of seventy-four (74) persons took benefitted from this Training. They were made up of thirty-one (31) males and forty-three (43) females.

Again, Multivet Company Training was organized to introduce some new drugs and vaccines to farmers. The target group was poultry farmers in the Municipality, and the Training was held at the Municipal Assembly Hall. This training saw the participation of one hundred and twenty-three (123) poultry farmers and actors in the poultry-value chain. They were made up of one hundred (100) males and twenty-three (23) females.

Additionally, Agrofeed Ghana Limited Training on was organized to train poultry farmers on new methods of brooding in poultry business. A total of seventy-eight (78) poultry farmers benefitted from the training. They included sixty (60) males and eighteen (18) females.
Lastly, there was the completion of the 1st Cycle of the Broiler Birds under the Happy Project to train thirty (30) youth under the Project. The beneficiaries included fourteen (14) males and sixteen (16) females.

7.2 Conduction of Follow-up, Counselling and Monitoring

The Assembly, through the Business Resource Centre conducted follow-up on clients who received various forms of training and support from the Assembly to assess how well they were doing with respect to the operationalization of their businesses to promote the growth of the local economy. The Agency also provided counseling for 100 business owners and those with business plans. Again, monitoring and evaluation of the activities of beneficiaries of loans and grants were also undertaken.

7.3 Facilitation of Business Registration at the Registrar General's Department, Food and Drugs Authority and Environmental Protection Agency

The Business Resource Centre during the year facilitated the registration of several businesses with the Registrar General's Department and the agency. A total of 65 businesses were successfully assisted to register with the Office of Registrar of Companies. The Agency also facilitated the registration of businesses with the Food and Drugs Board, as well as the Environmental Protection Agency.

7.4 Organization of Business Forums and Poultry Business Clinic

In a bid to promote Local Economic Development, the Dormaa Central Municipal Assembly organized a four Business Forums in the Municipality to identify and discuss key factors that confront the private sector development in the Municipality. Lessons learned, experiences and ideas as to how to promote local economic development to facilitate growth and job creation were shared during the forum. A total of 287 persons from both public and private sector participated in the fora consisting of 151 males and 136 females.
Most of the recommendations and decisions taken during the forums were fully implemented by the Assembly as at the end of the year.

Also, the Business Resource Centre in collaboration with the Municipal Assembly and the Dormaa Poultry Farmers Association organized a three-day poultry seminar dubbed "Poultry Business Clinic" to engage the business community, particularly actors in the poultry industry. The seminar brought together poultry farmers, input dealers, financial institutions, Assembly

Staff, and other actors to discuss challenges of the poultry industry and seek solutions in addressing them. It also created the opportunity for businesses to market their products and build connections

7.5 Procurement and Distribution of Start-up Kits

A part of measures to enable apprentices who have completed their trainings to start their businesses, Municipal Assembly in collaboration the Business Resource Centre and the Ghana Enterprises Agency distributed start-up kits to one hundred and sixty-eight (168) youth in the Municipality. The items included hair dryers, industrial sewing machines, barbering machines, welding machines, among others. The beneficiaries were made up of one hundred males (100) males and sixty-six (66) females.

7.6 Construction of Economic Infrastructure at Dormaa Ahenkro

During the year, the Municipal Assembly completed the construction of 1No. 2-Storey 56-unit Block Lockable Stores, 8No. 14-Unit open market stalls, and a sanitary facility at the Dormaa Ahenkro Tuesday Market as part of Phase one of the Project. The Assembly also completed the construction of 8No. Pavilions, 1No. meat shop, 9No. 14-Unit Open Market Stalls, and 4No. 14-Unit Lockable Mini Stores at the Tuesday Market as part of Phase-2 of the Market reconstruction project.

These facilities are expected to facilitate economic activities, create new jobs, generate revenue for the Assembly, and ultimately lead to the growth of the local economy.

7.7 Construction and Establishment of Cassava Processing Centres at Ahogono and Aboabo No. 1

The Municipal Assembly in collaboration with Business Resource Centre (BRC) established cassava processing factories in Aboabo No.1 and Ahogono. The two factories process cassava into gari, cassava dough and starch.

These factories have created jobs for about fifty (50) women and youth who are engaged in cassava processing.

7.8 Establishment of Fish Processing Centre and Training of Youth in Fish Farming

The Municipal Assembly in collaboration with the Business Resource Centre, the Fisheries Commission, and the Department of Agric, established a Fish Processing Centre at Dormaa Ahenkro to process fish.

Also, a total of thirty-six (36) youth from across the Municipality were trained on fish farming. They were made up of nineteen (19) males and seventeen (17) females.

8.0 ROAD SAFETY ACTIVITIES

In order to reduce or prevent road and its related accidents in the Municipality, the Municipal Assembly collaborated with the National Road Safety Authority, Ghana Highways Authority, Ghana Police Service and other departments and institutions to carry out road safety programmes and campaigns as captured in the Assembly's Annual Action Plan. Activities implemented during the year include:

8.1 Organize Road Safety Education/Sensitization in the Municipality

Recognizing the negative impact of road accidents and the fact that safety on our roads goes beyond law enforcement, the Dormaa Central Municipal Assembly in collaboration with the National Road Safety Authority and other stakeholders organized a Road Safety Education/Sensitization Programme at Dormaa Ahenkro to educate and sensitize drivers and other road users on safe road practices, traffic regulations, and responsible behaviour on our roads.

Participants were educated on road safety measures including wearing of protective gear/reflective clothing, traffic rules and regulations, wearing of seat belts, driving within recommended speed limits, among others.

In addition, Radio programmes were also held at Dormaa FM, Voice FM and Gifts FM to educate road users on road safety practices.

8.2 Organize Training on Basic First Aid for Drivers and Health Workers in the Treatment of Accident Victims

As the Dormaa Central Municipal Assembly and other relevant stakeholders continue to intensify efforts to prevent accidents through road safety education and enforcement, the Assembly acknowledges that accidents still do occur, and when they do, the speed and quality of the first response can mean the difference between life and death.

Recognizing the important role of basic first aid in emergency situations, the Municipal Assembly organized a one-day training on Basic First Aid for Drivers and Health Workers in the Treatment of Accident Victims.

The Training brought together drivers, who are often the first people at accident scenes, and health workers, who provide professional care, to equip them with practical first aid knowledge and skills that can save lives and reduce the severity of injuries before victims are transported to health facilities.

Participants were taken through various aspects of first aid provision, including injury identification, bandage application and victim resuscitation. Also participants were taken through the causes of road accidents and measures to prevent or minimize road accidents.

8.3 Intensify Enforcement on the Use of Helmet, Seatbelt, Packing Space and Speed Limit within Dormaa Ahenkro Township

The Municipal Assembly collaborated with the Motor Transport and Traffic Unit (MTTU) under the Ghana Police Service in Dormaa Ahenkro to enforce the usage of helmet by motorbikes riders and the use of seatbelt by the drivers. Regular patrol or monitoring was instituted to ensure that motorbikes riders and drivers complied with the directive.

8.4 Construction and Pavement of 0.55km Pedestrians' Walkway from SDA School Junction to VRA Junction/Washing Bay in Dormaa Ahenkro

To ensure the safety of pedestrians in Dormaa Ahenkro township, the Assembly successfully constructed a 0.55km Pedestrians' Walkway from SDA Junction to VRA Junction/Washing Bay in Dormaa Ahenkro. This will ensure that pedestrians do not share the busy section of the Dormaa Ahenkro-Nkrankwanta highway with motorists, so as to prevent them from being knocked down by vehicles.

8.5 Supply and Installation of 1No. Traffic Light and Its Accessories in Dormaa Ahenkro

The Assembly has also completed the supply and installation of 1No. Traffic Light at the New Transport Terminal intersection in Dormaa Ahenkro. This is expected to minimize accidents at the Intersection caused by uncontrolled movement and crossing of vehicles and pedestrians.

9.0 HUMAN RESOURCE AND LOGISTICS ANALYSIS

9.1 Staff Strengths of the Municipal Assembly

The total Staff Strength of Dormaa Central Municipal Assembly as at the end of December, 2025 stood at Five hundred and twenty-three (523). There was declined of the total number of staff from 526 in 2024 to 523 in 2025. The total number is made of staff from all existing departments of the Assembly including health and education. As indicated in the table below, the Staff strength of Human Resource, Statistics and Births and Deaths Departments continue to meet the minimum staff required of 100% in 2024 and 2025 while staff strength of Central Administration, Agric, Social Welfare and Community Development, Works, and Physical Planning did not meet the minimum staff requirement. The departments with serious challenge of staff include Urban Road department which has 0 minimum staff requirement, works which had 14% and agric department which had 23.1%. This implies that the Bono RCC and OHLGS

have to post Staff to the Municipality especially to Urban road, Agric Department and Works to augment the staff strength of the departments. The staff strength of Internal Audit, education, youth and sport as well as health exceeded the maximum staff requirement by 40%, 43.23% and 154.63% respectively. Disaster Prevention and Natural resource conservation did not have the required minimum and maximum staff for analysis.

Table 32: Staff Strengths of the Municipal Assembly

S/N.	Departments	Requirements		Actual 2025	% Covered	Training Required
		Minimum	Maximum			
1.	Co-ordinating Director	1	1	1	100%	Refresher training in leadership and Local Government Service Protocols
2.	Central Administration	111	156	74	67.27%	Training in Communication skills and Local Government Service Protocols
3.	Social Welfare and Community Development	10	13	7	70%	Training in implementing and coordinating social protection programmes.
4.	Agriculture	52	78	12	23.1%	Training in implementing new farming methods
5.	Physical Planning	17	24	7	41.18%	Training in advance GIS applications
6.	Works	57	84	8	14.04%	Training in GIS for monitoring of temporal structures
7.	Human Resource	2	4	2	100%	Training in Performance management and appraisals
8.	Statistics	1	2	1	100%	Advance training in data collection and analysis
9.	Births and Deaths	2	4	2	100%	New methods of data collection
10.	Finance	28	45	20	71.43%	Training in risk management and public sector accounting reporting
11.	Internal Audit	5	8	7	140%	Training in risk control and management
12.	Education, Youth and Sport	37	50	53	143.24%	Refresher training in supervision and assessing educational outcomes
13.	Health	108	169	275	254.63%	Refresher training in prevention, monitoring and controlling diseases.
14.	Trade Industry and Tourism	12	22	4	33.33%	Capacity building training in MSMEs
15.	Transport	9	11	7	77.78%	Training in transport management and road safety regulations
16.	Urban Roads	18	29	0	0	
17.	Disaster Prevention	-	-	13	-	Training in modern techniques in disaster preventions
18.	Natural Resources Conservation	-	-	33	-	Advance training forest conservation and application GIS to monitor illegal chain saw operators
	Total	**465**	**690**	**523**	**112.47%**	

Source: HRD, DCMA, 2025

9.2 Staff Capacity Development

Another critical factor/issue that can facilitate or hinder planning and implementation of programmes and activities at the Assembly is the capacity level of the staff. To this end, the Municipal Assembly continues to organize capacity building and refresher training programmes for staff and also support staff to attend capacity building programmes outside the Municipality. In 2025, the Assembly organized a number of capacity building training programmes for Staff, including Training on Smart Workplace, Training on Revenue Mobilization and Training for Staff on Local Government Service Protocols. This was to build the capacity and skills to improve upon performance and enhance service delivery. Also, the Assembly supported individual staff to attend capacity building training programmes during the year under review. The details of trainings conducted in 2025 are presented in table 32.

Table 33: Capacity Development Programmes Implemented, 2025

Name or Type of the Capacity Development	Venue/ Location	Purpose of the Programme	Source of Funding	Target Group	Facilitators	Number of Beneficiaries		
						Total	Male	Female
Training on Revenue Mobilization	Municipal Assembly Hall, Dormaa Ahenkro	Train the revenue staff on effective revenue mobilization strategies	IGF	All Revenue Staff	**DCMA**	9	16	25
Training on Smart Workplace	Old Municipal Assembly Hall, Dormaa Ahenkro	To train Staff on the usage and application of Smart Workplace software.	IGF	All Head of Departments/Units and their Assistants	OHLGS/BRCC	27	14	41
Training of Environmental Health Officers on Liquid and Solid Waste Management	New Municipal Assembly Hall, Dormaa Ahenkro	To train the environmental Health Officers on waste management, inspections and monitoring of sanitation activities	IGF	All Environmental Health Staff	DCMA/BRCC	7	10	17
Training for Staff on Local Government Service Protocols	New Municipal Assembly Hall, Dormaa Ahenkro	To refresh staff on the service protocols	IGF	All Head of Departments/Units and their Assistants	DCMA/BRCC	40	25	65

Source: HRD, DCMA, 2025

9.3 Logistics Analysis

Logistics analysis is critical to inform decision making. It provides valuable insights and predictive capabilities to various departments' overall performance. Logistics are vital for planning and implementation of programmes/activities/projects. Without efficient logistics, development and execution of plans becomes challenging, hindering the Assembly's ability to deliver services to the people. Therefore, conducting logistics analysis and prioritizing logistics is crucial for success. The analysis of logistics in the Dormaa Central Municipal Assembly as at the end of 2025 revealed the following outcomes or result. The Municipal Assembly has only twenty-one (21) computers out of the total required number of sixty (60) computers. It further revealed that the Assembly has twelve (12) Printers out the required number of thirty-five (35), five (5) vehicles out of the required number of thirteen (13) vehicles and fifty (50) offices (rooms) out of the require number of sixty (60) offices (rooms). This therefore means that the Assembly's ability to deliver effective and efficient services to the people is challenged. Effort should be made to address the logistics deficit in the Assembly. The table below present the summary of logistics analysis conducted as at the end of December, 2025.

Table 314: Logistics Analysis of Dormaa Central Municipal Assembly, 2025

Category of Logistics	Required Number	Actual Number	Deficit
Computers	60	21	39
Printers	35	12	23
Projectors	3	1	2
Office Space	60 Offices (Rooms)	50 Offices (Rooms)	10
Vehicle	13	5	8

Source, MPCU, DCMA, 2025

10.0 UPDATE ON EVALUATIONS CONDUCTED

The Municipal Assembly conducted a number of evaluations during the year under review. Among the evaluation carried out included **Ex-ante Evaluations** and **Post anti evaluation.**

With regards to the **Ex-ante evaluations conducted**, the Assembly carried out evaluations or assessment on the environmental impact on the construction of the following projects:-

i. construction of 1No. 3-Unit Classroom Block with, Office, Store, Staff Common Room, Computer Laboratory, and 1No. 4-Seater W/C Toilet with 2-Urinal and Drilling with Mechanization of 1No. Borehole including Extension of Electricity for Presbyterian JHS in Dormaa Ahenkro

ii. Construction of 1No. 6-Unit Classroom Block with, Office, Store, Library, Staff Common Room, 1No. 4-Seater W/C Toilet, 2-Unit Urinal, Drilling and Mechanization of 1No. Borehole including Extension of Electricity for R/C 'B' Primary Scholol in Dormaa Ahenkro.

iii. Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Duasidan

iv. Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Besease

v. Drilling and Mechanization of 10No. Boreholes in Dormaa Central Municipality.

The essence of these Ex-ante evaluations were;

- To determine any negative environmental consequences that may arise as a result of the construction of the projects
- Prepare mitigative measures against any potential negative environmental issues.
- Finally, to able the Assembly to acquire Environmental Protection Authority (EPA) Permits for the projects before the construction.

For the Post anti evaluation, the Assembly conducted project impact evaluation/beneficiary assessment of the Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block, with Dinning Hall, Resting Room, Office, Store, 6-Seater W/C Toilet, Drilling and Mechanization of 1No. Borehole for M/A Primary School at Nsesereso and Kofiasua under the District Assemblies Common Fund-Responsive Factor Grant (DACF-RFG). This was to determine whether the project was achieving its intended objectives and addressing the needs of the beneficiary community.

The key findings, recommendations as well the methodologies employed to carry out the evaluations are presented as Annex 8 of this report.

11.0 Update on Participatory Monitoring and Evaluation (PM&E) Conducted

The PM&E could be seen as a practice where all key stakeholders with varying interests are directly involved in the monitoring and evaluation of projects and programmes being implemented. It is basically use to assess whether the intervention(s) are in line with the beneficiaries' expectations and needs as well as satisfy the interest of other stakeholders. The Municipal Assembly carried out PM&E on quarterly bases throughout the year. Some key MPCU members and Regional Economic Development Planning Officer conducted PM&E on the projects and programmes implemented during the year.

The essence of this PM&E conducted was among other things;

i. ensure that the projects were implemented according to the designs and the need of the communities or stakeholders.
ii. To encourage ownership of the projects executed
iii. Increased efficiency and effectiveness in the projects implementation
iv. Sought inputs from various stakeholders who have interest in the project(s)
v. Take corrective measures / actions to improve delivery

The tool(s) used to carry out the PM&E, policy or programme/project involved, resource persons involved, methodology employed as well as findings and recommendations are summarized and presented as **Annex 9** of this report.

CHAPTER THREE

3.0 Introduction

This is the third and the final chapter of this report. The chapter presents the conclusions drawn from the monitoring and evaluation activities carried out as well as the way forward of the Assembly with regards to the implementation of future Medium Term Development Plans (e.g 2026-2029). It further presents highlight of the summary of key issues that were addressed and those yet to be addressed. Finally, recommendations towards the achievement of the goals and objectives of the Municipal Assembly in future plans are also presented in this chapter.

3.1 Key Issues Addressed and Those Yet to be Addressed

3.1.1 Key Issues Addressed Include;

- Renovation of old administration block.
- Completion of Administration Block for Municipal Education Directorate.
- The issue of inadequate office logistic was partially addressed. Most of the departments and units such Physical Planning, Finance, Central Administration, Registry, Budget Unit and Environmental Health Unit were provided with laptops and desktop computers.
- Public display of weekly revenue returns and increased percentage of IGF used for development projects.
- Strengthened expenditure tracking and reporting to ensure compliance to budgetary allocations and targets.
- Established property and business database for revenue collection.

3.1.2 The following issues are yet to be addressed;

- Inadequate staff for agric department and no staff for urban road department.
- Inability or difficulty in completing projects under the Ghana Secondary Cities Support Programme (GSCSP).
- Inadequate logistics (Computers, Printer) for effective and efficient service delivery
- High rate of teenage pregnancy
- Provision of vehicles for Revenue Mobilization and the MPCU for monitoring activities.
- Completion of Residential Accommodation for Municipal Education Director.
- Inadequate accommodation for staff.
- Poor and inadequate educational infrastructure
- Low adoption of new technology by farmers

- Inadequate extension services.
- Delay in the release of funds

3.2 Recommendations

A number of important issues, which need to be addressed in the near future, include the following;

- Release the Ghana Secondary Cities Support Programme funds to complete the projects under the programme.
- Timely release of DACF and other GoG funds to the Municipal Assembly.
- Effective collaboration between the Assembly and the GES, GHS and Agric departments on government interventions that are not directly controlled by the Assembly for adequate reporting.
- Strengthening of substructures through capacity building and ceding of a percentage of IGF and DACF to fund Zonal Councils approved plans.
- Organizing capacity building training or refresher training on application of PM&E tools for all MPCU-members.
- The Assembly should procure a dedicated Vehicle for MPCU to undertake regular monitoring and evaluation exercises
- Assembly should take pragmatic measures to address the issue of poor educational infrastructure in the Municipality.
- The DACF guideline should be revised to consider the peculiar needs of the Assemblies.

3.3 Conclusion

To conclude, the preparation and implementation as well as the monitoring and evaluation of the AAPs and the 2022-2025 MTDP which is the blue print of the Municipal Assembly has gone a long way in shaping the development agenda of the Municipality and improve development outcomes over the years. The implementation of the 2022-2025 MTDP ended in 2025. The year-on-year analysis of the indicators both the national core indicators and the municipal specific indicators show a significant improvement in most and this clearly shows that the Municipal Assembly had achieved most of its medium-term goals of creating equal opportunity for all, building a prosperous society, safeguarding the natural environment, and ensuring a resilient, built environment and maintaining a stable united safe society outlined in the 2022-2025 MTDP. These achievements were made as result of effective collaboration and team work among departments and units as well as support the Assembly provided to its

departments to carry out their departmental plans and high funds received under the Ghana Secondary Cities Support Programme in the previous years and the increased in the DACF allocation and releases in 2025.

Despite, these achievements there were some gaps that need to be addressed and the Municipal Assembly must engage and collaborate with other Intuitions, Organization, Ministries and Agencies to address them holistically in the implementation of the future MTDP (2026-2029).

ANNEX/APPENDIX

Annex 1A: Details on the Annual Action Plan Implemented Under the Agenda for Jobs Policy Framework.

S/N	Development Dimension	2022		2023		2024		2025	
		Plan	Exec	Plan	Exec	Plan	Exec	Plan	Exec
1.	Economic Development	20	18	23	23	25	24	34	33
2.	Social Development	45	44	48	47	71	69	64	60
3.	Environment, Infrastructure and Human Settlement.	17	16	15	15	23	23	40	40
4.	Governance, Corruption and Public Accountability	24	24	27	27	31	31	13	13
5.	Emergency Planning and Response	3	3	1	1	2	2	2	2
6.	Implementation, Coordination, Monitoring and Evaluation	4	4	8	8	7	7	17	17
Total		**110**	**107**	**122**	**121**	**159**	**156**	**170**	**165**

Source: MPCU, DCMA, 2025

Annex 1B: Proportion of the District Medium Term Development Plan (MTDP) Implemented

Indicators	Baseline 2021	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025
1. Proportion of the annual action plans implemented by the end of the year	97%	98%	99%	98%	100%	97%
a. Percentage completed	89%	90%	91%	93%	95%	88%
b. Percentage of on-going interventions	8%	8%	8%	5%	5%	9%
c. Percentage of interventions abandoned	0	0	0	0	0	0
d. Percentage of interventions yet to start	3%	2%	1%	2%	0	3%
2. Proportion of the overall medium-term development plan implemented	93%	21%	45%	67%	100%	94%

Annex 2: Performance of Core Indicators at the District

No.	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2021)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes undertaken during the year	Challenges encountered in the year	Policy recommendations
	Economic Development									
1.	**TOTAL OUTPUT IN AGRICULTURAL PRODUCTION**							-Nursing and distribution of 25,000 cashew seedlings to famers -Provision of extension services to farmers in the Municipality -Distribution of Chemicals for the control of pests and diseases -Demonstration of technologies to farmers. These technologies include: soil sterilization, mulching, proper use of agro-chemicals, preparation of poultry manure, and use of improved seeds -Sensitization of farmers on early detection and prevention of Fall Army Worm Sensitization of farmers on the impact of climate change on agriculture and	- High cost of farm inputs -Inadequate Agric Extension Agents -Poor market prices -Incidence of pest and diseases -Lack of PFJ Fertilizer -Lack of irrigation systems for vegetable farming -Incidence of stray animals destroying crops -Poor road network -Lack of laboratory for veterinary services in the Municipality	-Regulation of the prices of farm inputs -Recruitment and posting of additional Agric Extension Agents into the Municipality Provision of adequate chemicals for the control of pests and diseases -Implementation of PFJ Phase II -Provision of irrigation systems in the Municipality -Institutionalization and implementation of byelaws to control stray animals -Government should help to complete the Veterinary Laboratory in the Municipality
	Staple Crops (Mt):									
	Maize	42,912.21	48,775.37	41,729.10	26,149.20	34,197	28,048.54			
	Rice (Milled)	3,151.20	3,194.75	3,919.40	1,139.60	2,268.9	862.33			
	Cassava	177,525.24	186,390.42	187,808.30	181,818	208,317	49,221.38			
	Yam	4,437.24	4,503.16	4,663.60	2,208	3,934.5	5,409.3			
	Plantain	32,000.92	36,316.80	38,770.20	39,592.80	37,149	10,349.84			
	Cocoyam	10,794	6,350.76	7,338.10	6,313.50	12,547	1,020.63			
	Tomato	-	18,556.56	19,678.90	6,162.50	3,000	2,675.37			
	Pepper	-	6,389.52	6,661.48	2,724.80	2,000	1,746.78			
	Cabbage	-	-		-	-	-			
	Cash Crops (Mt)									
	Cocoa	-	-	-	-	-	-			
	Cashew	-	-	-	-	4,000	3,651.37			
	Livestock and Poultry (Count)									
	Cattle	-	1,942	2,014	1,086	3,500	1,408			
	Sheep	3,762	3,874	4,952	4,075	6,000	5,008			
	Goats	12,172	15,423	16,753	6,482	9,000	7,264			
	Pigs	2,898	3,442	3,953	1,282	2,500	1,572			
	Poultry	3,964,588	5,699,544	4,521,542	5,846,284	7,500,000	6,198,462			
2.	**AVERAGE PRODUCTIVITY OF SELECTED CROPS**									
	Staple Crops (Mt/Ha)									
	Maize	-	3.71	3.10	2.10	3.20	1.01			
	Rice (Milled)	-	3.25	2.10	1.4	3.29	2.26			
	Cassava	-	26.54	26.30	25.2	30.22	30.15			
	Yam	-	10.93	8.60	6.40	11.18	7.3			
	Plantain	-	14.40	15.30	15.60	16.87	5.58			
	Cocoyam	-	7.08	7.70	6.90	8.18	9.27			
	Tomato	-	9.52	9.0	8.50	6.5	5.92			
	Pepper	-	6.74	6.38	5.21	5.5	3.2			
	Cabbage	-	-	-	-	-	-			
	Cash Crops (Mt/Ha)									
	Cocoa	-	-	-	-	-	-			
	Cashew	-	-	-	-	2.5	2.0			
3.	**Percentage of arable land under**	64.47%	75%	76%	80%	80%	75%			

	cultivation							climate adaptation strategies		
4.	**Number of New Industries Established**							-Organization of various skills training workshops for farmers, PWDs, hairdressers, SMEs and unemployed youth -Facilitation of MSMEs registration for business documents.	-High cost of inputs -Low/no access to credits	-Policies should be put in place to promote entrepreneurship -Crate dedicated funding source for support of MSMEs
	i. Agriculture	40	42	50	52	100	78			
	ii. Industry	15	13	32	17	50	21			
	iii. Service	71	82	90	69	200	140			
5	**Number of New Jobs Created**									
	i. Agriculture	342	1,161	155	153	300	234	-Organization of various skills training workshops for farmers, PWDs, hairdressers, SMEs and unemployed youth -Facilitation of MSMEs registration for business documents	-High cost of inputs -Low/no access to credits	-Crate dedicated funding source for support of MSMEs expansion.
	ii. Industry	55	130	160	68	400	99			
	iii. Service	61	768	360	172	500	420			
6.	**Percentage Change in IGF**	(3.36%)	27.10%	40.98%	8.89%	37.48%	11.72%	-Implementation of Revenue Improvement Action Plan -Updating of Fee Fixing Resolution	-Lack of logistics for IGF mobilization -Unwillingness of the citizenry to pay their taxes to the Assembly	-Provision of adequate logistics for revenue mobilization -Sensitization of the citizenry on the need to pay taxes
	SOCIAL DEVELOPMENT									
7.	**Net Enrolment Ratio**							-Monitoring of attendance of teachers and pupils by SISOs	-Limited number of schools benefitting from the School	-The government should do well to extend the School Feeding Programme to all
	i. Kindergarten	157%	82%	87.12%	85.60%	100%	85.60%			
	ii. Primary	159%	78%	89.10%	84.09%	100%	84.09%			
	iii. Junior High School	91.8%	38%	80.05%	83.38%	100%	83.38%			
8.	**Gender Parity Index**									

	i. Kindergarten	0.96	0.95	0.98	1.01	1	0.91	-Inspection of lesson notes and scheme of works of teachers -Organization of reading, sporting, and quiz competitions for schools -Organization of training workshops for teachers -Organization of Independence Day Celebration and My First Day at School -Distribution of school uniforms, shoes, and textbooks to schools	Feeding Programme in the Municipality -Delay in the payment of Capitation Grant to schools -Lack of textbooks for Junior High Schools -Inadequate furniture in basic schools -Poor state of classrooms in some basic schools	kindergartens and primary schools in the Municipality -Timely payment of Capitation Grant and payment of all arrears. -Supply of textbooks to Junior High Schools in the Municipality -Procurement and distribution of adequate furniture to schools in the Municipality -Construction of classroom blocks for all schools with poor infrastructure
	ii. Primary	0.93	0.96	1.02	1.00	1	0.98			
	iii. Junior High School	0.96	0.94	0.80	1.00	1	0.92			
	iv. Senior High School	0.78	0.90	0.98	1.10	1	0.97			
9.	**Completion rate**									
	i. Kindergarten	96%	100%	100%	113.04%	100%	97%			
	ii. Primary	96%	100%	97%	102.40%	100%	94%			
	iii. Junior High School	92%	100%	98%	89.24%	100%	98%			
	iv. Senior High School	97%	100%	100%	113.86%	100%	94%			
10.	**Pass Rate**									
	i. BECE	92.46%	Not yet available	97%	Not available		Not available			
	ii. WASSCE	78.56%	Not yet available	92%	Not available		Not available			
11.	**Proportion of Health Facilities that are Functional**							-Minor maintenance of the health facilities -Regular cleaning and weeding around the health facilities	-Inadequate/lack of funds for Maintenance of the facilities.	Budgetary allocation/provision should be made for maintenance of Health facilities
	i. CHPS Compound	85%	92%	92%	100%	100%	100%			
	ii. Clinic	90%	100%	100%	100%	100%	100%			
	iii. Health Centre	100%	100%	100%	100%	100%	100%			
	iv. Polyclinic	-	-	-	N/A	N/A	N/A			
	v. Hospital	100%	100%	100%	100%	100%	100%			
12.	**Prevalence of Malnutrition (Institutional)**							-Expanded programme on immunization -Provision of Reproductive and Child Health Services, including Safe Motherhood, Family Planning,	-Inadequate funds to support health service delivery -Inadequate health promotion materials such as public	-Timely and adequate release of funds to Support Health Service delivery -Adequate provision of adequate health promotion materials
	i. Wasting	0	0	0	0	0	0			
	ii. Underweight	4%	3%	3.9%	3.8%	3.8%	4.14%			
	iii. Stunting	0	0	1%	5.6%	5%	2.15%			
	iv. Overweight	0	0	0	0	0	0			
13.	**Maternal Mortality Ratio (Institutional)**	63/100,000	31.3/100,000	99.5/100,000	76.51/100,000	125/100,000LB	36.09/100,00LB			
14.	**Malaria Case Fatality (Institutional)**									

	i. District	0	0	0	0	0.08	0	Child Health, Adolescent Health, and Nutrition Services -Radio broadcast on the identification, mode of spread and prevention of TB and other diseases -Diseases control and surveillance -Sensitizations on teenage pregnancy -Organization of stakeholders' engagements, community durbars and sensitizations on neglected tropical diseases -HIV Testing and counselling -Provision of PMTCT services -Registration and renewal of NHIS cards for persons, including the aged, PWDS, pregnant women and indigents	address systems -Inadequate basic office furniture, and equipment such as computers, printers, etc. for the Municipal Health Directorate Lack of staff accommodation for staff of the Ghana Health Service -Inadequate number of motorbikes for the Municipal Health Directorate -Shortage of HIV test kit -Limited number of ART sites -Low number of doctors in the Municipality	-Provision of office and logistics for the Municipal Health Directorate -Provision of staff accommodation for staff of the Ghana Health Service -Provision of adequate motorbikes for the Municipal Health Directorate -Supply of more HIV test kits -Opening of additional ART sites -Posting of more doctors into the Municipality
	ii. Under five years	0	0	0	0	0.08	0			
	iii. Women between 15-49years	0	0	0	0	0.08	0			
15.	**Proportion of Population who have Tested Positive for Covid-19**									
	i. District	0.07%	0.006%	0.032%	0%	0	0			
	ii. Male	0.03%	0.004%	0.027%	0%	0	0			
	iii. Female	0.03%	0.002%	0.015%	0%	0	0			
16.	**Proportion of Population with Valid NHIS Card**									
	i. Total	80.3%	79.9%	82.23%	83%	95%	83.95%			
	ii. Indigents	82%	82%	83.05%	84.01%	95%	85%			
	iii. Informal	75.9%	75.6%	74.8%	85%	90%	85%			
	iv. Aged	80%	80.8%	79.71%	80.75%	90%	83%			
	v. Under 18years	90%	91%	93%	94%	100%	95%			
	vi. Pregnant women	83.5%	83%	84.2%	85%	100%	90%			
17.	**Number of Births and Deaths Registered**							-Registration of births and deaths and issuing of birth and death certificates -Public sensitization on the need,	-Low interest in the registration of deaths in the Municipality	-Institute a policy of mandatory registration of all deaths irrespective of location and religion.
	Birth (sex):	**3,065**	**3,886**	**2,746**	**2,455**	**4,504**	**1,787**			
	Male	1,645	2,036	1,403	1,221	2,217	976			
	Female	1423	1,886	1,343	1,234	2,287	811			

	Death (Sex)	**100**	**104**	**100**	**80**	**1,368**	**55**	processes and requirements for the registration of births and death certificates		
	Male	63	65	55	49	684	36			
	Female	37	39	45	31	684	19			
	Age Group: 0 - 14years	2	0	0	0	15	0			
	15 – 34years	4	15	5	8	44	2			
	35 – 44years	30	8	11	4	215	9			
	45 – 64years	39	41	23	28	410	15			
	65+	25	40	61	40	684	29			
18.	**Percent of Population with Sustainable access to Safe Drinking Water Sources**							-Routine premises inspection and monitoring and supervision of sanitation activities -Maintenance of final disposal sites, Evacuation of Refuse Dumps & maintenance of communal Container sites -Organization of monthly clean-up exercises	-Inadequate water facilities in some rural communities -Inadequate sanitation facilities and services in some communities -Poor maintenance and management of sanitary facilities in the Municipality	-Provision of adequate water facilities for all communities -Provision of adequate sanitation facilities and services in all communities -There should be proper management and maintenance of all sanitary facilities in the Municipality
	i. District	92%	96%	97.5%	96%	100%	97%			
	ii. Urban	96%	97%	98%	98%	100%	98%			
	iii. Rural	92%	93%	94%	93%	100%	95%			
19.	**Proportion of population with access to improved Sanitation Services**									
	iv. District	94%	95%	96.4%	97%	100%	92%			
	v. Urban	95%	96%	97%	97%	100%	97%			
	vi. Rural	83%	85%	85%	85.3%	100%	86%			
20.	**Recorded Cases of Child Abuse**							-Sensitization programmes against various forms of child abuse -Handling case	-High cases of child neglect Inadequate funds to do sensitization/foll	-Increased sensitization against child abuse and enforcement of child abuse laws
	i. Child Trafficking	0	0	0	0	5	0			
	ii. Child Labour	6	6	0	2	20	39			
	iii. Sexual Abuse	-	-	1	6	20	2			
	iv. Emotional Abuse	-	-	3	3	50	41			
	v. Neglect	-	-	89	87	100	88			

	vi. Early Marriage	-	-	0	1	5	0	resolution on paternity and maintenance cases of teenagers	ow-ups Refusal to prosecute offenders	
	vii. Female Genital Mutilation	-	-	0	0	5	0			
	viii. Family-child Separation	-	-	17	7	20	7			
21.	**Percentage of Road Network in Good Condition**							-Reshaping of roads using the DRIP equipment	-Abandonment of sites by contractors working on roads in the Municipality	-Government should make payments to all road contractors who are being owed, to get them to return to site
	Total	81%	50%	67%	67%	75%	68%			
	Urban	85%	78%	85%	85%	90%	86%			
	Feeder	50%	32%	47.2%	47.2%	60%	49%			
22.	**Percentage of Communities Covered by Electricity**							-Monitoring of illegal connections -Provision of meters to those in need of meters -replacement of damage electricity poles	-Delay in the implementation of Self-help Electrification Project	-The Ministry of Energy should expedite action to implement the Self-help Electrification Project in the Municipality
	District	91%	92%	94%	94%	100%	95%			
	Urban	98%	98%	99%	99%	100%	99%			
	Rural	87%	89%	89%	89%	100%	90%			
23.	**Reported Cases of Crime**							- Regular Police patrols -Mounting of Police Barriers and Checkpoints at strategic locations	-Inadequate fuel allocation for patrols -Non cooperative by some people/communities in investigative processes	-Provision of adequate fuel allocation for the patrol team
	i. Rape	1	1	0	0	0	0			
	ii. Armed Robbery	3	2	5	2	0	0			
	iii. Defilement	7	1	0	0	0	2			
	iv. Murder	3	1	1	2	0	1			
	v. Drug Trafficking	0	0	0	0	0	2			
	vi. Peddling	0	0	0	0	0	3			
	vii. Drug Abuse	3	3	2	1	0	0			
	viii. Domestic Violence	5	3	2	0	0	-			
24.	**Number of Communities Affected by Disaster**							-Public education on the prevention of floods and bushfires -Formation and training of Disaster Volunteer Groups -Launching of Anti-bushfire Campaign	-Lack of relief items for disaster victims Lack of Vehicle to respond to disaster events	-Provision of adequate relief items to support disaster victims -Re-activation of Disaster Management Committee
	i. Bushfire	-	1	0	4	10	10			
	ii. Floods	-	3	0	0	0	2			
	iii. Wind/Rain Storm	-	5	5	1	10	3			

25.	**Percentage of annual action plan implemented**	86%	98%	99%	98%	100%	97%	-Quarterly review meetings -IGF support to departments, units and decentralized departments -Conduct of project evaluation.	Inadequate flow of funds for the completion of physical projects	-There should be timely release of funds from funding sources to support the implementation of programmes and projects

ANNEX 3: PERFORMANCE OF MUNICIPAL SPECIFIC INDICATORS

No.	Indicator (Categorized by Development Dimension of Agenda for Jobs)	Baseline (2021)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes undertaken during the year	Challenges encountered in the year	Policy recommendations
SOCIAL DEVELOPMENT										
1.	Number of trainings conducted on ISSOPs	-	-	-	0	-	0	-Supervision of cash transfer to LEAP beneficiaries -Monitoring of probationers and writing of social enquiry reports -Provision of welfare child welfare services and collection of maintenance allowance -Monitoring the activities of NGOs and registration and renewal of NGO certificates -Identification and	-Inadequate resources for field work and for handling of cases received -Lack of office logistics (furniture, computers, etc) -Delay in release of LEAP cash grant -Difficulty in pushing cases for justice	-Adequate provision of resources for field work and case handling -Provision of adequate office logistics for effective service delivery -Timely release of LEAP cash grant -Justice delivery system should be flexible encourage victims to pursue justice
2.	Proportion of case workers trained in child protection and family welfare	90%	92%	100%	100%	100%	100%			
3.	Number of child violence cases benefiting from social welfare/social services	50	202	231	131	100	177			
4.	Number of children reached by social work/social services	1,380	1,340	2,074	1,074	5,000	3,529			
5.	Number of people reached with child protection and SGBV	2340	2760	4,428	1,427	1,000	3,056			
6.	Number of LEAP household members on NHIS	3,603	3,670	4,809	5,026	7,000	3,161			
7.	Number of households with adolescent girls benefiting from LEAP	980	1,056	1,056	1,056	10,072	1,000			
8.	Number of outreach visits to communities with LEAP households	4	6	6	7	6	9			
9.	Number of referrals received from GHS	15	12	9	9	20	14			
10.	Proportion of referrals receiving adequate follow-up	100%	100%	100%	100%	100%	100%			

11.	Number of DSWCDs that have shared MMDAs LEAP Household data with both NHIS and GHS	1	1	1	1	1	1	registration of indigents and PWDs, and registration of PWDs on NHIS -Organization of training programmes for PWDs on income generating activities -Financial assistance and distribution of income generating items to PWDs -Conduction of sensitization programmes in communities and on radio -Inspection of ECDCs and collection of data on ECDCs		
12.	Number of regional intersectoral monitoring visits conducted	4	4	4	4	20	7			
13.	Number of meetings organised to discuss integrated services	4	4	4	2	4	3			
14.	Number of girls reached by prevention and care services	750	820	620	721	1,000	2,419			
15.	Number of CP/SGBV cases referred to other services and followed up	5	9	7	32	20	7			
16.	Number of NGOs, including RHCs trained	4	3	3	3	10	10			
17.	Number of children in RHCs profiled and reunified	1	0	2	0	5	0			
18.	Proportion of sub-standard RHCs closed	0	0	0	0	0	0			
19.	Number of children placed in foster care	1	2	1	2	5	0			
20.	Percentage of PWDs who have access to income generating activities	32%	32%	47%	30%	60%	20%			
21.	Number of LEAP households	1,982	1,982	2,027	1,902	2,179	1,881			
22.	Percentage of LEAP beneficiaries on NHIS	67%	70%	48%	50%	70%	31%			
23.	Percentage of children with disability accessing the Disability Fund	10%	12%	35%	25%	30%	10%			
24.	**Number of reported cases of abuse**									
	i. Children	51	36	110	106	200	177			
	ii. Women	7	5	6	14	20	11			
	iii. Men	0	0	0	0	5	0			
25	Proportion of population with access to basic drinking water sources	92%	96%	97.5%	96%	100%	97%	-Routine premises inspection and monitoring and supervision of sanitation activities -Maintenance of final disposal sites, Evacuation of Refuse Dumps &	-Inadequate water facilities in some rural communities -Inadequate sanitation facilities and services in some communities	-Provision of adequate water facilities for all communities -Provision of adequate sanitation facilities and services in all communities
26	Proportion of population with access to improved sanitation services	94%	95%	96.4%	97%	100%	92%			

								maintenance of communal Container sites -Organization of monthly clean-up exercises	-Poor maintenance and management of sanitary facilities in the Municipality	-There should be proper management and maintenance of all sanitary facilities in the Municipality
27.	**Net Admission Rate**							-Monitoring of attendance of teachers and pupils by SISOs -Inspection of lesson notes and scheme of works of teachers -Organization of reading, sporting, and quiz competitions for schools -Organization of training workshops for teachers -Organization of Independence Day Celebration and My Fist Day at School -Distribution of school uniforms, shoes, and textbooks to schools	-Limited number of schools benefitting from the School Feeding Programme in the Municipality -Delay in the payment of Capitation Grant to schools -Lack of textbooks for Junior High Schools -Inadequate furniture in basic schools -Poor state of classrooms in some basic schools -Lack of office accommodation for the Municipal Education Directorate	-The government should do well to extend the School Feeding Programme to all kindergartens and primary schools in the Municipality -Timely payment of Capitation Grant and payment of all arrears. -Immediate supply of textbooks to Junior High Schools in the Municipality -Procurement and distribution of adequate furniture to schools in the Municipality -Construction of classroom blocks for all schools with poor infrastructure -Provision of office accommodation for the Municipal
	i. KG	100%	100%	100%	76.81%	74.10%	34.00%			
	ii. Primary	85%	37%	88.05%	73.33%	70.20%	64.10%			
	iii. JHS	85%	15%	78.05%	70.15%	71.80%	58.64%			
	iv. SHS	80%	6%	85.17%	82.74%	66.18%	55.04%			
28.	**Pupil-Teacher Ratio**									
	i. KG	1:32	1:25	1:21.20	1:30	1:30	1:26			
	ii. Primary	1:28	1:26	1:26.10	1:31	1:30	1:26			
	iii. JHS	1:15	1:15	1:15.00	1:17	1:30	1:15			
	iv. SHS	1:26	1:26	1:23.40	1:27	1:30	1;26			
29.	Percentage reduction in teacher absenteeism	80%	99%	92%	93%	98%	96%			

										Education Directorate
30.	HIV/AIDS prevalence	2.5%	1.4%	2.5%	2.05%	1.8%	2.03%	-Expanded programme on immunization -Provision of Reproductive and Child Health Services, including Safe Motherhood, Family Planning, Child Health, Adolescent Health, and Nutrition Services -Radio broadcast on the identification, mode of spread and prevention of TB and other diseases -Diseases control and surveillance -Sensitizations on teenage pregnancy -Organization of stakeholders' engagements, community durbars and sensitizations on neglected tropical diseases -HIV Testing and counselling -Provision of PMTCT	-Inadequate funds to support health service delivery -Inadequate health promotion materials such as public address systems -Inadequate basic office furniture and equipment like computers, printers, etc. for the Municipal Health Directorate Lack of staff accommodation for staff of the Ghana Health Service -Inadequate number of motorbikes for the Municipal Health Directorate -Shortage of HIV test kit -Limited	-Timely and adequate release of funds to Support Health Service delivery -Provision of adequate health promotion materials -Provision of office logistics for the Municipal Health Directorate -Provision of staff accommodation for staff of the Ghana Health Service -Provision of adequate motorbikes for the Municipal Health Directorate -Supply of more HIV test kits -Opening of additional ART sites -Posting of more doctors into the Municipality
31.	Under five mortality rate	0	0	10.9/1,000	7.27/1,000	18/1,000	15.52/1,000			
32.	Doctor-patient ratio	1:15,000	1:14,383	1:9,037	1:5,535	1:15,000	1:8,700			
33.	Nurse-patient ratio	1:354	1:287	1:253	1:244	1:450	1:247			

								services -Registration and renewal of NHIS cards for persons, including the aged, PWDS, pregnant women and indigents	number of ART sites -Low number of doctors in the Municipality	
ECONOMIC DEVELOPMENT										
34.	Rate of farmers adopting agricultural technologies	-	70%	72%	55%	100%	75%	Training and demonstration of farmers on new agricultural technologies	Inadequate funds and logistic	Expand technology services and facilities to farmers
35.	AEA-Farmer ratio	1:2,823	1:4,333	1:4,333	1:4,333	1:1,000	1:6,721			
36.	Percentage increase in the use of IGF on capital/other projects	0.0%	110.87%	1.01%	25%	91.51%	88.91%	Rehabilitation of Old Administration Block		
ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS										
37.	Proportion of food vendors with certification from Assembly	85%	88.8%	76%	90.75%	100%	88%	-Screening of food vendors and issuing of health certificate Routine premises inspection and monitoring and supervision of sanitation activities -Maintenance of final disposal sites, Evacuation of Refuse Dumps & maintenance of communal Container sites -Organization of monthly clean-up exercises	-Inadequate sanitation facilities and services in some communities -Poor maintenance and management of sanitary facilities in the Municipality	-Provision of adequate sanitation facilities and services in all communities -There should be proper management and maintenance of all sanitary facilities in the Municipality
38.	Number of communities with approved dumping sites	-	60	81	81	85	81			
39.	Number of final waste dumping sites	-	1	1	1	2	1			
40.	Proportion of settlements with approved settlement plans	-	63%	65%	67%	80%	67%	-Processing of development permit applications	-Lack of funds to continue street naming	-Provision of funds to continue street naming exercise
41.	Number of streets named with	50	110	110	190	225	225			

	erected signages								programme	
42.	Number of building permits applications received processed	-	155	175	213	177	177	-Development control and monitoring of physical development -Community sensitization on spatial planning activities	-Lack of funds for the preparation planning schemes for all major communities	-Provision of funds for the preparation of planning schemes
43.	**Hectares of degraded forest, mining, dry and wetlands rehabilitated/restored**									
	Forest Covered	-	421.30ha	25ha	188.06ha	600ha	577.8ha			
CORRUPTION, GOVERNANCE AND PUBLIC ACCOUNTABILITY										
44.	Police-citizen ratio	1:1,474	1:1,453	1:1,070	1:1,070	1:750	1:1,070	-Police patrol in the night -Arrest and prosecution of criminals and other law offenders	-Inadequate logistic	-Provision of adequate logistics
EMERGENCY PLANNING AND PREPAREDNESS										
45.	**Number of disaster cases recorded**							-Public education on the prevention of floods and bushfires -Formation and training of Disaster Volunteer Groups -Launching of Anti-bushfire Campaign	-Lack of relief items for disaster victims Lack of vehicle to respond to disaster events	-Provision of adequate relief items to support disaster victims -Re-activation of Disaster Management Committee
	i. Bushfire	-	1	0	4	25	23			
	ii. Domestic fire		5	5	10	30	14			
	iii. Flood	-	3	0	0	0	3			
	iv. Rain/Windstorm	-	5	5	1	12	3			
	v. Others	-	-	-	6	0	0			
46.	Proportion of disaster victims supported	2.2%	17.09%	0%	50%	100%	0%			

UPDATE ON DACF INDICATORS

No.	Indicator	Baseline (2021)	Actual 2022	Actual 2023	Actual 2024	Target 2025	Actual 2025	Key Programmes undertaken during the year	Challenges encountered in the year	Policy recommendations
1.	**Percentage coverage of potable water**									
	i. Community Water &	N/A	N/A	N/A	N/A	100%	95%			

	Sanitation Agency ii. Ghana Water Company	N/A	N/A	N/A	N/A	100%	98%			
2.	Population Data	N/A	N/A	N/A	N/A	125,267	125,267			
3.	**Total Kilometres of Tarred Roads**									
	i. Urban	N/A	N/A	N/A	N/A	-	20Km			
	ii. Feeder	N/A	N/A	N/A	N/A	-	35Km			
4.	Number of Public Health Facilities	N/A	N/A	N/A	N/A	23	18			
5.	Number of Public Health Professionals	N/A	N/A	N/A	N/A	350	275			
6.	**Number of Basic Schools**	N/A	N/A	N/A	N/A					
	i. Kindergarten	N/A	N/A	N/A	N/A		71			
	ii. Primary	N/A	N/A	N/A	N/A		73			
	iii. Junior High	N/A	N/A	N/A	N/A		61			
7.	**Number of Classrooms**	N/A	N/A	N/A	N/A					
	i. KG	N/A	N/A	N/A	N/A	162	150			
	ii. Primary	N/A	N/A	N/A	N/A	450	432			
	iii. JHS	N/A	N/A	N/A	N/A	201	198			
	iv. SHS	N/A	N/A	N/A	N/A	90	79			
8.	**Enrolment**	N/A	N/A	N/A	N/A					
	i. KG	N/A	N/A	N/A	N/A		4,758			
	ii. Primary	N/A	N/A	N/A	N/A		12,556			
	iii. JHS	N/A	N/A	N/A	N/A		5,573			
	iv. SHS	N/A	N/A	N/A	N/A		5,181			
9.	**Number of Trained Teachers**									
	KG	N/A	N/A	N/A	N/A					
	• Male	N/A	N/A	N/A	N/A		21			
	• Female	N/A	N/A	N/A	N/A		213			
	Primary	N/A	N/A	N/A	N/A					
	• Male	N/A	N/A	N/A	N/A		336			
	• Female	N/A	N/A	N/A	N/A		192			
	JHS	N/A	N/A	N/A	N/A					
	• Male	N/A	N/A	N/A	N/A		301			
	• Female	N/A	N/A	N/A	N/A		91			

	SHS	N/A	N/A	N/A	N/A					
	• Male	N/A	N/A	N/A	N/A		167			
	• Female	N/A	N/A	N/A	N/A		36			

Annex 4A Project Register

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	DACF FUNDED PROJECTS															
Not yet availabl e	Construction of 1No. 3-Unit Classroom Block with, Office, Store, Staff Common Room, Computer Laboratory, and 1No. 4-Seater W/C Toilet with 2-Urinal and Drilling with Mechanization of 1No. Borehole including Extension of Electricity for Presbyterian JHS in Dormaa Ahenkro	Social Development	Dormaa Ahenkro	Rise NYG Ghana Limited Company	865,039.61	04/12/25	DACF	04/12/25	04/06/26	129,755.94	735,283.67	25%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
Not yet availabl e	Construction of 1No. 6-Unit Classroom Block with, Office, Store, Library, Staff Common Room, 1No. 4-Seater W/C Toilet, 2-Unit Urinal, Drilling and Mechanization of 1No. Borehole including Extension of Electricity for R/C 'B' Primary Scholol in Dormaa Ahenkro	Social Development	Dormaa Ahenkro	AD-JO Modern Construction and Logistics Ltd.	1,350,018.47	04/12/25	DACF	04/12/25	04/06/26	202,502.77	1,147,515.70	15%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
Not yet availabl e	Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation	Social Development	Duasidan	George Adu Dorm Enterprise	1,320,096.92	04/12/25	DACF	04/12/25	04/06/26	198,014.54	1,122,082.38	20%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the	Key stakeholders were always invited to participate in the monitoring by MPCU-members and	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the

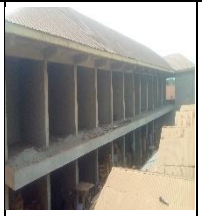
Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	at Duasidan													Project is completed within schedule	site meetings organized	land was not occupied by anyone.
Not yet availabl e	Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Besease	Social Development	Besease	Petmat Constructio n Works Ltd.	1,355,044.61	04/12/25	DACF	04/12/25	04/06/26	773,699.55	581,345.06	35%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
Not yet availabl e	Drilling and Mechanization of 10No. Boreholes in Dormaa Central Municipality	Environment, Infrastructure and Human Settlements	Municipal Wide	Golden City Constructio n and Electrical Works	1,120,013.50	04/12/25	DACF	04/12/25	04/03/26	688,833.23	431,180.27	50%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
Not yet availabl e	Drilling of Borehole, Construction of Pad Platform, Supply and Installation of 13No. Hand Pumps in Dormaa Central Municipality	Environment, Infrastructure and Human Settlements	Municipal Wide	Golden City Constructio n and Electrical Works	884,009.95	04/12/25	DACF	04/12/25	04/03/26	650,048.99	233,960.96	30%		The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
Not yet available	Rehabilitation and Furnishing of Dormaa Central Municipal Chief Executive's Official Residency in Dormaa Ahenkro - Lot 8	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	Golden City Construction and Electrical Works	812,004.64	04/12/25	DACF	04/12/25	04/06/26	121,800.69	690,203.95	10%	 	The Assembly will conduct regular monitoring and honour payment certificates promptly to ensure that the Project is completed within schedule	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
0113017	Construction of 1No. 6-Unit Classroom Block, Office, Store and Staff Common room, 1No. 6-Seater KVIP, 1No. 2-Unit Urinal for Islamic Primary School.	Social Development	Amasu	AK Tizoo	417,633.30	02/07/20	DACF	16/07/20	02/06/21	175,291.00	242,342.30	52%	 	It is a DACF funded project and the Assembly will use IGF to support to ensure that the project is completed if the DACF is not forth coming	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Amasu Chiefs for the Project. No resettlement was done since site was earmarked for construction of school
0216117	Construction of 1No. 2-Unit Kindergarten Classroom Block, Drilling and Mechanization of 1No. Borehole and Extension of Electricity for Agyemang Badu Basic School	Social Development	Dormaa Ahenkro	Petmat Construction Works Ltd	417,007.50	13/06/16	DACF	13/06/16	13/12/16	75,215.30	341,792.20	25%		It is a DACF funded project and the Assembly will use IGF to support to ensure that the project is completed if the DACF is not forth coming. The Assembly is also collaborating with the DTC to complete the project	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
0515016	Refurbishment of Aduanakrom Community Centre (Phase II)	Social Development	Dormaa Ahenkro	M/S Oasis Limited	854,080.65	12/02/15	DACF/ DDF	-	04/09/15	585,936.85	268,143.80	90%		The Assembly will lobby the DACF Administrator for funds to ensure the refurbishment is completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized	There was no resettlement. The land was donated to the Assembly by Osagefor Agyemang Badu II for the construction of the project.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
0220595	Construction of 1No. 6-Unit Classroom Block, Office and Store with Ancillary facilities at Aboabo No. 4 Methodist Primary School	Social Development	Aboabo No. 4	Messrs Edward Asare Co. Ltd	549,887.15	20/05/19	DACF	31/05/19	20/11/19	427,480.71	122,406.44	100%		The project has been completed and it is in use, however, the Assembly still owes the contractor. The Assembly will ensure that any DACF release, the contractor will be paid	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
0218304	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block with Dinning Hall, Resting room, Office, Store and 2-Seater KVIP toilet	Social Development	Amakyekrom	Destex Enterprise	347,947.69	25/09/18	DACF		24/10/20	297,306.02	50,641.67	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
0516013	Construction of 1No. CHPS Compound	Social Development	Mantewar e	Richkads Constructio n Ltd	188,388.85	08/09/15	DACF	08/09/15	08/05/16	161,698.85	26,690.00	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
0519391	Construction of 1No. CHPS Compound	Social Development	Atesikrom	Messrs Matbenbett y Enterprise	495,938.57	20/05/19	DACF		20/11/19	454,691.75	41,246.82	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
DACF-RFG FUNDED PROJECETS																

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
	Construction and Pavement of 0.55km Pedestrians' Walkway from SDA School Junction to VRA Junction/Washing Bay in Dormaa Ahenkro	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	831,702.00	04/12/24	DACF-RFG	13/12/24	04/03/25	748,531.80	83,170.20	100%		The project has been completed	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land is a public land and no resettlement has been done since no one occupied that stretch of land
	Supply and Installation of 1No. Traffic Light and its Accessories in Dorrmaa Ahenkro	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	M/S Prefos Limited	439,750.00	04/12/24	DACF-RFG		04/03/25	395,775.00	43,975.00	100%		The project has been completed	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land is a public land and no resettlement has been done since no one occupied that stretch of land
0218304	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block, with Dinning Hall, Resting Room, Office, Store, 6-Seater W/C Toilet, Drilling and Mechanization of 1No. Borehole for M/A Primary School at Nsesereso	Social Development	Nsesereso	Petmat Construction Works Ltd	499,998.85	30/09/22	DACF-RFG	25/10/22	30/04/23	499,998.85	-	100%	 	The project has been completed	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
0516013	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block, with Dinning Hall, Resting Room, Office, Store, 6-Seater W/C Toilet, Drilling and Mechanization of 1No. Borehole for M/A Primary School at Pampaso	Social Development	Pampaso	Petmat Construction Works Ltd	494,998.85	30/09/22	DACF-RFG	25/10/22	30/04/23	494,998.85	-	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Chief of the community for the Project. No resettlement was done since the land was not occupied by anyone.
IGF FUNDED PROJECTS																
	Partial Renovation of Old Administration Block (First Floor) - Phase II	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	Petmat Construction Works Ltd.	196,486.84	08/10/25	IGF		12/11/25	176,838.16	19,648.68	50%		The Assembly will impress upon the contractor to speed up the work since funding is not a challenge	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
	Partial Renovation of Old Administration Block (Ground Floor) - Phase I	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	Golden City Construction and Electricals	149,997.97	08/10/25	IGF		12/11/25	134,998.17	14,999.80	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
0111007	Completion of Administration Block for Dormaa Municipal Education Directorate	Social Development	Dormaa Ahenkro	M/S KOK Multi Ltd.	199,804.00	14/03/24	IGF		14/04/24	179,823.60	19,980.40	85%		The Assembly had decided to apply Internal revenue generated from cashew to complete the entire project	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings	The land was donated to the Assembly by the Dormaa Traditional Council for the Project. No resettlement was done since the land was not occupied by anyone.
2116007	Construction of 1No. 2 Storey 44-Unit Lockable Market Stores at Dormaa Ahenkro Daily Market	Economic Development	Dormaa Ahenkro	Oasis Ltd	1,069,964.85	13/06/16	IGF	13/06/16	13/06/17	667,111.60	402,853.25	85%		The Assembly has to improve its IGF mobilization especially on cashews to ensure that the contractor is paid to complete the project	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was earmarked for market and there was existing market so there was no land acquisition and resettlement.
GSCSP FUNDED PROJECTS																
2519391	Construction of 9No. 14-Unit Open Market Stalls, 4No. 14-Unit Lockable Mini Stores and Paving of 2000^2 Market Spaces at Dormaa Ahenkro Tuesday Market	Economic Development	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	3,187,164.24	14/05/24	UDG 4-GSCSP	29/05/24	14/11/24	2,704,650.30	482,513.94	70%	 	The Assembly will impress upon the contractor to speed up the work since funding is not a challenge.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by Dormaa Traditional Council, however, the Assembly had to resettle those who were trading in the place to pave way for the construction.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
2509233	Construction of 8No. Pavilions, 1No. Meat Shop and Market and Street Lighting	Economic Development	Dormaa Ahenkro	M/S KOK Multi Company Ltd	3,382,562.12	14/05/24	UDG 4-GSCSP	24/05/24	14/11/24	3,189,510.96	193,051.16	100%	 	The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by Dormaa Traditional Council, however, the Assembly had to resettle those who were trading in the place to pave way for the construction.
	Upgrading of 1.9Km Roads with Side Drains in Dormaa Ahenkro Township	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	M/S Sika Sem Company Ltd.	4,568,911.46	14/05/24	UDG 5-GSCSP	29/05/24	14/09/24	2,907,104.37	1,661,807.09	50%		The Assembly will impress upon the contractor to speed up the work since funding is not a challenge.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by Dormaa Traditional Council, however, the Assembly had to resettle those who were trading in the place to pave way for the construction.

Project Description		Development Dimension	Location	Contractor	Contract Sum	Date of Award	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Strategies to Improve Project Completion Rate	How Citizens were Involved in Monitoring of Works Contract	Remarks on Land Acquisition and Resettlement
Code	Name											%	Pictures			
1315007	Construction of 1No. 2-Storey 56-Unit Block Lockable Stores, 8No. 14-Unit Open Market Stalls, 1No. Creche, 1No. Sanitary Block, 1No. Mechanized Borehole, Water Storage Facility and Fire Hydrant, Market and Street Lighting, and Paving of Access to Market and Market Spaces at Domra Ahenkro Tuesday Market (Phase-1)	Economic Development	Dormaa Ahenkro	M/S Opatec Company Ltd	5,283,699.15	06/10/23	UDG 3 - GSCSP	01/11/23	06/10/24	4,609,697.38	674,001.77	100%		The Project has been completed	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	The land was donated to the Assembly by Dormaa Traditional Council, however, the Assembly had to resettle those who were trading in the place to pave way for the construction.
	Provision and Installation of Market and Street Lighting (67No.)	Environment, Infrastructure and Human Settlements	Dormaa Ahenkro	M/S Prefos Ltd.	1,500,537.96	14/05/24	UDG 5-GSCSP	27/05/24	14/09/24	1,365,990.75	134,547.21	100%		The project has been completed.	Key stakeholders were always invited to participate in the monitoring by MPCU-members and site meetings organized.	No land acquisition was required. There was also no resettlement
	Total				**32,782,689.70**					**23,017,305.98**	**9,765,383.72**					

ANNEX 4A1: TOTAL NUMBER OF ACTIVE PROJECTS

Development Dimension	Number of Physical Projects in the District								Summary - 2025
	Roll over projects from previous years				Approved new projects introduced in the year				Old + New
	2022	2023	2024	2025	2022	2023	2024	2025	2025
Economic Development	1	1	2	4	0	1	2	0	**4**
Social Development	8	10	10	10	2	0	0	4	**14**
Environment/Infrastructure/Human Settlement	0	0	0	4	0	0	4	5	**9**
Governance/Corruption/Public Accountability	0	0	0	0	0	0	0	0	**0**
Emergency	0	0	0	0	0	0	0	0	**0**
ICME	0	0	0	**0**	0	0	0	0	**0**
Total	**9**	**11**	**12**	**18**	**2**	**1**	**6**	**9**	**27**

ANNEX 4A2: DISTRIBUTION OF PHYSICAL PROJECTS AMONG DEPARTMENTS OF THE ASSEMBLY

Departments	No. of projects		Total	Collaborating MDA
	Rollover	New		
Central Administration	5	3	8	MLGCRA
Education	7	2	9	GES, MLGCRA
Urban Roads	3	0	3	GHA, MLGCRA
Works	1	2	3	VRA, MLGCRA
Health	2	2	4	GHS, MLGCRA

ANNEX 4A3: PROJECT AGE ANALYSIS

Project Age	No. of Projects	Time Over runs (in years and months)	Cost Overruns	Completion Status		
				Average Completion Rate (%)	Highest (%)	Least (%)
Projects that are 20yrs but less than 24 years	None	-	-	-	-	-
Projects that are 11 years but less than 20 years	None	-	-			
Projects that are 10 years but less than 11 years	2	1. 10yrs, 3months 2. N/A (Completed)	N/A N/A	95%	100%	90%
Projects that are 9 years but less than 10 years	2	1. 9rs 2. 8yrs, 6months	N/A N/A	55%	85%	25%
Projects that are 8 years but less than 9 years	None	-	-	-	-	-
Projects that 7years but less than 8years	None	-	-	-	-	-
Projects that 6 years but less than 7 years	2	1. N/A (Completed) 2. N/A (Completed)	N/A N/A	100%	100%	100%
Projects that are 5 years but less than 6 years	2	1. 4yrs, 6months 2. N/A (Completed)	N/A N/A	76%	100%	52%
Projects that are 4 years but less than 5 years	None	-	-	-	-	-
Projects that are 3 years but less than 4 years	2	1. N/A (Completed) 2. N/A (Completed)	N/A N/A	100%	100%	100%
Projects that are 2 years but less 3 years	1	1. N/A (Completed)	N/A	100%	100%	100%
Projects that are 1 year but less than 2 years	7	1. N/A (Completed) 2. N/A (Completed) 3. 1yr, 8months 4. 1yr, 1month 5. N/A (Completed) 6. 1yr, 3months 7. N/A (Completed)	N/A N/A N/A N/A N/A N/A N/A	86.4%	100%	50%
Projects that are 0 years but less than 1yr	9	1. N/A (Within completion duration) 2. N/A (Within completion duration) 3. N/A (Within completion duration) 4. N/A (Within completion duration) 5. N/A (Within completion duration) 6. N/A (Within completion duration) 7. N/A (Within completion duration) 8. 1month 9. N/A (Completed)	N/A N/A N/A N/A N/A N/A N/A N/A N/A	37.2%	100%	10%
Total projects	**27**					

ANNEX 4A4: SUMMARY ON LAND ACQUISITION AND RESETTLEMENT

Sub-Sectors	Total number of projects	How was land acquired for the projects	Resettlement strategies
Education	9	Lands were donated to the Assembly by the Chiefs of the various communities in which the facilities were built	No resettlement was done since the lands were not occupied by anyone.
Economic	4	Lands were donated to the Assembly by the Dormaa Traditional Council	Alternative location was found for the occupants, and they would be returned when the projects are completed.
Health	4	Lands were donated to the Assembly by the Chiefs of the various communities in which the facilities were built	No resettlement was done since the lands were not occupied by anyone.
Roads	2	Some of the lands were existing roads while others were already earmarked for roads.	Alternative locations were found for occupants of the road who were traders, to enable them to continue their trading activities.
Security	2	No land acquisition was done since the facilities were put up along existing roads	No resettlement was done since the lands were not occupied by anyone.
Social	1	The land was donated to the Assembly by the Dormaa Traditional Council	No resettlement was done since the land was not occupied by anyone.
Administration	3	The lands were donated to the Assembly by the Dormaa Traditional Council	No resettlement was done since the lands were not occupied by anyone.
Water	2	Lands were donated to the Assembly by the Chiefs of the various communities in which the water facilities were drilled.	No resettlement was done since the lands were not occupied by anyone.

Annex 4B: Repair and Maintenance of Existing Infrastructure

S/N.	Asset/Infrastructure	Location	Type of Maintenance	Estimated Cost (GH¢)	Actual Release (GH¢)	Gap (GH¢)	Expenditure (GH¢)	Recommendation
1.	Assembly's Vehicles	DCMA	Repairs/Servicing	50,613.11	50,613.11	0.00	50,613.11	Vehicles should follow regular servicing schedule and daily checks should be conducted before use
2.	Office Furniture	Dormaa Ahenkro	Repairs	3,200.00	3,200.00	0.00	3,200.00	Furniture should be handled properly and checked regularly to prevent damages
3.	Photocopy Machines/Printers	Dormaa Ahenkro	Repairs/ Replacement	3,000.00	3,000.00	0.00	3,000.00	The machines should be operated by trained staff only and serviced routinely. Toner levels and internal components should be checked regularly to prevent faults
4.	Official Motorbikes	Dormaa Ahenkro	Repairs/ Replacement	4,250.00	4,250.00	0.00	4,250.00	The motorbikes should be serviced regularly
5.	Assembly's Washroom	Dormaa Ahenkro	Replacement	75,438.00	75,438.00	0.00	75,438.00	Washrooms should be cleaned daily and plumbing systems inspected to prevent blockages and leakages
6.	Old Municipal Administration Block	Dormaa Ahenkro	Renovation	311,836.33	311,836.33	0.00	311,836.33	The building should be inspected for cracks, leakages and electrical faults
7.	New Municipal Administration Block	Dormaa Ahenkro	Leakages	2,020.00	2,020.00	0.00	2,020.00	Routine maintenance checks should be carried out on roofing, painting, plumbing and electrical systems to preserve the Structure
8.	Repairs of Boreholes	Municipality	Repairs	20,000.00	13,700.0	6,300.00	13,700.00	Adequate funds should always be released for repairs of boreholes to ensure sustainable and frequent flow of water.

9.	Repairs of Streetlights	Municipality	Repairs	45,000.00	30,000.00	15,000.00	30,000.00	
10.	Maintenance of Final Disposal Site	Dormaa Ahenkro	Decommissioning	75,700.00	75,700.00	0.00	75,700.00	
11.	Spot Improvement/Potholes Patching of Roads	Dormaa Ahenkro township	Routine Maintenance of Roads	35,000.00	30,000.00	5000.00	30,000.00	
12	Renovation of Staff Bungalow	Dormaa Ahenkro	Renovation	200,000.00	0.00	200,000.00	0.00	
13.	Maintenance of Communal Containers' Site	Municipality	Routine Maintenance	17,890.00	15,000	2,890.00	15,000.00	Management should engage the communities to take charge of the maintenance of the Sites
14.	Maintenance/Reshaping of Access Roads	Municipality	Routine Maintenance	50,000.00	50,000.00	0.00	50,000.00	
15.	Renovation of Islamic Junior High School at Amasu	Amasu	Renovation	52,852.63	52,852.63	0.00	52,852.63	
	Total			**946,800.07**	**717,610.07**	**229,190.00**	**717,610.07**	

Annex 4C: Programme Register

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
	SOCIAL DEVELOPMENT										
1.	Organization of training/Seminars/Conferences	Social Development	28,500.00	IGF/DACF	21/07/2025	15/10/2025	28,500.00	-	100%		Completed
2.	Support of Substructures in the Municipality	Social Development	57,000.00	DACF	13/01/2025	12/12/2025	50,000.00	7,000.00	100%		Completed
3.	Implementation of HIV/AIDS Activities	Social Development	36,555.000	DACF	05/03/2025	01/12/2025	36,555.00	-	100%		Completed
4.	Provision of Support to Self-help Projects in the Municipality	Social Development	56,000.00	DACF	29/04/2025	26/11/2025	52,300.00	3,700.00	100%		Completed
5.	Organize capacity building workshop to empower women on good parenting and the need to participate in decision making	Social Development	3,000.00	IGF	20/01/2025	20/01/2025	3,000.00	-	100%		Completed
6.	Organize sensitization programmes on Adolescent Reproductive Health, Menstrual Hygiene, Teenage Pregnancy, Abortion, and Substance Abuse for Teenage boys and girls	Social Development	4,000.00	IGF	10/04/2025	19/05/2025	2,500.00	1,500.00	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
7.	Organize capacity building and sensitization progrmmes on Gender Based Violence for men and women	Social Development	3,000.00	IGF/GoG	16/02/2025	25/03/2025	3,000.00	-	100%		Completed
8	Provision of Support to one (1) vulnerable woman and one (1) vulnerable girl the Municipality	Social Development	4,000.00	IGF	25/06/2025	25/06/2025	4,000.00	-	100%		Completed
9	Organize casework hearing and resolution, Handling cases of children in need of care and protection, Writing of Social Investigation Reports, and Undertake follow-ups on cases handled	Social Development	4,500.00	IGF/GoG	09/01/2025	19/12/2025	4,000.00	500.00	100%		Completed
10.	Attend Family Tribunal and Juvenile Courts sittings, Writing of Social Enquiry Reports requested by the courts, and Supervision of probationers	Social Development	3,100.00	IGF/GoG	04/02/2025	10/12/2025	3,000.00	100.00	100%		Completed
11.	Visit Religious Organizations to educate them on child protection issues, and Organize radio programmes to sensitize the general public, and Organize Child Protection sittings to handle cases	Social Development	2,800.00	IGF	19/03/2025	07/11/2025	2,550	250.00	100%		Completed
12.	Inspection of ECDCs, facilitating registration of ECDCs certificates, and Data collection on ECDCs	Social Development	2,900.00	GoG	12/03/2025	27/12/2025	2,500.00	400.00	100%		Completed
13.	Child and neonatal welfare, tracing of relatives of patients, sending the mentally ill for psychiatric treatment, and Handling of pauper cases	Social Development	8,000	IGF	09/01/2025	19/12/2025	7,200.00	800.00	100%		Completed
14.	Identification and registration of Persons with Disability, Registration and renewal of NHIS cards for PWDs, and Provision of health support and rehabilitation	Social Development	64,900.00	DACF/IGF	16/01/2024	19/12/2024	61,400.00	3,500.00	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
	for PWDs										
15.	Conduct monitoring of the activities of NGOs, Organize training for NGOs and foster parents (on child protection issues and handling of children in conflict with the law), and Facilitate registration and renewal of NGOs certificates	Social Development	2,800.00	DACF/IGF	16/01/2024	19/12/2024	2,800.00	-	100%		Completed
16.	Organize community outreach programmes on social protection, Hold radio programmes/talkshows on social vices (such as drug abuse, child abuse, etc.) and Undertake advocacy on teenage pregnancy	Social Development	2,500.00	IGF	16/01/2024	19/12/2024	2,500.00	-	100%		Completed
17.	Registration of indigents and registration and renewal of NHIS cards for indigents	Social Development	1,00.00	DACF	17/02/2025	19/12/2025	1,000.00	-	100%		Completed
18.	Supervise the payment of cash transfers to beneficiaries on LEAP, Registration of LEAP beneficiaries on NHIS, and Undertake LEAP cases management	Social Development	6,000.00	GoG	10/02/2025	10/12/2025	6,000.00	-	100%		Completed
19.	Maintain Traffics and raise traffic Protection Awareness	Social Development	12,000.00	IFG	11/03/2025	10/11/2025	12,000.00	-	100%		Completed
20.	Intensify enforcement on the use of Helmet, Seatbelt, packing space and Speed limit within Dormaa Ahenkro township	Social Development	2,800.00	IGF/DACF	20/11/2025	31/12/2025	2,800.00	-	100%		Completed
21.	Organize training on basic first aid for health workers and Drivers in treatment of accident casualties/victims	Social Development	9,300.00	IGF/DACF	21/05/2025	21/05/2025	9,300.00	100.00	100%		Completed
22.	Organize health education for the general public / institutions, and Screen food/drink vendors in the Municipality	Environment, Infrastructure and Human Settlements	10,000.00	IGF	15/09/2025	15/10/2025	8,700.00	1,300.00	100%		Completed

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									(%)	Pictures (If any)	
23.	Intensify monitoring and supervision in Schools (Regular school inspection)	Social Development	13,000.00	GoG	23/01/2025	28/11/2025	10,500.00	1,500.00	100%		Completed
24.	Organize orientation and induction for newly trained teachers	Social Development	6,600.00	GoG	30/04/2025	29/04/2025	6,600.00	0.00	100%		Completed
25.	Promotion and extension of pre-school education, and Organize sensitization prorgrammes to whip up enrolment drive and to reduce truancy	Social Development	5,000.00	GoG	06/06/2025	16/10/2025	5,000.00	0.00	100%		Completed
26.	Organize sensitization and advocacy programmes to whip up interest for girl-child education in schools	Social Development	4,200.00	GoG	05/08/2025	12/08/2025	4,200.00	0.00	100%		Completed
27.	Organize inter-school reading quiz/competition in the Municipality, and Organize sports and cultural activities for schools in the Municipality and beyond	Social Development	17,870.00	GoG	21/07/2025	25/07/2025	17,870.00	0.00	100%		Completed
28.	Organize INSET/ Workshops for Headteachers/circuit supervisors and officers of the Municipal Education Directorate	Social Development	11,000.00	GoG	22/01/2025	26/03/2025	10,000.00	1,000.00	100%		Completed
29.	Organize career guidance and counselling for JHS Students in the Municipality, and Organize Mock examination for JHS 3 pupils	Social Development	10,000.00	IGF/GoG	07/04/2025	11/04/2025	10,000.00	-	100%		Completed
30.	Organize capacity building workshop for STMIE teachers in the Municipality, and Participate in STMIE Clinic	Social Development	9,500.00	GoG	11/06/2025	20/08/2025	9,500.00	-	100%		Completed
31.	Organize health screening exercise for KG1 to P1 pupils in both public and private schools	Social Development	6,700.00	GoG	23/09/2025	26/09/2025	6,700.00	-	100%		Completed
32.	Organize training for ICT teachers in both public and private schools in the Municipality	Social Development	8,200.00	GoG	21/05/2025	23/05/2025	8,200.00	-	100%		Completed
33.	Scholarships and Bursaries to Students (Municipal Education Fund)	Social Development	35,000.00	DACF/IGF	28/04/2025	25/09/2025	35,000.00	-	100%		Completed
34.	Supervise the implementation of key nutrition services in the new MCH Record Book, and Monitor and evaluate CMAM	Social Development	5,800.00	GoG/IGF	10/01/2025	22/12/2025	5,800.00	-	100%		Completed

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									(%)	Pictures (If any)	
	implementation activities										
35.	Conduct training for 35 CHOs on Community Based Infant and Young Child Feeding	Social Development	2,400.00		21/10/2025	22/10/2025	2,400.00				
36.	Conduct durbars on communicable and non-communicable diseases in all five subdistricts, and organize training for CHNs, FTs, CBSVs, CHOs on diseases surveillance strategies	Social Development	9,550.00	IGF/GoG	03/03/2025	25/09/2025	9,550.00	-	100%		Completed
37.	Allocate and distribute VAC to CHPS zones for VAS of children, and support/monitor the distribution of IFA tablets to pregnant women	Social Development	2,000.00	IGF/GoG	10/01/2025	09/12/2025	2,000.00	-	100%		Completed
38.	Train 35 community-based volunteers on surveillance and identification of children with malnutrition, and Organize 1 workshop to train 35 CHO on community-based management of acute malnutrition	Social Development	6,700.00	IGF/GoG	22/07/2025	27/08/2025	6,700.00	-	100%		Completed
39.	Organize health education on mental health services in schools, and Conduct disease surveillance on mental health through outreach services	Social Development	4,000.00	IGF/GoG	16/04/2025	18/12/2025	4,000.00	-	100%		Completed
40.	Provide nutrition assessment and counselling services for PLHIV, Conduct monthly visits to antenatal clinics in 5 sub municipalities to provide nutrition counselling services to pregnant women, Conduct technical supportive supervision and monitoring on nutrition services to the sub-districts, and Conduct one operational research to support nutrition activities in the region	Social Development	14,000	IGF/GoG	21/01/2025	12/12/2025	16,000.00	2,000.00	100%		Completed
41.	Train midwives and nurses on post abortion care, effective management of PPH, and adolescent reproductive health	Social Development	4,500.00	GoG	10/09/2025	10/09/2025	4,500.00	-	100%		Completed
42.	Train CHNs and midwives on	Social Development	11,800.00	GoG	19/05/2025	17/09/2025	11,000.00	800.00	100%		Complet

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									(%)	Pictures (If any)	
	long-term family planning methods, Organize training on infection prevention and control, and Train Staff on referral communication										ed
43.	Organize training for staff on financial management, and Organize training on audit operations and managerial services within the Municipality	Social Development	8,000.00	GoG	17/11/2025	20/11/2025	8,000.00	-	100%		Completed
44.	Procure Laptop and Desktop Computers for Health Facilities and Offices of Municipal Health Directorate	Social Development	17,000.00	MP-CF	01/10/2025	30/12/2025	17,000.00	0.00	100%		Completed
45.	Organize DHIMS 2 refresher training and Data Management training for Records Officers and Data Managers	Social Development	9,000.00	GoG	18/03/2025	21/03/2025	8,000.00	1,000.00	100%		Completed
46.	Undertake outreach to register births of children in health facilities	Social Development	3,100.00	GoG	25/02/2025	22/11/2025	3,100.00	-	100%		Completed
	ECONOMIC DEVELOPMENT										
47.	Compensation of Employees	Economic Development	10,292,567.95	IGF/GoG	31/01/2025	31/12/2025	10,292,567.95	0.00	100%		Completed
48.	Implementation of Revenue Improvement Action Plan	Economic Development	15,000.00	IGF/DACF	21/01/2025	16/12/2025	15,000.00	0.00	100%		Completed
49.	Procure value books and required logistics for revenue collection	Economic Development	51,500.00	IGF	06/02/2025	06/10/2025	51,500.00	0.00	100%		Completed
50.	Provision for Emergency, Special Services and other charges or fees	Economic Development	28,214.13	IGF/DACF	07/01/2025	24/12/2025	28,214.13	0.00	100%		Completed
51.	Train Revenue Staff on Revenue Mobilization	Economic Development	6,900.00	IGF	19/08/2025	20/08/2025	6,000.00	900.00	100%		Completed

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									(%)	Pictures (If any)	
52.	Train women and other vulnerable groups on income generating activities	Economic Development	5,000.00	IGF	02/06/2025	15/08/2025	5000.00	-	100%		Completed
53.	Organization of Training for PWDs on Mushroom Cultivation	Economic Development	10,600.00	DACF/GEA	18/06/2025	18/06/2025	10,600.00	-	100%		Completed
54.	Support PWDs with income generating activities, Support PWD groups, and Provide educational support for PWDs	Economic Development	361,810.00	DACF	15/05/2025	23/12/2025	361,810.000	-	100%		Completed
55.	Supervised the payment of cash transfers to beneficiaries on LEAP	Economic Development	800.00	GoG	10/02/2025	10/12/2025	800.00	-	100%		Completed
56.	Conduct plant health sessions and sensitization within the Municipality Targeting at least 50% female, and conduct Crop-cutting and yield studies for major crops in the Municipality	Economic Development	1,500.00	GoG	22/03/2025	15/09/2025	1,500.00	-	100%		Completed
57.	Conduct livestock census and develop database on poultry, and Sensitize 500 farmers on proper	Economic Development	1,500.00	IGF/DACF	10/04/2025	26/06/2025	1,500.00	-	100%		Completed

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									(%)	Pictures (If any)	
	feeding of sheep and goats										
58.	Organise and train 5 women groups along the agricultural value chain on snails rearing, and Train 10 FBOs or Value chain actors on Financial Management		2,100.00	GoG	09/08/2025	24/09/2025	2,100.00	-	100%		Completed
59.	Conduct home and farm visits in 23 operational areas	Economic Development	4,200.00	DACF/GoG	13/01/2025	11/12/2025	4,200.00	-	100%		Completed
60.	Train 50 farmers on grasscutter and snail rearing	Economic Development	1,500.00	GoG	02/04/2025	19/06/2025	1,500.00	-	100%		Completed
61.	Conduct sensitization on rabies in schools and communities, Vaccinate 2500 sheep and goats against PPR, and Vaccinate 200 dogs and 100 cats against rabies	Economic Development	2,500.00	GoG	21/01/2025	10/11/2025	2,500.00	-	100%		Completed
62.	Train farmers on post-harvest handling of maize and rice, including female FBOs	Economic Development	600.00	GoG/IGF	16/07/2025	15/07/2025	600.00	-	100%		Completed
63.	Educate 100 farmers on antibiotics resistance due to misuse, and Sensitize at least 500 farmers on the importance of biosecurity in farming	Economic Development	2,600.00	GoG	21/05/2025	11/06/2025	2,600.00	-	100%		Completed
64.	Conduct at least 2 on-farm demonstrations per AEA on improved crop husbandry management practices and innovations	Economic Development	1,650.00	GoG/IGF	22/03/2025	18/09/2025	1,400.00	250.00	100%		Completed
65.	Raise and Distribute 25,000 Cashew Seedlings to farmers	Economic Development	15,000.00	IGF	02/04/2025	26/06/2025	15,000.00	-	100%		Completed
66.	Planning and Organization of National Farmer's Day Celebration	Economic Development	150,000.00	IGF/DACF	03/11/2025	05/12/2025	150,000.00	-	100%		Completed
67.	Facilitate the formation and registration of at least 5 women group along the agricultural value chain Management Skills	Economic Development	2,000.00	IGF	24/03/2025	21/08/2025	2,000.00	-	100%		Completed
68.	Organize Business Management Trainings and Entrepreneurship Training for start-ups and existing businesses	Economic Development	10,500.00	GEA	11/03/2025	22/08/2025	10,500.00	-	100%		Completed

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									(%)	Pictures (If any)	
69.	Conduct follow up and counselling, monitoring and evaluation	Economic Development	5,600.00	IGF/GEA	17/01/2025	10/12/2025	5,000.00	600.00	100%		Completed
70.	Facilitation of business registration at Registrar General's Department, Food and Drugs Authority and Environmental Protection Agency	Economic Development	2,000.00	GEA	20/01/2025	10/12/2025	2,000.00	-	100%		Completed
71.	Construction of Cassa Processing Centre	Economic Development	32,000.00	IGF	02/09/2025	31/10/2025	32,000.00	-	100%		Completed
72.	Establishment of Fish Processing Centre and Training of 15 Youth in Fish Farming	Economic Development	18,000.00	IGF	13/10/2025	27/11/2025	17,000.00	1,000.00	100%		Completed
73.	Organize Group Development Training on Group Dynamics	Economic Development	4,200.00	GEA/IGF	16/04/2025	17/04/2025	4,200.00	-	100%		Completed
74.	Organization of Business Fora and Poultry Business Clinic	Economic Development	8,000	IGF/GEA	26/03/2025	25/11/2025	8,000.00	-	100%		Completed
75.	Procurement and Distribution of Start-up Kits	Economic Development	28,000.00	GEA/IGF	13/11/2024	28/11/2025	13,000.00	-	100%		Completed
	ENVIRONMENT, INFRASTRUCTURE AND HUMAN SETTLEMENTS										
76.	Extension of Water to Parts of Urban Communities	Environment, Infrastructure and Human Settlement	60,000.00	IGF	04/08/2025	04/12/2025	60,000.00	-	100%		Completed
77.	Extension of Electricity to Various Communities in the Municipality	Environment, Infrastructure and	72,000.00	IGF	02/06/2025	12/11/2025	70,000.00	2,000.00	100%		Completed

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									(%)	Pictures (If any)	
		Human Settlement									
78.	Carry out Routine Maintenance and Spot Improvement of Dormaa Town Roads	Environment, Infrastructure and Human Settlement	31,000.00	IGF/DACF	20/05/2025	08/12/2025	31,000.00	-	100%		Completed
79.	Train Environmental Health Officers on Liquid and Solid Waste Management	Environment, Infrastructure and Human Settlement	11,000.00	DACF	09/09/2025	11/09/2025	11,000.00	-	100%		Completed
80.	Organize public education on bush/domestic fires	Environment, Infrastructure and Human Settlement	3,000.00	IGF	23/01/2025	07/11/2025	3,000.00	-	100%		Completed
81.	Organize patrols by Anti-bushfire Committee and Disaster Volunteer Groups (DVGs)	Environment, Infrastructure and Human Settlement	4,000.00	GoG	03/11/2024	17/12/2025	3,550.00	450.00	100%		Completed
82.	Organization of Tree Planting/Afforestation Exercises (Planting of 15,000 trees to mitigate the effect of climate change and restore the environment	Environment, Infrastructure and Human Settlement	8,500.00	IGF	05/06/2025	28/08/2025	8,000.00	500.00	100%		Completed
83.	Organize Disaster Management Committee Meetings	Environment, Infrastructure and Human Settlement	3,500.00	GoG	18/03/2025	13/11/2025	3,333.00	167.00	100%		Completed
84.	Organize capacity building training for Disaster Volunteer Groups	Environment, Infrastructure and Human Settlement	5,000.00	GoG	18/09/2025	19/09/2025	5,000.00	-	100%		Completed
85.	Carry out desilting of public drains	Environment, Infrastructure and Human Settlement	18,000.00	IGF/DACF	21/01/2025	13/12/2025	18,000.00	-	100%		Completed
86.	Organize public education on proper drainage and environmental	Environment, Infrastructure and	3,700.00	IGF	26/06/2024	26/06/2025	3,700.00	500.00	100%		Completed

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									(%)	Pictures (If any)	
	sanitation	Human Settlement									
87.	Launching of Anti-bushfire Campaign	Environment, Infrastructure and Human Settlement	600.00	IGF/GoG	05/12/2025	05/12/2025	600.00	-	100%		Completed
88.	Creation of Awareness of the General Public on the Dangers of Charcoal Burning and Bush Fires	Environment, Infrastructure and Human Settlement	6,400.00	IGF	13/03/2025	20/03/2025	6,400.00	-	100%		Completed
89.	Organization of Awareness Programme on the Importance of Tree Planting to Prevent and Restore the Environment from Deforestation and Sand Winning	Environment, Infrastructure and Human Settlement	2,800.00	IGF	14/11/2025	14/11/2025	2,800.00	-	100%		
90.	Sensitization Programme on the Causes, Effects and Mitigation of Climate Change, and Organization of Sensitization Programme on the Impact of Climate Change on Agriculture	Environment, Infrastructure and Human Settlement	5,000.00	IGF	11/07/2025	15/08/2025	5,000.00	-	100%		
91.	Monitoring of the activities of chain saw operators and awareness creation on the dangers of illegal lumbering	Environment, Infrastructure and Human Settlement	4,600.00	IGF	20/01/2025	12/12/2025	4,600.00	600.00	100%		Completed
92.	Procurement of sanitary tools/equipment, and Procurement of 2No. Refuse Containers	Environment, Infrastructure and Human Settlements	25,000.00	IGF/DACF	30/01/2025	03/12/2025	24,000.00	1,000.00	100%		Completed
93.	Construction of Final Disposal Sites for Liquid and Solid Waste	Environment, Infrastructure and Human Settlements	65,000.00	DACF	02/07/2025	30/08/2025	60,000.00	5,000.00	100%		Completed
94.	Maintenance of final disposal sites, Evacuation of Refuse Dumps & maintenance of communal	Environment, Infrastructure and Human Settlements	38,500.00	DACF	17/01/2025	19/12/2025	39,700.00	1,500.00	100%		Completed

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									(%)	Pictures (If any)	
	Container sites										
95.	Hiring of sanitary labourers and Organize monthly clean-up exercise in the Municipality	Environment, Infrastructure and Human Settlements	15,500.00	IGF	11/01/2025	06/12/2025	15,000.00	500.00	100%		Completed
96.	Routine premises inspection and Monitoring and supervision of sanitation activities	Environment, Infrastructure and Human Settlements	1,800.00	IGF	03/02/2025	19/12/2025	1,800.00	-	100%		Completed
97.	Monitoring and supervision of sanitation activities and burial of paupers, etc.	Environment, Infrastructure and Human Settlements	1,000.00	IGF	03/02/2025	22/12/2025	1,000.00	-	100%		Completed
98	Update Municipal Environmental Sanitation Strategy and Action Plan (MESSAP)	Environment, Infrastructure and Human Settlements	18,000.00	IGF	07/07/2025	29/08/2025	17,500.00	500.00	100%		Completed
99.	Carry out Sanitation Improvement Package (SIP) and Fumigation Package or Activities	Environment, Infrastructure and Human Settlements	3000,000.00	IGF/DACF	11/01/2025	22/12/2025	290,000.00	10,000.00	100%		Completed
100.	Preparation of Parks and Gardens Site	Environment, Infrastructure and Human Settlements	60,000.00	DACF	06/06/2025	30/09/2025	60,000.00	-	100%		Completed
101.	Procurement and Installation of Street Named Signages	Environment, Infrastructure and Human Settlements	75,000.00	DACF/IGF	04/08/2025	15/10/2025	75,000.00	-	100%		Completed
102.	Development Control, Monitoring of Physical Development and Planning Compliance	Environment, Infrastructure and Human Settlements	8,500.00	DACF	13/01/2025	18/12/2025	8,500.00	-	100%		Completed
103.	Conduct Community Sensitization on Spatial Planning Activities	Environment, Infrastructure and Human Settlements	6,200.00	IGF/GoG	20/02/2025	20/11/2025	5,800.00	400.00	100%		Completed
104.	Enforce Building Regulations and Building Code	Environment, Infrastructure and Human Settlements	5,000.00	IGF/GoG	13/01/2025	18/12/2025	11,000.00	5,000.00	100%		Completed
105.	Maintenance of Streetlights and	Environment,	39,000.00	IGF/DACF	03/02/2025	18/12/2025	37,600.00	1,400.00	100%		Complet

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									(%)	Pictures (If any)	
	Traffic Lights in the Municipality	Infrastructure and Human Settlements									ed
106.	Maintenance of Boreholes in the Municipality	Environment, Infrastructure and Human Settlements	20,000.00	DACF	10/03/2025	27/11/2025	20,000.00	-	100%		Completed
107.	Maintenance of Assembly's Properties (O&M Activities)	Environment, Infrastructure and Human Settlements	448,357.00	DACF/IGF	03/02/2025	18/12/2025	448,357.00	-	100%		
	GOVERNANCE, CORRUPTION AND PUBLIC ACCOUNTABILITY										
108.	Provisions of Logistics to Departments and Units	Governance, Corruption and Public Accountability	32,500.00	IGF	13/01/2025	22/12/2025	28,000.00	4,500.00	100%		Completed
109.	Prepare and submit mandatory progress and performance reports of the Assembly to the appropriate quarters	Governance, Corruption and Public Accountability	7,200.00	IGF/DACF	15/04/2025	31/12/2025	7,000.00	200.00	100%		Completed
110.	Hold quarterly Tender Committee meetings	Governance, Corruption and Public Accountability	9,500.00	IGF	20/02.2025	09/12/2025	9,500.00	-	100%		Completed
111.	Hold stakeholders consultative meetings/ Town Hall Meetings	Governance, Corruption and Public Accountability	25,000.00	DACF	27/01/2025	11/12/2025	22,000.00	3,000.00	100%		Completed

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									(%)	Pictures (If any)	
112.	Organize community engagement/mobilization and education programmes in 80 communities	Governance, Corruption and Public Accountability	9,800.00	IGF/DACF	18/04/2025	06/11/2025	9,800.00	-	100%		Completed
113.	Prepare and submit Annual capacity building plans and four quarterly reports on implementation of the plan	Governance, Corruption and Public Accountability	1,400.00	IGF	05/04/2025	31/12/2025	1,400.00	-	100%		Completed
114.	Maintenance of Peace and Order	Governance, Corruption and Public Accountability	10,000.00	DACF	08/01/2025	24/12/2025	10,000.00	-	100%		Completed
115.	Support the Celebration of National and Statutory holidays (Republic and Religions)	Governance, Corruption and Public Accountability	50,000.00	DACF/IGF	06/03/2025	05/12/2025	45,000.00	5,000.00	100%		Completed
116.	Contributions to NALAG activities	Governance, Corruption and Public Accountability	10,000.00	DACF	10/03/2025	20/11/2025	10,000.00	-	100%		Completed
117.	Support Internal Management of the Assembly	Governance, Corruption and Public Accountability	18,000.00	DACF	07/01/2025	24/12/2025	18,000.00	500.00	100%		Completed
118.	Organize training for Heads of Departments/Units on Performance Appraisal	Governance, Corruption and Public Accountability	8,000.00	IGF	21/01/2025	22/01/2025	8,000.00	-	100%		Completed
119.	Organize training for Staff on Local Government Service Protocols	Governance, Corruption and Public Accountability	8,000.00	IGF	22/04/2025	23/04/2025	7,800.00	200.00	100%		Completed
120.	Organise Technical Sub-committee and Spatial Planning Committee Meetings	Corruption, Governance and Public Accountability	48,000.00	IGF	21/01/2025	15/12/2025	45,000.00	3,000.00	100%		Completed
	EMMERGENCY PLANNING AND RESPONSE										
121	Procurement of relief items for disaster victims	Emergency Planning and Response	15,500.00	IGF/GoG	17/10/2024	18/10/2024	15,000.00	-	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
122	Organize Road Safety education/sensitization in the Municipality	Emergency Planning and Response	7,000.00	GoG	12/03/2025	24/06/2025	6,500.00	500.00	100%		Completed
	IMPLEMENTATION, CO-ORDINATION, MONITORING AND EVALUATION										
123.	Engagement of Consultants to provide consultancy services	Implementation, Coordination, Monitoring and Evaluation	112,000.00	IGF	25/04/2025	25/09/2025	112,000.00	-	100%		Completed
124.	Rentals and Payment for utilities	Implementation, Coordination, Monitoring and Evaluation	94,346.50	IGF	07/01/2025	22/12/2025	94,346.50	-	100%		Completed
125.	Organize Refresher Training for Accounts Staff and Other Staff on GIFMIS System	Implementation, Coordination, Monitoring and Evaluation	6,200.00	IGF	07/04/2025	10/04/2025	6,200.00	-	100%		Completed
126	Quarterly Validation and Preparation and Submission of Monthly, Quarterly and Annual Financial Reports	Implementation, Coordination, Monitoring and Evaluation	8,800.00	IGF	15/01/2025	31/12/2025	8,000.00	800.00	100%		Completed
127.	Attend CAGD/ICA Annual Conferences and Quarterly Meetings of Finance Officers	Implementation, Coordination, Monitoring and Evaluation	14,000.00	IGF	27/03/2025	15/12/2025	14,000.00	-	100%		Completed
128.	Organize quarterly General Assembly, statutory Sub-committee meetings, MPCU, Audit Committee, Budget Committee and statutory planning committee meetings	Implementation, Coordination, Monitoring and Evaluation	22,820.00	IGF/DACF	24/01/2025	23/12/2025	22,820.00	-	100%		Completed
129.	Preparation of 2026-2029 Medium Term Development Plan (MTDP)	Governance, Corruption and Public Accountability	50,000.00	IGF/DACF	02/04/2025	30/10/2025	38,000.00	12,000.00	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
130.	Preparation of 2026 Composite Annual Action Plan and Budget	Implementation, Co-ordination, Monitoring and Evaluation	8,000.00	DACF	01/08/2024	30/10/2025	7,000.00	1,000.00	100%		Completed
131.	Conduct Participatory Monitoring and Evaluation of Projects and Programmes	Implementation, Co-ordination, Monitoring and Evaluation	94,000.00	IGF/DACF/ GSCSP	20/02/2025	18/12/2025	29,000.00	-	100%		Completed
132.	Conduct monthly technical review meeting at the Municipal level, Attend Quarterly technical review meetings at RADU, Conduct Municipal RELC Session, and Attend RELC meetings at Regional level	Economic Development	2,500.00	GoG	29/01/2025	04/12/2025	2,500.00	-	100%		Completed
133.	Office administration, repairs and maintenance of vehicle/equipment and Conduct of SME Sub-committee Meeting	Implementation, Co-ordination, Monitoring and Evaluation	22,000.00	IGF/GEA	10/01/2025	23/12/2025	22,000.00	-	100%		Completed
134.	Organize Project Site Meetings and Works Sub-committee Meetings	Implementation, Co-ordination, Monitoring and Evaluation	10,000.00	IGF/DACF	24/01/2025	18/12/2025	9,300.00	300.00	100%		Completed
135.	Conduct Quarterly Update on SDG Administrative Data Hub	Implementation, Co-ordination, Monitoring and Evaluation	-	-	28/02/2025	15/12/2025	-	-	100%		Completed
136.	Conduct Quarterly Update District Development Data Platform	Implementation, Co-ordination, Monitoring and Evaluation.	-		28/02/2025	31/12/2025	-	-	100%		Completed
137.	Compilation of Relevant District Data to inform the Preparation of Quarterly and Annual Progress	Implementation, Co-ordination, Monitoring and	1,500.00	IGF/GoG	28/02/2025	15/12/2025	1,500.00	-	100%		Completed

S/N	Programme Description	Development Dimension of Policy Framework	Amount Involved Sum (GH¢)	Source of Funding	Date Started	Expected Date of Completion	Expenditure to Date	Outstanding Balance	Implementation Status		Remarks
									(%)	Pictures (If any)	
	Reports	Evaluation									
138.	Quarterly Dissemination of Statistical Data	Implementation, Co-ordination, Monitoring and Evaluation	-		22/01/2025	15/12/2025	-	-	100%		Completed
139.	Conduction of Quarterly Market Surveys	Implementation, Co-ordination, Monitoring and Evaluation	2,000.00	IGF/GoG	11/03/2025	10/12/2025	2,000.00	1000.00	100%		Completed

ANNEX 5: UPDATE ON REVENUE SOURCES

REVENUE SOURCES	Estimates					Performance				
	2021	2022	2023	2024	2025	2021	2022	2023	2024	2025
DACF	3,773,375.00	4,901,722	3,283,200,00	3,180,008.00	21,037,790.46	627,863.56	1,313,457.27	850,419.67	1,498,699.30	10,527,063.91
DACF-RFG	2,098,374.00	1,274,587.60	944,500.00	1,856,017.00	2,918,206.00	1,511,653.85	1,174,570.67	0.00	1,856,017.00	0.00
MP's CF	350,000.00	450,000.00	315,000.00	920,000.00	1,360,507.24	296,652.07	461,777.15	386,657.72	677,214.41	1,088,746.02
IGF	1,247,100.00	1,300,300.00	2,129,559.00	2,425,280.00	2,766,640.00	1,031,399.04	1,310,910.97	1,848,152.96	2,012,431.91	2,248,289.67
MSHAP/HIV	20,000.00	20,000.00	20,000.00	20,000.00	30,000.00	1,968.86	15,349.12	8,328.40	6,177.40	36,618,37
PWDs CF	300,000.00	290,000.00	210,000.00	220,000.00	863,218.39	81,785.07	146,414.46	150,924.20	209,559.10	431,040,89
GSCSP	10,565,760.00	8,513,828.91	8,561,018.00	9,364,378.50	18,375,700.00	2,719,320.78	0.00	8,982,627.54	10,108,865.36	0.00
SRWSP	488,150.00	120,000.00	120,000.00	20,000.00	2,000.00	370.00	124,246.26	1,025.00	420.00	3,230.00
GSOP	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
UNICEF	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
LEAP	325,157.86	965,323.00	1,994,793.36	0.00	4,595,400.00	321,572.00	964,719.00	1,974,912.00	0.00	4,595,400.00
ETC (Others)	211,862.00	233,565	149,001.00	8,614,963.67	11,211,037.56	181,167.91	123,654.40	103,356.30	9,079,694.96	10,323,271.64
TOTAL	**19,379,778.86**	**18,069,326.51**	**17,727,071.36**	**26,620,647.17**	**63,160,499.65**	**6,773,753.14**	**5,635,098.90**	**14,306,403.79**	**25,449,079.44**	**29,253,660.50**

Note: LEAP is not part of the Assembly Revenue Sources. It is added to track the amount received and paid to LEAP beneficiaries.

ANNEX 6A: UPDATE ON EXPENDITURE

BUDGET ITEMS	2021			2022			2023			2024			2025		
	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure	Approved	Released	Expenditure
Compensation	3,808,004.00	4,494,926.08	4,519,742.42	3,413,291.00	5,250,011.00	5,235,882.05	8,033,463.00	7,933,200.09	7,901,430.75	8,764,957.67	9,307,868.36	9,307,868.36	11,324,637.56	10,292,567.95	10,292,567.95
Goods and Services	3,944,883.00	1,378,415.71	2,127,391.91	4,474,643.60	2,345,583.10	2,425,816.29	5,263,338.00	3,274,909.04	3,369,041.39	6,389,513.00	4,893,934.03	4,893,934.03	12,747,270.67	5,844,521.97	5,844,521.97
CAPEX	14,975,338.00	4,689,712.29	10,449,977	12,539,960.71	4,011,421.50	10,112,982.33	10,513,977.00	4,356,981.04	7,584,638.91	23,834,791.50	13,862,672.66	13,862,672.66	34,463,191.42	3,872,445.46	3,872,445.46
TOTAL	**22,728,225.00**	**10,563,054.08**	**11,336,846.62**	**20,427,895.31**	**11,607,015.60**	**17,774,680.67**	**23,810,778.00**	**15,565,090.17**	**15,627,453.18**	**38,989,262.17**	**28,064,475.05**	**28,064,475.05**	**58,535,099.65**	**20,009,535.38**	**20,009,535.38**

ANNEX 6B: CAPEX BUDGET PERFORMANCE ANALYSIS

Item	Estimate		Release	Expenditure	Variance		
	Unconstrained (A)	Constrained (B)	C	(D)	(A-B)	(B-C)	C-D
GOG	GH¢45,870,749.00	GH¢34,463,191.42	GH¢9,500,710.00	GH¢3,872,445.46	GH¢11,407,557.85	GH¢24,962,481.42	GH¢5,628,264.54
IGF	GH¢1,240,000.00	GH¢449,657.93	GH¢387,274.33	GH¢387,274.33	GH¢790,342.07	GH¢62,383.60	GH¢100,000.00
Donor	N/A	N/A	N/A	N/A	N/A	N/A	**N/A**
Total	**GH¢47,110,749.00**	**GH¢34,912,849.35**	**GH¢9,887,984.33**	**GH¢4,259,719.79**	**GH¢12,197,899.92**	**GH¢25,024,865.02**	**GH¢5,728,264.54**

Note: the unspent amount of GH¢5,628,264.54 is meant for the 24-Hour Economy Market which the Assembly is waiting for directive from the Ministry of Local Government Chieftaincy and Religious Affairs. The Assembly has been instructed not to use this amount.

ANNEX 6C: CAPEX BUDGET ALLOCATION AND IMPLEMENTATION OF ACTIVE PROJECTS

Multi-Year CAPEX throw forward			MTBF Envelope		Performance		Details on Capital Projects, 2025												
	Annual Estimate	Annual Estimate	Annual ceilings		Approved/ Released	Expenditure	Project												
Total Medium-Term Plan Estimate (plan)							Code	Name	Age	Original Estimate cost	Revised cost	Expenditure to date	Outstanding balance	Completion status		Time overruns	Cost overruns	Land acquisition and resettlement
														%	Picture			
2022-2025	2026	2025	2026	2025	2025	2025												
66,980,000.00	60,207,896.41	34,463,191.42	60,207,896.41	34,463,191.42	3,872,445.46	3,872,445.46		Construction of 1No. 3-Unit Classroom Block with, Office, Store, Staff Common Room, Computer Laboratory, and 1No. 4-Seater W/C Toilet with 2-Urinal and Drilling with Mechanization of 1No. Borehole including Extension of Electricity for Presbyterian JHS in Dormaa Ahenkro - Lot 1	1month	865,039.61	-	129,755.94	735,283.67	25%		N/A	-	Land was donated by Traditional Authority
								Construction of 1No. 6-Unit Classroom Block with, Office, Store, Library, Staff Common Room, 1No. 4-Seater W/C Toilet, 2-Unit Urinal, Drilling and Mechanization of 1No. Borehole including Extension of Electricity for R/C 'B' Primary Schoolol in Dormaa Ahenkro - Lot 2	1month	1,350,018.47	-	202,502.77	1,147,515.70	15%		N/A	-	Land was donated by Traditional Authority
								Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Duasidan - Lot 3	1month	1,320,096.92	-	198,014.54	1,122,082.38	20%		N/A	-	Land was donated by Traditional Authority
								Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Besease - Lot 4	1month	1,355,044.61	-	773,699.55	581,345.06	35%		N/A	-	Land was donated by Traditional Authority
								Drilling and Mechanization of 10No. Boreholes in	1month	1,120,013.50	-	688,833.23	431,180.27	50%		N/A	-	Land was donated by Traditional

								Dormaa Central Municipality - Lot 6											Authorities of the respective communities
								Drilling of Borehole, Construction of Pad Platform, Supply and Installation of 13No. Hand Pumps in Dormaa Central Municipality - Lot 7	1month	884,009.95	-	650,048.99	233,960.96	30%		N/A	-	Land was donated by Traditional Authorities of the respective communities
								Rehabilitation and Furnishing of Dormaa Central Municipal Chief Executive's Official Residency in Dormaa Ahenkro - Lot 8	1month	812,004.64	-	121,800.69	690,203.95	10%		N/A	-	Land was donated by Traditional Authority
							0113017	Construction of 1No. 6-Unit Classroom Block, Office, Store and Staff Common room, 1No. 6-Seater KVIP, 1No. 2-Unit Urinal for Islamic Primary School at Amasu.	5years, 5months	417,633.30	-	175,291.00	242,342.30	52%		4years, 6months	-	Land was donated by Traditional Authority
							0216117	Construction of 1No. 2-Unit Kindergarten Classroom Block, Drilling and Mechanization of 1No. Borehole and Extension of Electricity for Agyemang Badu Basic School	9years, 6months	417,007.50	-	75,215.30	341,792.20	25%		9years	-	Land was donated by Traditional Authority
							0515016	Refurbishment of Aduanakrom Community Centre (Phase II)	10years, 10months	854,080.65	-	585,936.85	268,143.80	90%		10years, 3months	-	Land was donated by Traditional Authority
							0220595	Construction of 1No. 6-Unit Classroom Block, Office and Store with Ancillary facilities at Aboabo No. 4 Methodist Primary School	6years, 7months	549,887.15	-	427,480.71	122,406.44	100%		N/A	-	Land was donated by Traditional Authority
								Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block with Dinning Hall, Resting room, Office, Store and 2-Seater KVIP toilet at Amakyekrom	5years, 3months	347,947.69	-	297,306.02	50,641.67	100%		N/A	-	Land was donated by Traditional Authority
								Construction of 1No. CHPS Compound at Mateware	10years, 3months	188,388.85	-	161,698.85	26,690.00	100%		N/A	-	Land was donated by Traditional Authority

								Construction of 1No. CHPS Compound at Atesikrom	6years 7months	495,938.57	-	454,691.75	41,246.82	100%		N/A	-	Land was donated by Traditional Authority
								Construction and Pavement of 0.55km Pedestrians' Walkway from SDA School Junction to VRA Junction/Washing Bay in Dormaa Ahenkro	1year	831,702.00	-	748,531.80	83,170.20	100%		N/A	-	
								Supply and Installation of 1No. Traffic Light and its Accessories in Dorrmaa Ahenkro	1year	439,750.00	-	395,775.00	43,975.00	100%		N/A	-	
							0218304	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block, with Dinning Hall, Resting Room, Office, Store, 6-Seater W/C Toilet, Drilling and Mechanization of 1No. Borehole for M/A Primary School at Nsesereso	3years, 3months	499,998.85	-	499,998.85	-	100%		N/A	-	Land was donated by Traditional Authority
							0516013	Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block, with Dinning Hall, Resting Room, Office, Store, 6-Seater W/C Toilet, Drilling and Mechanization of 1No. Borehole for M/A Primary School at Pampaso	3years, 3months	494,998.85	-	494,998.85	-	100%		N/A	-	Land was donated by Traditional Authority
								Partial Renovation of Old Administration Block (First Floor) - Phase II	2months	196,486.84	-	176,838.16	19,648.68	50%		1month	-	Land was donated by Traditional Authority
								Partial Renovation of Old Administration Block (Ground Floor) - Phase I	2months	149,997.97	-	134,998.17	14,999.80	100%		N/A	-	Land was donated by Traditional Authority
							0111007	Completion of Administration Block for Dormaa Municipal Education Directorate	1year, 9moths	199,804.00	-	179,823.60	19,980.40	85%		1year, 8months	-	Land was donated by Traditional Authority
							2116007	Construction of 1No. 2 Storey 44-Unit Lockable Market Stores at Dormaa Ahenkro Daily Market	9years, 6months	1,069,964.85	-	667,111.60	402,853.25	85%		8years, 6months	-	Land was donated by Traditional Authority
							2519391	Construction of 9No. 14-Unit Open Market Stalls, 4No. 14-Unit Lockable Mini Stores and Paving of 2000² Market Spaces at	1year, 7months	3,187,164.24	-	2,704,650.30	482,513.94	70%		1year, 1month	-	Land was donated by Traditional Authority

								Dormaa Ahenkro Tuesday Market											
							2509233	Construction of 8No. Pavilions, 1No. Meat Shop and Market and Street Lighting	1year, 7months	3,382,562.12	-	3,189,510.96	193,051.16	100%		N/A	-	Land was donated by Traditional Authority
								Upgrading of 1.9Km Roads with Side Drains in Dormaa Ahenkro Township	1year, 7months	4,568,911.46	-	2,907,104.37	1,661,807.09	50%		1year, 3months	-	
							1315007	Construction of 1No. 2-Storey 56-Unit Block Lockable Stores, 8No. 14-Unit Open Market Stalls, 1No. Creche, 1No. Sanitary Block, 1No. Mechanized Borehole, Water Storage Facility and Fire Hydrant, Market and Street Lighting, and Paving of Access to Market and Market Spaces at Domra Ahenkro Tuesday Market (Phase-1)	2years, 2months	5,283,699.15	-	4,609,697.38	674,001.77	100%		N/A	-	Land was donated by Traditional Authority
								Provision and Installation of Market and Street Lighting (67No.)	1year, 7months	1,500,537.96	-	1,365,990.75	134,547.21	100%		N/A	-	

ANNEX 6D: CUMULATIVE CAPEX THROW FORWARD AND MTBF ENVELOPE, 2025-2028

Item	Amount
Capex throw Forward	**GH¢244,617,352.00**
MTBF (Ceilings)	**GH¢109,142,000**
Variation	**GH¢135,475,352**

ANNEX 6E: AMOUNT OF CAPITAL ENVELOPE SPENT ON ACTIVE PROJECTS

Departments	Capital envelope amount	Amount spent on rollover projects	Amount spent on new projects
Education	3,091,720.86	99,499.77	332,258.71
Health	2,743,078.35	0.00	971,714.07
Central Administration	3,214,806.37	35,753.00	433,637.02
Urban Roads	2,462,829.09	653,876.80	0.00
Works	2,138,570.66	0.00	1,338,882.22
Total	**13,651,005.33**	**789,129.57**	**3,076,492.04**

ANNEX 6F: ESTIMATED COST AND COST OVERRUNS OF ACTIVE PROJECTS

Departments	Total Contract Sum	Revised Contract Sum	Cost overruns	Actual Payment	Outstanding Balance	% Work Done
Education	5,142,335.42	-	-	2,482,373.04	2,659,962.38	67%
Health	3,359,468.95	-	-	1,588,104.69	1,771,364.26	64%
Central Administration	14,935,960.46	-	-	12,190,544.11	2,745,416.35	76%
Urban Roads	5,840,183.46	-	-	4,051,411.17	1,788,772.29	83%
Works	3,504,561.41	-	-	2,704,872.97	799,688.44	60%

NB: % of Work Done in each Department is calculated as the average % of work done on all the projects in the Department

ANNEX 7A: UPDATE ON CRITICAL DEVELOPMENT AND POVERTY ISSUES IN 2025

Critical Development and Poverty Issues	Allocation GH¢	Actual receipt GH¢	No of beneficiaries	
			Targets	Actuals
Ghana School Feeding Programme	1,884,031.00	1,884,031.00	17,314	12,556
Capitation Grants	230,299.20	230,299.20	23,216	23,216
National Health Insurance Scheme	-	-	125,267	105,157
Livelihood Empowerment Against Poverty (LEAP) programme	4,595,400.00	4,595,400.00	2,179	1,881
National Youth Employment Program			300	235
One District-One Factory Programme	0.00	0.00	0	0
One Village-One Dam Programme	N/A	N/A	N/A	N/A
Agriculture for Job Programme	-	-	-	-
Free SHS Programme	7,500,000.00	5,488,801.00	5,181	4,052
Ghana Gold Board (GOLDBOD) initiative	0.00	0.00	0	0
Big Push infrastructure Development Initiatives	0.00	0.00	0	0
24-Hour Economy initiatives	5,231,750.00	0.00	0	0
Women's Development Bank Support Programme	0.00	0.00	0	0
National Apprenticeship Programme	-	-	100	60
Adwumawura' Programme	0.00	0.00	0	0
Digital Jobs Initiative	0.00	0.00	0	0
No-Fee-Stress Initiative	-	-	-	-
Free Tertiary Education for Persons with Disability	-	-	20	4
Ghana Labour Export Programme	0.00	0.00	0	0
Ghana Medical Care Trust (MahamaCares)	-	-	-	-
Free Primary Healthcare	-	-	-	-
Rapid Industrialisation Programme	0.00	0.00	0	0
Feed Ghana Programme	-	-	-	
Ghana Grains Development Project	0.00	0.00	0	0
Vegetable Development Project	0.00	0.00	0.00	0.00
Nkoko Nkitinkiti initiatives	250,000.00	-	200	1,330
National Coders Programme	0.00	0.00	0	0

Payment of monthly allowance to Assembly Members	686,400.00	228,800.00	44	44
Teacher Dabrɛ Initiative	0.00	0.00	0	0
E-okada Initiative	0.00	0.00	0	0

ANNEX 7B: Staff Strengths of Dormaa Central Municipal Assembly

S/N	Departments	Requirements		Actual 2024	% Covered	Training Required
		Minimum	Maximum			
1.	Co-ordinating Director	1	1	1	100%	Refresher training in leadership and Local Government Service Protocols.
2.	Central Administration	111	156	74	66.7%	Communication skills and Local Government Service Protocols
3	Finance	28	45	20	71.4%	Training in risk management and public sector financial accounting
4.	Internal Audit	5	8	7	140%	Training on risk management and audit
5.	Education, Youth and Sports	37	50	53	143.2%	Refresher training on new methods of supervision and teaching
6.	Health	108	169	277	256.5%	Refresher trainings in prevention and monitoring of neglected tropical disease and emergencies
7.	Social Welfare and Community Development	10	13	7	70%	Training in implementing and co-ordinating social protection
8.	Agriculture	52	78	12	23.1%	Advance training in implementing new farming methods
9.	Trade, Industry and Tourism	12	22	4	33.3	Capacity building training in development of MSMEs
10.	Transportation	9	11	7	77.8%	Training in transport management and road safety regulations
11.	Physical Planning	17	24	7	41.2%	Advance training in GIS applications

12.	Works	57	84	8	15.8%	Training in application of GIS in monitoring temporal structures
13.	Urban Roads	18	29	0	0%	
14.	Disaster Prevention and Management	Not indicated in the staffing norm	Not indicated in the staffing norm	13		Training in modern techniques of disasters prevention and control
15.	Natural Resources Conservation, Forestry, Game & Wildlife	Not indicated in the staffing norm	Not indicated in the staffing norm	33		Advance training forest conservation and application GIS to monitor illegal chain saw operators.
	Total	**465**	**690**	**523**	**112.5%**	

ANNEX 7C: Capacity Development Implemented, 2025

Name or Type of the Capacity Development	Venue/ Location	Purpose of the Programme	Source of Funding	Target Group	Facilitators	Number of Beneficiaries		
						Total	Male	Female
Training on Revenue Mobilization	Municipal Assembly Hall, Dormaa Ahenkro	Train the revenue staff on effective revenue mobilization strategies	IGF	All Revenue Staff	**DCMA**	9	16	25
Training on Smart Workplace	Old Municipal Assembly Hall, Dormaa Ahenkro	To train Staff on the usage and application of Smart Workplace software.	IGF	All Head of Departments/Units and their Assistants	OHLGS/BRCC	27	14	41
Training of Environmental Health Officers on Liquid and Solid Waste Management	New Municipal Assembly Hall, Dormaa Ahenkro	To train the environmental Health Officers on waste management, inspections and monitoring of sanitation activities	IGF	All Environmental Health Staff	DCMA/BRCC	7	10	17
Training for Staff on Local Government Service Protocols	New Municipal Assembly Hall, Dormaa Ahenkro	To refresh staff on the service protocols	IGF	All Head of Departments/Units and their Assistants	DCMA/BRCC	40	25	65

ANNEX 7D: Logistics Analysis of Dormaa Central Municipal Assembly

Logistics	Required	Actual	Remarks
Computers	60	21	Inadequate
Printers	35	12	Significant shortfall
Projectors	3	1	Insufficient for meetings
Office Space	60 Offices (Rooms)	50 Offices (Rooms)	Inadequate
Vehicle	12	5	Inadequate vehicles for operations

ANNEX 8: UPDATE ON EVALUATIONS CONDUCTED

NO.	NAME OF EVALUATION	POLICY/PROGRAMMER /PROJECT INVOLVED	CONSULTANTS OR RESOURCE PERSONS INVOLVED	METHODOLOGY USED	FINDINGS	RECOMMENDATION
1.	Project Impact evaluation Assessment	- Construction of 1No. 2-Unit Kindergarten (KG) Classroom Block, with Dinning Hall, Resting Room, Office, Store, 6-Seater W/C Toilet, Drilling and Mechanization of 1No. Borehole for M/A Primary School at Nsesereso under the District Assemblies Common Fund-Responsive Factor Grant (DACF-RFG).	-Municipal Planning Co-ordinating Unit (MPCU) Members and BRCC (Regional Economic Development Planning Officer)	-Review of Programme operations documents -face-to-Face interactions -Interviews of beneficiary community members -interviews of students -Focus group discussions -Interviews of key persons (Teachers, Assembly Member, Circuit Supervisor) -Conduct of field visit	-increased the enrolment from 103 in 2023/2024 academic year to 173 as at the end of 2025. -Addressing the needs of the community and its environs -Reduced truancy among pupils -Reduced teachers' absenteeism in the school. -Improved potable water supply not only in School but also the community	-Assembly should continue to comply with DACF-RFG regulation/policy -Incorporate girl child friendly design systems in the project designs in future -Incorporate tree planting or climate change issues in the projects designs in future. -Encourage the community and the teachers to prepare maintenance plan for the school.
2	Environmental Impact Assessment	District Assemblies Common Fund Projects. Environmental Impact Assessment on the: - - **i.** construction of 1No. 3-Unit Classroom Block with, Office, Store, Staff Common Room, Computer Laboratory, and 1No. 4-Seater W/C Toilet with 2-Urinal for Presbyterian JHS in Dormaa Ahenkro **ii**. Construction of 1No. 6-Unit Classroom Block with, Office, Store, Library, Staff Common Room, 1No. 4-Seater W/C Toilet, 2-Unit Urinal, Drilling for R/C 'B' Primary School in Dormaa	-Municipal Planning Co-ordinating Unit (MPCU) Members and Environmental and Social Safeguard Team -EPA Official	-Conducted Study or Review of operational documents on Environmental and Social Safeguard -Conducted study on EPA Permitting procedures and requirement -face-to-Face interactions -Interviews of beneficiary communities -Interviews of key persons (Assembly members and unit committee members) -Conducted field visit	-The projects could be implemented with no advert environmental effects -Qualify for EPA permit -Compliance with the EPA Requirements -Well established Environnemental and Social Safeguard system in place with a four-member team responsible -Adhérence to the Environmental Protection Agency (EPA) régulation.	-Ensure full compliance with the EPA permit conditions. -Incorporate tree planting or climate change issues in the projects designs in future. -Development databased of tree spices destroyed as a result of construction -Provide adequate Wast bins at the site

		Ahenkro **iii**. Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Duasidan **iv**. Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Besease				

ANNEX 9: UPDATE ON P M&E CONDUCTED

Name of PM&E Tool	Policy/Program/Project	Consultant/ Resource Person	Methodology	Findings	Recommendation
Community Score Card	**i**. Construction of 1No. 6-Unit Classroom Block with, Office, Store, Library, Staff Common Room, 1No. 4-Seater W/C Toilet, 2-Unit Urinal, Drilling for R/C 'B' Primary School in Dormaa Ahenkro **ii**. Construction of 1No. Community Based Health Planning and Services (CHPS) and 1No. Accommodation at Besease	-MPCU Members	The MPCU Member selected two (2) projects, CHPS Compound and a Classroom Block in two different communities. The MPCU Members visited the communities Prior to the visit, community members were sensitized about the exercise. The MPCU members met each community at the Project Site, that is at Besease for the CHPS compound and Ahantrase for the Classroom Block. At Ahantrase, the community members were asked to score the benefits of the School Block to the community and the quality of work executed by the Contractor. The Contractor was also asked to score himself based on the quality of work done and the benefit of the project to the community. Finally, the community and the Contractor were brought together to discuss the scores. Then at, Besease, the people were asked to score the quality of work done by the contractor and the benefit of the Project to the community The contractor was also asked to score the same areas Finally, the people the contractor was brought together to discuss the scores	-The Communities were very happy for the provision of the facilities. -There was high involvement of the beneficiary Communities in projects initiation, design and construction. -The quality of work executed by the contractors were up to standard and according to design. -It was observed that the contractor scored themselves higher than what the community scored them.	Continues involvement of citizens in all (planning, design and construction) stages of projects implementation process